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# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

#### Blow to Olympic team funds

A leading industrialist and businessman yesterday withdrew from Britain's Olympic Appeal Council in support of the Government's stand against the Soviet invasion of Afghanistan.

The council was set up last year to raise money, mainly from big businesses, to send teams to the Moscow Games. It had already raised £100,000.

British Olympic Association chairman Sir Denis Fells said he was very sad at the decision but fully understood the difficulties faced by businessmen.

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### BUSINESS

#### Gilts off 0.59; equities fall 3.2

GILTS saw nervous selling on predictions of an early cut in the Minimum Lending Rate, with losses in long extending to over a point and medium to 1. The Government Securities Index lost 0.59 to 67.11. Page 32

EQUITY leaders drifted lower in a dull session, although oil and gold attracted buyers. The FT 30-share index lost 3.2 to 412.7. The Gold Mines index rose 6.4 to 339.2. Page 32

STERLING lost 75 points to \$2.3375, and its trade-weighted index was 74.2 (74.1). DOLLAR was generally firmer and its index rose to 84.2 (84.0). Page 28

GOLD rose \$23 an ounce in London to \$558.50, the highest since mid-March. Page 29

WALL STREET was 0.68 lower at \$50.17 before the close. Page 30

COCOA PRICES fell to new four-year lows on reports of Ivory Coast selling 100,000 tonnes of surplus stock, but rallied later. The July position closed \$115.50 at \$1,041.5 a tonne. Page 31

#### Refugees riot

Hundreds of U.S. troops were sent to Fort Chafee, Arkansas, after 3,000 Cuban refugees, angry at delays in their resettlement, went on the rampage through the army base, setting fire to buildings. Page 5

#### Primaries end

U.S. presidential primary campaign ends today with President Carter on the verge of achieving victory over Senator Edward Kennedy for the Democratic nomination. Pages 5 and 18

#### Guyana 'coup plot'

Guyana police have arrested 16 people accused of plotting to overthrow the Government of Prime Minister Forbes Burnham.

#### Pope's warning

Pope John Paul ended his four-day visit to France with a warning that the world's political balance was fragile and could be destroyed at any time with a risk of nuclear war. Page 2

#### 1,000 quit island

Nearly 1,000 refugees were evacuated from the rebel-held New Hebrides island of Espiritu Santo as French and British Ministers conferred in Paris on ways to end the breakaway movements. Page 4

#### Gallagher charged

Henry Gallagher was remanded in custody by Ramsgate magistrates accused of murdering the Rev. Edward Hull and his housekeeper.

#### Flats collapse

Three young sleeping sisters escaped serious injury when a Glasgow tenement block collapsed into the ground floor pub.

#### Gandhi in control

Indian Prime Minister Indira Gandhi's Congress (I) Party won easy victories in eight out of nine State elections and now has almost complete control of the country. Page 4. Editorial Comment Page 18

#### Briefly

EBC and the Central Broadcasting Administration of China signed a co-operation agreement on radio and television.

Iraqi helicopters machine-gunned a group of Turkish peasants who had crossed into Iraq, killing 10. Growing power of Turkish right. Page 2

Train collision in Sweden left at least 10 dead and more than 50 injured.

#### Boy strangled

Body of 10-year-old Graham Timmins, who had been missing since Saturday, was found only a few hundred yards away from his home in Wednesday, West Midlands. Police said he had been strangled.

#### Labour protests as Cabinet accepts EEC budget deal

BY RICHARD EVANS, LOBBY EDITOR

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Ministers regarded the deal as a significant advance on anything offered previously by Britain's partners, and the Cabinet took no more than an hour to endorse it.

There were furious protests from Labour leaders at the failure to reach the original goal of broad balance between contributions and receipts, and at the impact on food prices. But Conservative MPs overwhelmingly favoured the formula.

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Subject to the decisions of the other EEC governments, ministers expect the package to be finalised at or before the Venice summit on June 12 and 13.

The broad terms of the agreement reached by Lord Carrington and his fellow Foreign Ministers at a marathon session in Brussels last week are:

1-Britain's estimated budget payment of £1.1bn will be reduced by £710m in 1980 and £860m in 1981, with a commitment to a similar reduction in 1982.

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3-A proposal that the EEC should seek a permanent restructuring of the budget system next year "to prevent the recurrence of unacceptable situations" for member states.

In his statement to Parliament, Lord Carrington said that, in such a complex negotiation, no one party could expect to get everything wanted and concede nothing. There should be no belittling of the concessions Britain's partners were making when the general economic background was unfavourable.

"With this arrangement, Britain can play her part in developing further the internal and external policies of the Community without the sense of festering grievance which her excessive contribution to the Community budget engendered," he said.

There was an unrivalled opportunity to bring about sensible adjustments to the operation of the Common Agricultural Policy and to put the Community's finances on a sounder basis than before.

Mr. Peter Shore, Shadow Foreign Secretary, said the deal was not acceptable to the nation and would only intensify the deep dissatisfaction with the Common Market. With "a little more nerve and persistence," the Prime Minister could have eliminated Britain's net contribution.

The package was regarded as significant as a vindication of Mrs. Thatcher's aggressive negotiating tactics, which some Ministers had feared would bring the Community close to collapse after the failure to agree at Dublin and at Luxembourg.

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Parliament Page 10

#### Sabotage campaign fear as Sasol plants are hit

BY QUENTIN PEEL IN JOHANNESBURG

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A similar attempt on the huge new Sasol II plant at Secunda, in Eastern Transvaal, failed to cause serious damage.

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Responsibility for the attacks was claimed in London yesterday by the banned African National Congress.

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However, they admitted that the operation showed the South African Government was facing an increasingly sophisticated attack in the latest guerrilla campaign.

The attacks coincided with the opening in Pretoria, of a trial of nine alleged members of the African National Congress, following the occupation of a bank in the suburb of Silverton in February, in which three gunmen and two hostages died.

It comes in the middle of continuing unrest in African, coloured (mixed race) and Indian townships, where thousands of children are refusing to attend school in protest at their "inferior education."

First estimates of the cost of the attacks put the damage at some R1.5m (£800,000), and lost fuel at R4.3m. Sasol officials said that it would not cause any serious fuel shortages.

Mr. Joe Stegman, managing director of Sasol, said only a small proportion of tanks at the plant had been affected, while the damage at Sasol II, where seven bombs exploded, was not serious. He said production had not been affected at any of the plants. He promised a review of security.

The Natreff plant is the smallest of South Africa's four crude oil refineries, with a capacity of some 75,000 barrels a day. It is 52.5 per cent owned by Sasol, 30 per cent by total and 17.5 per cent by the National Iranian Oil Corporation.

Sabotage stresses vulnerability Page 4

#### UK wins orders for six ships

BY WILLIAM HALL, SHIPPING CORRESPONDENT

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All six ships will be built for Far East owners and British Shipbuilders has broken into the important Chinese market with an order for two ships for China Merchants Steam Navigation. These vessels are the first to be ordered in the UK by China since 1967.

British Shipbuilders announced the £55m orders at the opening of the Posidonia International Shipping Exhibition at Piraeus in Greece yesterday. The Wearside yard of Austin and Pickersgill has won orders for two SD 14 15,000 dwt general cargo ships, worth about £10m; for China, and two 26,000 dwt bulk carriers, worth about £20m, for an undisclosed Far Eastern owner. Delivery is scheduled for March and February 1982.

In addition, Govan Shipbuilders on the Clyde has won orders for two 66,200 dwt Panamax bulk carriers, worth about £25m, for C. Y. Tung of Hong Kong.

In London the Industry Department confirmed that it is considering subsidising all six orders from its intervention fund. Of the £120m available over the two financial years 1979-81, £8.5m has been used in the first 10 months.

With orders piling up, the volume of subsidies is likely to increase considerably, although there is still an upper limit of 25 per cent of a contract price.

Last autumn, British shipbuilders set itself a target of winning 45 new orders before August this year to carry its "core" shipyards over the period while it ran down its workforce.

Mr. John Parker, British Shipbuilders' acting chief executive, said yesterday the corporation had won orders for 42 of the 45 ships.

Tung acquires 37.6 per cent of Manchester Liners, Page 25

#### Chief price changes yesterday

(Prices in pence unless otherwise indicated)

RISERS	FALLS
Barisford (S. & W.) 137 + 8	Gold Mines 354 + 14
Booker McConnell 220 + 8	Kalgoorlie 280 + 26
Cowdops 190 + 3	Posidon 167 + 22
Coral Leisure 85 + 3	Excheq. 11% 1991 1831 + 1
East Midland Allied 81 + 4	Treas. 13 1/2% 2004-08
European Ferries 137 + 3	(£50 pd.) 5501 - 1 1/2
Eva Inds. 55 + 5	Bilton (Percy) 190 - 5
Natal Carboising 121 + 5	British Sugar 196 - 4
Ottoman Bank 283 + 9	Buroc Dean 30 - 4
Rathens (Jewellers) 51 + 4	Comet Radiovision 74 - 5
Rush & Tompkins 208 + 14	De La Rue 630 - 20
Wilkinson Match 115 + 10	Dunhill (Alfred) 255 - 10
Attack Oil 268 + 26	Kamel Elec. 246 - 5
BP 344 + 10	Leeds Inds. 190 - 3
Burmah Oil 215 + 11	Moke Bros. 225 + 3
Century 680 + 32	Read Int. 163 - 4
LASMO 388 + 8	Stock Conversion 390 - 12
Shell Transport 910 + 35	Thorn EMI 260 - 6
Siebens (UK) 910 + 35	

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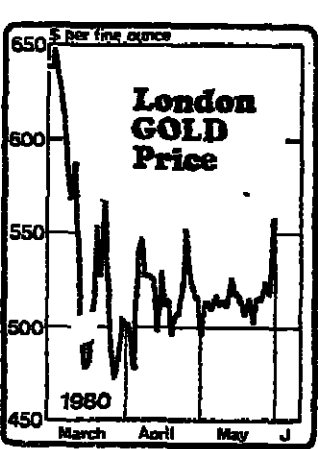
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## Gold at 10-week high

BY PAUL CHEESERIGHT

THE INTERNATIONAL gold price yesterday rose to its highest level for 10 weeks as concern about events in the Middle East and South Africa fuelled speculative interest in Hong Kong and London.

The London closing price was \$558.50 an ounce, a rise of \$23 since last Friday's close, and the biggest one-day net gain for a month.

The strength of gold influenced the firmness of the silver price, whose cash quotation on the London Metal Exchange closed 41.5p higher than on Friday at 621.5p an ounce.

The impetus for the rise in the London gold price came from the weekend trading in Hong Kong, which had attracted considerable Middle East interest. Rumours, later denied, that two American hostages in Tehran had been shot stimulated buying.

The attack on Sasol oil installations in South Africa acted as a further stimulus to the market, so that London's opening price of \$560.50 closely reflected the Hong Kong close.

The London price touched \$570 at one stage and then fell back gradually to finish at a low point for the day. But trading was active, especially in the morning, underlining the sensitivity of the market to the international political situation.

But the high speculative tension, which last January had pushed the gold price to \$850, was lacking. Dealers suggest that the price is now lodged between \$500 and \$600 although it may fluctuate quite sharply in response to events in troubled areas like the Middle East.

## Riots follow West Bank bomb attacks

BY DAVID LENNON IN TEL AVIV

RIOTING broke out on the Israeli-occupied West Bank yesterday after a series of bomb attacks against three prominent mayors, which left two of them seriously wounded.

Palestinians immediately blamed militant Jewish settlers for the attacks and a three-day protest strike was called.

Mr. Menachem Begin, the Prime Minister, condemned what he called "these criminal acts" but devoted most of a Knesset speech to denouncing the pending European initiative to bring the Palestinians into the peace negotiations.

Mr. Begin questioned Europe's right to undertake such an initiative. He accused "all the people of Europe" of "co-operating with the destroyer" by handing Jews over to the Nazis.

Condemning any European move to support the Palestine Liberation Organisation, he said the Europeans "have no moral right to recognise the organisation of murderers who only last night resolved to wipe out the Jewish state." This was a reference to the hard line taken by Arafat — the main guerrilla organisation — at a conference in Damascus.

Mr. Begin congratulated President Carter on his declaration that he would oppose the European initiative.

But any lingering hope that Israel may have had of bringing even moderate Palestinians into the peace process appears to have been extinguished by the bombs which rocked the West Bank.

In Gaza, the conservative mayor and the municipality resigned in protest at the attacks.

Riots erupted in a number of places on the West Bank and two Palestinian youths were shot while stoning soldiers. In Hebron seven Palestinians were injured by a grenade blast which appeared to be connected with the other bombings. There were commercial strikes in some towns and reinforced military patrols were called in to maintain order.

Mr. Bassam Shaka, the mayor of Nablus, and Mr. Karim Khalaf, the mayor of Ramallah, were both seriously wounded when their cars blew up as they entered them yesterday morning. A third mayor, Mr. Ibrahim Tawil of el-Bireh, had a narrow escape but the Israeli army sapper sent to examine his car was seriously injured when a bomb blew up as he opened the garage door.

Mr. Shaka had both legs amputated and last night the hospital said his life was in danger. Mr. Khalaf lost his left foot and sustained other injuries but the hospital said his condition was satisfactory.

Baghdad cancels Minister's visit, Page 4

## FT interbank rates service

BY NICHOLAS COLCHESTER

THE FIRST of a daily series of "fixings" of London interbank Eurodollar interest rates appears in today's Financial Times on the Currencies, Money and Gold page. (Page 29).

Their appearance reflects the well-established importance of LIBOR (London Interbank Offered Rate) as the rate to which the cost of a very large proportion of international finance is now pegged. Eurodollar loans are now the main means of funding balance of payment deficits the world over and most of these carry terms related to LIBOR.

In line with standard practice, the FT London interbank fixing will take place at 11.00 am every weekday and will be published the following day, with the Friday rates appearing on Monday.

The bid and offer interest rates for three month and six month Eurodollars published will be the average of those for deposits of \$10m quoted to five "reference banks." These rates are to be recorded by the London money desks of Morgan Guaranty Trust, Banque Nationale de Paris, Deutsche Bank, Bank of Tokyo and National Westminster Bank.

# NB

"The second half of the 1980s is really going to see a boom here in New Zealand... I don't think many British manufacturers have any real concept how good this market could be... I really cannot urge British manufacturers strongly enough to take a look at the new opportunities that have arisen over the last nine months."

— Mr. Cyril A. Holmes, First Secretary Commercial, of the British High Commission in Wellington, New Zealand, quoted in the March 1980 edition of "Export Times."

Your next step to take advantage of the new export, and investment, opportunities in New Zealand is to call Fred Adams on 01-606 8311.

## The National Bank of New Zealand Limited

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### CHIEF PRICE CHANGES YESTERDAY

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East Midland Allied 81 + 4	Treas. 13 1/2% 2004-08
European Ferries 137 + 3	(£50 pd.) 5501 - 1 1/2
Eva Inds. 55 + 5	Bilton (Percy) 190 - 5
Natal Carboising 121 + 5	British Sugar 196 - 4
Ottoman Bank 283 + 9	Buroc Dean 30 - 4
Rathens (Jewellers) 51 + 4	Comet Radiovision 74 - 5
Rush & Tompkins 208 + 14	De La Rue 630 - 20
Wilkinson Match 115 + 10	Dunhill (Alfred) 255 - 10
Attack Oil 268 + 26	Kamel Elec. 246 - 5
BP 344 + 10	Leeds Inds. 190 - 3
Burmah Oil 215 + 11	Moke Bros. 225 + 3
Century 680 + 32	Read Int. 163 - 4
LASMO 388 + 8	Stock Conversion 390 - 12
Shell Transport 910 + 35	Thorn EMI 260 - 6
Siebens (UK) 910 + 35	







## Bonn likely to approve EEC budget deal

BY JONATHAN CAIRNS IN BONN

THE WEST GERMAN Cabinet is set for a stormy session tomorrow over the deal reached in Brussels today. Britain's EEC budget deal, the meeting has been preceded by a public display of bad temper over the issue by the Social Democrat (SPD) and Free Democrat (FDP) coalition partners which at first glance suggests they may be tired of their long alliance. None the less, the odds must still be on Bonn approving the package.

For one thing, it would be almost impossible for the West Germans to refuse a European deal if all other member states support it. Certainly Herr Hans

Matthöfer, the Finance Minister, has to find more money (an extra DM 2.6bn in total this year and next) than any of his colleagues in the other member states. But the history of the EEC, particularly since Britain joined in 1973, is strewn with firm statements from the West Germans that they are not going to pay—followed in the end by their doing so.

What is clear is that the budget issue has become caught in the run-up to the West German general election on October 5. By supporting the Brussels accord, the FDP

profile as a European party and as a political force distinct from its coalition partner. It badly needs this after several poor provincial election results and with the prospect of being squeezed in October between the large blocks, the SPD and the Christian Democrat opposition.

At the same time Herr Matthöfer, by setting conditions for acceptance of the EEC accord, can underline his position as custodian of the taxpayers' money. Further, Herr Herbert Wehner, the SPD's parliamentary leader, also speaks for one disgruntled sector of the electorate when he

complains that, on EEC financing, the Federal Republic is being "milked like a cow."

To this extent, a row between the coalition partners may do more good than harm—provided it does not fester too long.

However, there has been more to this dispute than tactics and electoral considerations. Herr Matthöfer is surely in earnest when he insists, that Bonn's extra bill for the Brussels accord can only be paid by cuts in the budgets of some of his ministerial colleagues. Since the FDP has loudly applauded the Brussels compromise, it will be under most pressure to make sacrifices.

It would also be wrong to underestimate the genuine anger in at least some parts of the Bonn Government over the level of the settlement reached after the Foreign Council's marathon session in Brussels.

Chancellor Helmut Schmidt, who offered Britain DM 1.25bn (£300m) for 1980 alone but withdrew this when Mrs. Margaret Thatcher, the UK Prime Minister, said she wanted a longer-term solution, has not reacted publicly so far to the Brussels compromise. But those with sensitive ears claim they can hear the sound of teeth being ground in the Chancellery.

## Forecasts gloomy for Danish economy

By Hilary Barnes in Copenhagen

THE PROSPECTS for the Danish economy are "completely unacceptable," according to the joint chairmen of the Economic Advisory Council, Denmark's "three wise men."

In a report to be published later this month they forecast that the current balance of payments deficit will rise from Dkr 15.6bn (£1.2bn) in 1979 to Dkr 18.9bn (£1.45bn) this year. The gross domestic product is expected to decline in real terms by 1.2 per cent in 1980, while hourly wage costs in the private sector increase by 5 per cent and consumer prices by 14.2 per cent.

They go on to say that, by 1983, on present policies the external deficit will rise to Dkr 24bn (£1.9bn) or about 6 per cent of the national product, unemployment will rise from about 7.3 per cent this year to 8.3 per cent and the average increase in real GDP from 1981 to 1983 will be a modest 1.9 per cent.

### Public spending

The report is the first major analysis to take into account the measures which the Government is just putting into effect in order to reduce the external deficit. These include an increase in value added tax from 20.25 per cent to 22 per cent from June 30, higher energy taxes and reduced growth of public spending.

But the "wise men's" forecasts indicate that the Government will fail to reach the improvement in the external deficit which it has itself forecast for the next couple of years. According to the chairman's report, the deficit will be Dkr 17.6bn (£1.37bn) in 1981 rising to Dkr 21bn (£1.6bn) in 1982 and Dkr 25bn (£1.9bn) in 1983.

It says that, although a policy of squeezing demand or a 20-25 per cent devaluation could theoretically help to improve the external deficit, the most realistic way ahead is to continue an incomes policy combined with minor devaluations. This policy has been adopted by the Government over the past year.

## UK will press allies on nuclear missiles for Western Europe

REGINALD DALE IN BODO, NORWAY

MR. FRANCIS PYM, the British Defence Secretary, will today urge his North Atlantic Treaty Organisation partners to press ahead with the alliance's controversial plans to instal a new generation of long-range U.S. nuclear missiles in Western Europe—despite strong Soviet objections.

At a two-day ministerial meeting of the alliance's Nuclear Planning Group here, Belgium is likely to come under particular pressure to confirm that it still intends to take some of the new "theatre" missiles, which could reach targets in the Soviet Union.

When the alliance officially endorsed the plan last December, in one of the most important political decisions it has ever taken, Belgium said it would review its participation in six months. Since then, the country has been plagued by government crises, and the news of choosing Belgian sites for the new weapons has apparently not yet started.

The Atlantic Alliance plan calls for 572 Cruise and Pershing II missiles to be deployed in five European countries, the UK, West Germany, Italy, Belgium and the Netherlands, to counter the massive build-up of Soviet long-range "theatre" weapons. The Dutch, however, have said they will not decide whether to accept their quota (48 ground-launched Cruises) until next year.

Britain's main concern is to give further momentum to the scheme at a time when Moscow is trying to induce the European Atlantic Alliance countries to drop it. The Kremlin has said

new East-West arms controls negotiations can only get under way if the alliance suspends its plans.

Mr. Pym's belief, on the contrary, is that Moscow may show greater interest in the alliance's offer to negotiate limits on the new weapons if it is made quite clear that the allies intend to go ahead. The December missile decision was accompanied, by a parallel offer to negotiate, which Moscow has so far spurned.

A Belgian decision to opt out would be a serious blow to the alliance's plans, in that it would leave Italy as the only other continental country participating alongside West Germany. It has long been a condition of Bonn's acceptance of the new weapons that at least one other continental country, and preferably more, should be willing to see them deployed on its soil.

West German officials have strenuously denied suggestions that Bonn may be weakening in its resolve, after ambiguous remarks by Chancellor Helmut Schmidt. British officials insist they have so far detected no sign of a shift in the West German position.

The Ministers from 12 alliance countries (France, Iceland and Luxembourg are not attending) will also discuss which U.S. warheads should be withdrawn from Western Europe when the new weapons start to be deployed in 1983.

In addition to the 1,000 nuclear warheads the U.S. is now withdrawing unilaterally, the alliance has said the introduction of the new warheads will be matched by a dismantling of older systems.

## W. German jobless falls

BY KEVIN DONE IN FRANKFURT

UNEMPLOYMENT in West Germany fell again last month by 58,606 to 766,768, equal to 3.3 per cent of the workforce, but the Federal Labour Office warned that the figures disguised growing underlying problems. Seasonally adjusted, there has been a slight worsening in the number of unemployed to 847,000 compared with 833,000 in April.

The figure is still better than a year ago when the total of unemployed stood at 856,000.

But with a general election in the autumn, any signs of worsening unemployment will provide the opposition with extra ammunition in challenging the Government's economic record.

As growth in the economy slows, the employment gains made over the past 12 months are starting to recede and the number of job vacancies reported yesterday for May, on a seasonally adjusted basis, fell to 318,000 compared with 324,000 in April.

## Colombo's role draws widespread praise

BY RUPERT CORNWALL IN ROME

"ONE OF the finest pieces of political craftsmanship I've ever seen" is how Mr. Roy Jenkins, the European Commission president, is said to have described the role of Sig. Emilio Colombo, the Italian Foreign Minister, in piecing together the agreement which (narrowly) averted the breakdown of the EEC budget deal.

The assembled Ministers are reported to have given him a standing ovation at the end of the 20-hour session of the Council of Ministers.

Near to it to belittle Sig. Colombo to observe that perhaps it could only have been brought off by an Italian politician, steeped in the art of the fudged compromise to mean all things to all men.

He is one of the comparatively few Italian politicians appreciated beyond his country's shores. More than two

decades of involvement with Community affairs, mainly in the Treasury field, but latterly as president of the European Parliament and now as Foreign Minister, have won him the reputation of a skilled, meticulous negotiator, the master of frequently complicated briefs.

He is the living proof of just how much fundamental stability is concealed behind the bewildering succession of government crises in Italy. The

formula changes, but the Christian Democrat faces do not. Between 1948 and 1976, he was almost never out of government. By a rough and ready estimate he has served 17 times as a Minister, six times as an Under-Secretary, and once between 1970 and 1973 as Prime Minister. His staying power is probably second only to Sig.

Giulio Andreotti's.

In their different ways, they are perhaps the two leading Christian Democrats most closely identified with the Church. But there is said to be little love lost between them, and on the most important question facing the party, the relationship it should build with the Communists, they are poles apart, as 1976 was to prove.

Sig. Andreotti became Prime Minister—the executive symbol of "national solidarity" and of the efforts of Sig. Aldo Moro to forge a lasting understanding between the Catholic and Communist camps in Italy. Sig. Colombo, largely it was said on the insistence of the Communists, was dropped from the Government as one of the old guard who had to go.

Nor had his economic policies been to the Communists' liking.

During the late 1960s and early 1970s he became identified on the left with a dogged resistance to reform.

Exile, though, can be profitable. Sig. Colombo enhanced his stature as president of the European Parliament, a post he held until the first direct elections last year. In the meantime, as the Communists moved away from the orbit of power, he re-emerged as a contender for important office.

Early this year, his decision to throw his faction (representing 4 per cent of the votes) into an alliance against Communist participation in government helped hardliners carry the day at the Christian Democrat congress. His reward was the Foreign Ministry, and the European Community may be grateful that it was.



Sig. Colombo: standing ovation from Ministers

## Italian Prime Minister faces parliamentary inquiry

BY OUR ROME CORRESPONDENT

SIG. FRANCESCO COSSIGA, the Italian Prime Minister, will have to face what amounts to an impeachment hearing before the Italian Parliament on allegations that he helped in the flight of Sig. Marco Donat Cattin, a suspected terrorist.

This became well-known yesterday, when the Communist Party formally announced it would start to collect the signatures of members of parliament. They need the signatures of a third of the members of the lower chamber and the Senate.

Given that the Communists can muster 283 of the 318 votes required, and that other far-left groups as well as the extreme right-wing MSI and the centre Liberal Party have declared their intention to back the proposed inquiry, their success is assured.

Beyond that, nothing may be predicted. Sig. Pietro Longo, the leaders of the Social Democrat Party dropped from the present Government, yesterday demanded the Prime Minister's immediate resignation before this week's important regional elections, whose outcome, under any circumstances, would

have conditioned the survival prospects of Sig. Cossiga's administration.

It is probable that, sooner or later, the storm which has blown up will bring Sig. Cossiga's resignation and a government crisis, but the timing is uncertain. The allegations are that Sig. Cossiga, voluntarily or involuntarily, tipped off Sig. Carlo Donat Cattin, until Saturday Vice-President of the ruling Christian Democrats. That his son was being sought by investigating magistrates as a leader of the Primage Line (Front

Line) terrorist group.

There is deep unease that this latest debate will further undermine Italy's international credibility on the eve of two important meetings in Venice.

The first of community heads of government, at which Italy might expect to bask in praise and gratitude after having solved the British budget row, takes place just three days after the regional elections. It might even coincide exactly with the "impeachment" if that takes place as some expect, as soon as parliament reconvenes after the recess.

A week later comes the state visit of U.S. President Jimmy Carter to Italy, followed immediately by a summit of the major industrial powers on June 22 and 23.

The campaign for the regional elections is entering its final week with bitter political tension between the two major parties.

Sig. Enrico Berlinguer, the Communist Party leader, yesterday underlined his party's determination to bring down the present three-party coalition of Christian Democrats, Socialists and Republicans.

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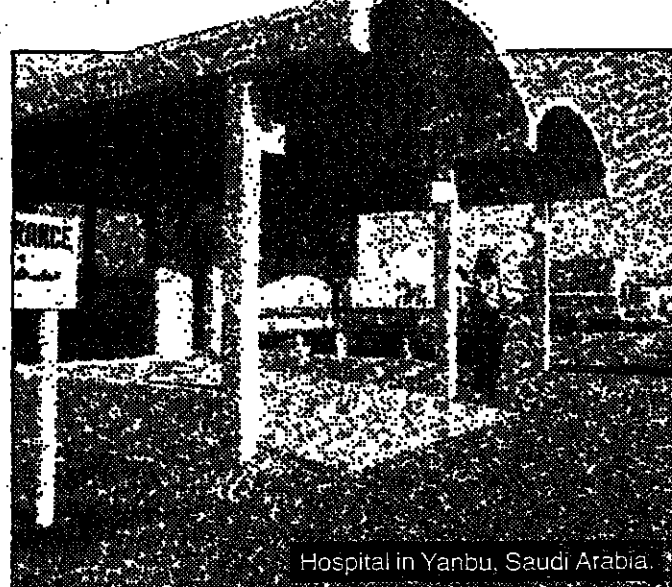
Our turnover in 1979 was 8,678 million Swedish Kronor.

This is our consolidated balance sheet, December 31, 1979—in millions of Swedish Kronor (1,000 Swedish Kronor—approximately £.104 in May, 1980.)

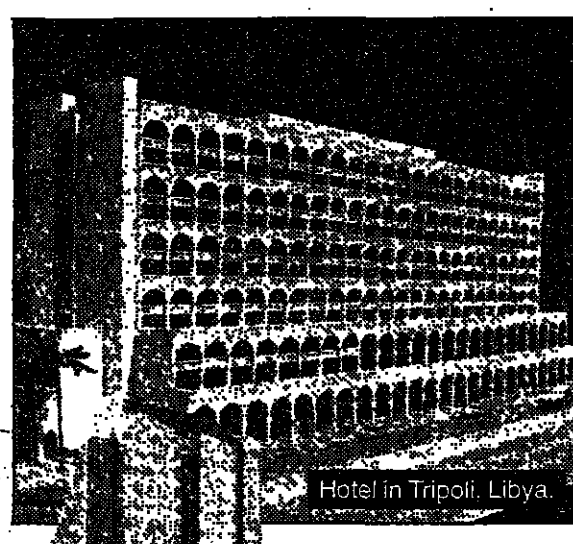
Assets	
Current assets:	
Cash in hand and bank balance	1,708
Receivables	3,559
Properties classed as current assets	2,675
	7,942
Fixed assets:	
Other receivables	236
Shares and participation certificates	192
Machinery and equipment	386
Properties classed as fixed assets	171
	965
<b>Total Skr m. 8,907</b>	
Liabilities and Equity Capital	
Current liabilities:	
Uncompleted contracts	2,739
Billings from construction work in progress	9,376
Expenditures from construction contracts	2,514
	14,629
Long-term liabilities:	
Unpaid reserves	1,163
Share capital	204
Reserves	230
Net profit for the year	138
<b>Total Skr m. 8,627</b>	

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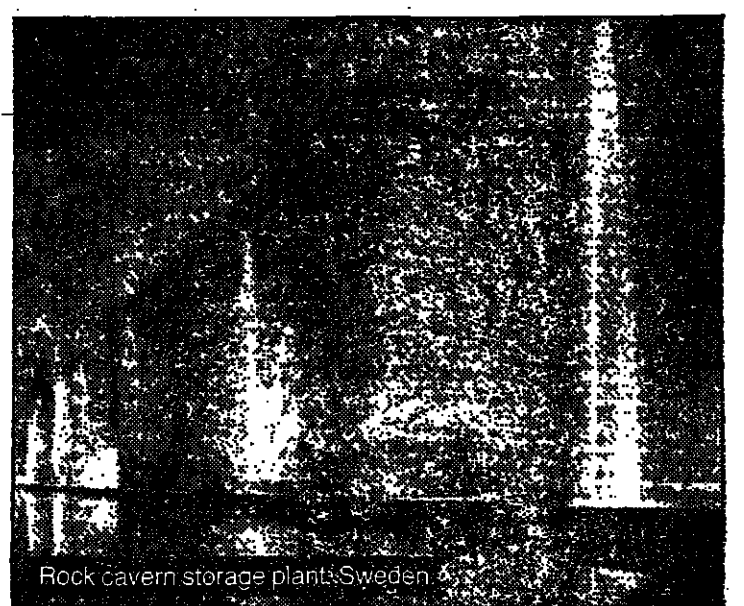
S-182 25 Danderyd/Stockholm, Sweden. Telephone +46-8-753 80 00. Telex 11524 Skanska S.



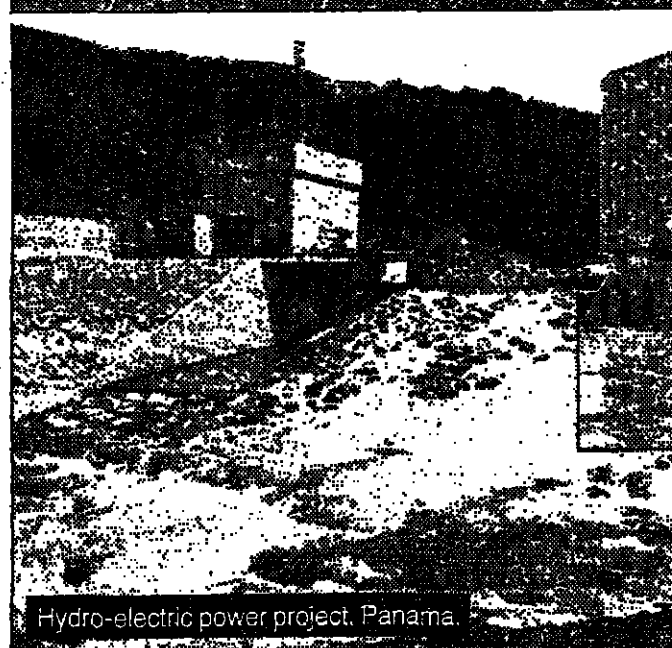
Hospital in Yanbu, Saudi Arabia



Hotel in Tripoli, Libya



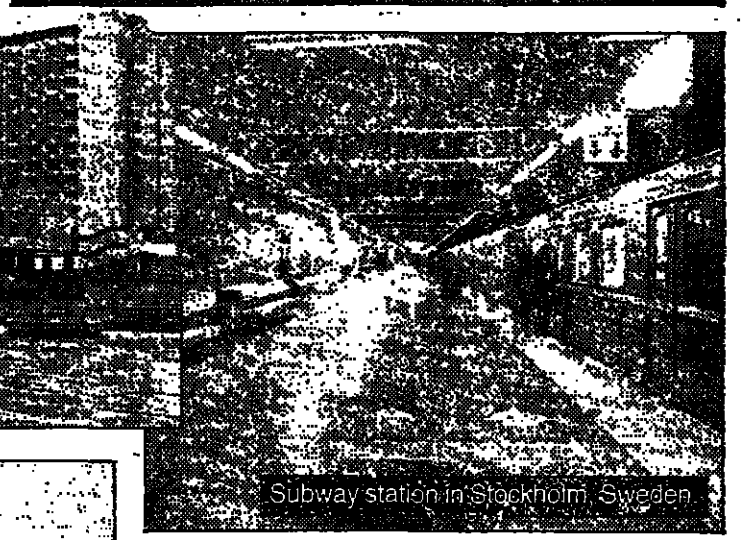
Rock cavern storage plant, Sweden



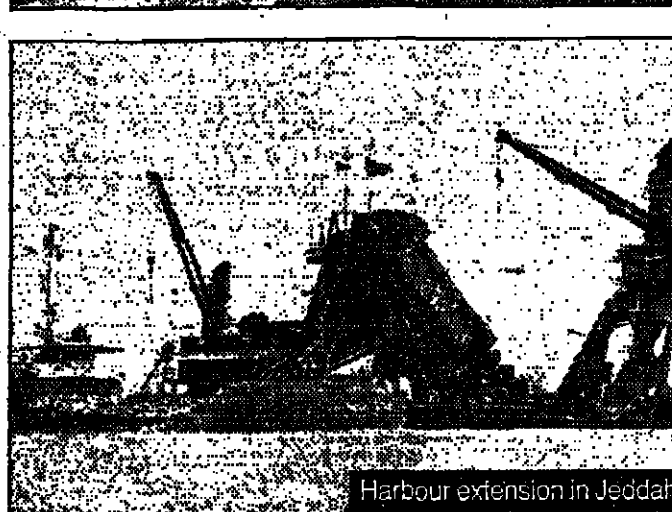
Hydro-electric power project, Panama



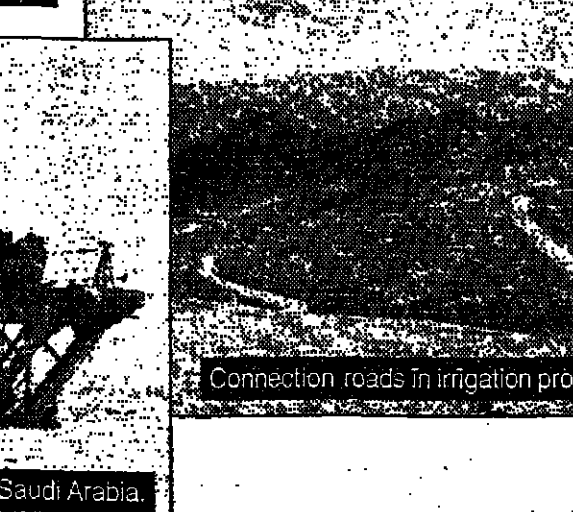
Hotel Pribaltyskaya in Leningrad, USSR



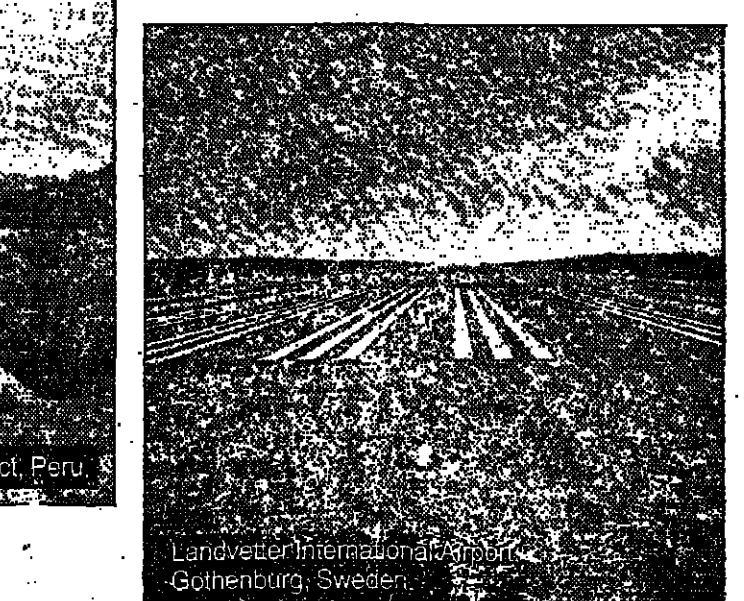
Subway station in Stockholm, Sweden



Harbour extension in Jeddah, Saudi Arabia



Connection roads in irrigation project, Peru



Landvetter International Airport, Gothenburg, Sweden



## OVERSEAS NEWS

## Sabotage bids stress S. African vulnerability

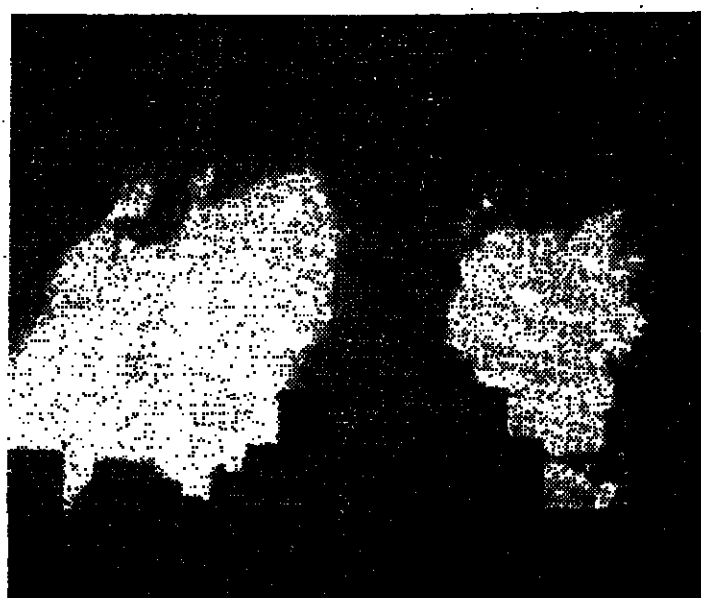
BY QUENTIN PEEL IN JOHANNESBURG

YESTERDAY'S SABOTAGE attempts on two of South Africa's huge Sasol oil-from-coal plants, as well as on an oil refinery, have underlined South Africa's continuing vulnerability to an oil embargo, and its crash programme to overcome it.

The Sasol synthetic fuel plants are the key element in South Africa's plan to develop substitutes for all strategic imports, to guard against any future attempt by the international community to impose economic sanctions. Given that they are the insurance policy against the threat of an oil embargo, the success of the saboteurs in penetrating their security is all the more remarkable.

The attacks constituted the first major attempt by an African nationalist movement to sabotage key economic installations in South Africa, apart from isolated incidents of bomb blasts at railway stations or similar targets. Because South Africa boasts by far the most sophisticated economy of any African country hitherto involved in a guerrilla war, it is inevitably most vulnerable to economic sabotage. At the same time, it boasts the most formidable and sophisticated security services to resist it.

Despite a relatively low dependence on oil-based energy—which provides some 25 per



Oil installations at Sasolburg silhouetted against searing flames and billowing smoke after Sunday night's bomb attack.

cent of South Africa's needs—the country is still vulnerable because liquid fuels power almost 80 per cent of the transport system, and virtually all its military machine. Oil imports, details of which are classified information, were believed to amount to some 250,000 barrels a day (b/d) in 1978.

The three Sasol plants are intended eventually to provide almost half the liquid fuel

requirements. Sasol 1, the original, produces only a fraction, but Sasol 2, which produced its first oil in March, will come into full production by the end of next year, and Sasol 3 will re-double output again by 1984.

One consequence of the expansion of synthetic fuel production is the growing surplus capacity of conventional refineries—Sasol (jointly owned by Shell and BP) and

Mobil at Durban, Caltex at Cape Town, and Natref (in which Sasol has a 52.5 per cent stake, Total 30 per cent and the National Iranian Oil Company 17.5 per cent) at Sasolburg. The refineries are already understood to be operating at not much more than 45 per cent of their 475,000 b/d capacity, so sabotage at any one could be covered by increased production at the others.

Nevertheless, the whole import substitution policy means there are an increasing number of huge capital projects under construction which could be prime targets for sabotage. They are concentrated particularly in the chemical industry, including the R230m (€125m) complex polyvinyl chloride plant at Sasolburg, Senta's plant for a synthetic rubber plant at Newcastle to replace all rubber imports, and AECI's plant—still on the drawing board—for a R400m methanol-from-coal plant to reduce liquid fuel imports.

South Africa's continuing rapid electricity generating expansion has been accomplished by building giant 5,600-MW power stations, among the largest generating plants in the world—three newly built and three to come. Other key prestige targets could be the Koeberg nuclear power station, being built outside Cape Town, and the

Atomic Energy Board installations at Pelindaba and Valindaba (the uranium enrichment plant) outside Pretoria—although all are heavily guarded.

One obvious target which has already been mentioned in a court case involving members of the banned African National Congress Party is the oil pipeline carrying both crude oil and refined products from Durban to the Witwatersrand, the heartland of South African industry. Although the targets are obviously available, and considerable dislocation would result from a skilled sabotage campaign, the likelihood of such a campaign proving successful in overthrowing the Government in the foreseeable future must be slim.

Apart from the oil threat, there are no other potentially critical bottlenecks which could be closed by sabotage. More of a threat is the psychological effect of such action, steadily undermining the morale of the minority white population, and causing a white exodus similar to that in the latter days of the Rhodesian regime. That would greatly aggravate the already shortage of skilled labour in the economy, which is probably the most urgent structural problem currently facing the South African Government.

## Baghdad cancels Minister's visit to UK

By James Sutton

BRITISH HOPES of improving its relations with Iraq have suffered a setback with the abrupt cancellation by Baghdad of a visit to Britain by Mr. Saadoun Hammadi, the Foreign Minister, who was due to come to London on Friday. The visit was in reciprocation for the visit by Lord Carrington, the British Foreign Secretary, to Iraq last July. No reason has been given for the cancellation. British relations with Iraq have been strained for the past two years, and two British businessmen are in prison in Iraq.

Yesterday Mr. Mohammed Benyahia, the Algerian Foreign Minister, had talks with Mrs. Margaret Thatcher, the British Prime Minister, at the start of a two-day official visit.

It is the first ever by an Algerian Foreign Minister. The British Government regard it as important in the development of economic links with Algeria, now the second-biggest market in the Middle East, of which the UK has only a 2.3 per cent share.

## Indians give easy victory to Mrs Gandhi

BY K. K. SHARMA IN NEW DELHI

WITH Mrs. Indira Gandhi's Congress (I) Party sweeping to easy victories in eight out of the nine states where legislative elections were held last week, it has become clear that other Indian political parties are now close to annihilation. The handful of seats they won in the eight states are shared by at least five factions of the former Janata party and the Communists.

The results give Mrs. Gandhi virtually complete control of the country. She won an impressive two-thirds majority in parliament last January to form the Federal Government, and now her party, with her nominees as chief ministers, will form Governments in the eight states where nearly two-thirds of the population live.

The eight include the vital Uttar Pradesh and Bihar states which lie in the northern Hindi-speaking Gangetic heartland. Control of these is necessary for any Federal Government to rule effectively, and Mrs. Gandhi has emerged victorious from a closely fought battle with unexpected ease.

Two conclusions emerge from the defeat of the Opposition. First, the electorate has still not forgotten the Janata Party's failings in Government after it defeated Mrs. Gandhi's Congress in Parliamentary and state legislative elections in 1977. Secondly, despite Mrs. Gandhi's demonstrably lacklustre performance as Prime Minister since January, a large number of voters have shown they still prefer her to the hopelessly divided Opposition.

Of equal significance is the electorate's endorsement of the pre-eminent position given by Mrs. Gandhi to her controversial son, Sanjay. He campaigned actively, particularly in Uttar Pradesh, and a large number of the legislators who have won on the Congress ticket are his nominees. Sanjay now has a substantial following in key states of young politicians who owe allegiance to him and, only through him, to Mrs. Gandhi. There is widespread speculation on how Mrs. Gandhi and Sanjay will use their greatly strengthened positions. They head a party which is in control of the Federal Government and most of the country's 22 states.

The only State where Mrs. Gandhi was trounced was Tamil Nadu in the south, where the party, led by the popular film actor, Mr. M. G. Ramachandran, won easily. Regional politics thus remain a force to contend with, a fact reinforced by the creditable performance of a Sikh-based party in Punjab. Regional parties are already in power in States like West Bengal and Kerala, which are ruled by Left-wing groups with mainly local influence.

The States where the Congress (I) has won handily are Rajasthan, Punjab, Madhya Pradesh, Uttar Pradesh, Bihar, Orissa, Maharashtra and Gujarat. These cover nearly the whole of northern India together with large chunks of southern and central India. The Congress (I) already rules the States of Himachal Pradesh, Karnataka, and Andhra, while Kashmir and many north-eastern States are ruled by Mrs. Gandhi's allies.

There is widespread speculation on how Mrs. Gandhi and Sanjay will use their greatly strengthened positions. They head a party which is in control of the Federal Government and most of the country's 22 states.

## 1,000 quit rebel island

VILA—Nearly 1,000 refugees were evacuated peacefully last night from the rebel-held New Hebrides island of Espiritu Santo.

About 800 plantation workers armed with bows and arrows seized Government buildings on the island last Wednesday. They are backed by some 50 French-speaking Europeans with rifles. The rebels are demanding autonomy for Espiritu Santo when the New Hebrides, ruled jointly by Britain and France, becomes independent on July 30. The two countries discussed

the problem in Paris yesterday. In yesterday's evacuation, four boats ferried the refugees who included Britons, New Zealanders and Australians, to the island of Malekula, 20 miles to the south. From there they were transferred to the capital, Vila, on the island of Efate. The Government, headed by Father Walter Lini, the Chief Minister and Prime Minister-elect, is waiting for a reply from Britain and France to his request for assistance in quelling the rebellion. Reuter

## 'New deal' planned for Tibet

By Tony Walker in Peking

TIBET is being given a new deal by the central Chinese Government.

A senior Communist party official in Tibet has been sacked and other officials criticised for neglecting their responsibilities.

The announcement of the deal coincides with a visit to Tibet by Mr. Hu Yaobang, general secretary of the Communist Party Central Committee, and Mr. Wan Li, a newly appointed Vice Premier and member of the party secretariat.

The two Communist leaders are carrying out what is described in the official press as "an inspection tour." "Inspections" in the provinces are often bad news for local administrators.

The Communist leaders called for the promotion of more Tibetans to positions of responsibility, and predicted that "within two or three years" local people would occupy two thirds of cadres' jobs on the government payroll.

The new deal includes exemption for the next few years for Tibet from the requirements of state purchasing quotas.

"A household can raise dozens of sheep and several head of cattle," the announcement said. Sideline occupations and handicrafts should be developed.

## President elected for south Sudan

By Our Foreign Staff

A LONG-RUNNING political crisis in Sudan's autonomous Southern Region, which is non-Arab and non-Muslim, appears to have been resolved with the election of Mr. Abel Alier as the region's new President and head of government by the Regional People's Assembly.

Mr. Alier was president of the South from the ending of the 17-year civil war there in 1972 until 1978, when his supporters lost ground in the elected assembly. But the rule of his successor, former guerrilla leader Mr. Joseph Lagu, gradually broke down in dissent and allegations of corruption against a background of almost no economic progress. He resigned in February. New elections produced an assembly which voted 67-55 for Mr. Alier against his opponent Mr. Samuel Ara.

Last week's summit meeting between President Jaafar Nimeiri of Sudan and Col. Mengistu Haile-Mariam, the Ethiopian leader, is understood to have largely skirted the key issue between the two countries—the war in Ethiopia's northern provinces of Eritrea, which has driven about 500,000 refugees into Sudan.

## Singapore bankers appointed to Cabinet

BY OUR SINGAPORE CORRESPONDENT

TWO FORMER bankers have been given important portfolios in the Singapore cabinet in a move designed to give the younger generation of technocrats a chance to prove their political mettle. Mr. Supplah Dhanabalan replaces Mr. Simathambiy Rajaratnam as Minister of Foreign Affairs, and Dr. Tony Tan Keng Yam has been appointed Education Minister, succeeding Dr. Goh Keng

Swee, the Deputy Prime Minister. Mr. Dhanabalan, 42, is a former executive vice-president of the Development Bank of Singapore, which is owned jointly by the Government and private sector shareholders. He became an MP for the ruling People's Action Party four years ago and currently heads the party's finance department. In February last year he became one of two senior ministers of state in the

Foreign Affairs Ministry. Dr. Tan, 39, spent most of his working career with the Overseas-Chinese Banking Corporation, of which he was general manager before entering politics in January, 1979. Dr. Tan was personally charged by Mr. Lee Kuan Yew, the Prime Minister, with responsibility for supervising the amalgamation of the republic's two universities. He is due to become vice-chancellor of the new National University.

of Singapore later this year. There are now three second-generation ministers in the cabinet—the other being Mr. Goh Chok Tong, 39, who became Minister for Trade and Industry last year. However, all three men are still on probation. Their predecessors remain in the cabinet, ostensibly in an advisory capacity but inevitably ready to step in should any of the new ministers prove unequal to their task.

## Soviet threat poses problems for all, says new Minister

BY KATHRYN DAVIES IN SINGAPORE

A DETERMINED challenge from the Soviet bloc in the 1980s will compound the difficulties for both developed and developing free-market economies at a time when traditional assumptions of free enterprise are under question. This warning was given to the Financial Times World Banking Conference in Singapore by Mr. Supplah Dhanabalan, the island's new Foreign Minister.

"To convince developing countries that their best interests are served by being closely linked to the free-enterprise economies of the West there must be changes in the present economic relationships which the developing countries consider inequitable," he said. At the same time, Mr. Dhanabalan said that the West's political credibility will depend to a large extent on how it can solve or contain political problems in the Middle East.

Middle Eastern politics and their effect on oil supplies and thus OECD growth was a theme taken up by Mr. Michael McWilliam of the Standard Chartered Bank, London. Mr. McWilliam said recent oil price increases would impair growth indirectly by causing governments and monetary authorities to tighten fiscal and monetary

policy to counter growing inflation. The danger of the next business cycle in the industrial countries was that "over-defensive reactions by the so-called 'strong-currency' countries to reduce their current account deficits could accentuate the setback to output and trade."

Mr. Robert Slighton, of the Chase Manhattan Bank, New York, argued that if oil prices rise more steeply than expected for reasons other than political disruption of supply, there is likely to be a weakening of the dollar against European currencies. But internal problems within an oil exporter or armed conflict between oil exporters could lead to general strengthening of the dollar, as a haven currency. "What is new is the increased likelihood that this sort of event may occur."

Instability in foreign exchange markets provides long-term support to gold. Mr. Robert Guy, of M. M. Rothschild and Sons of London, said. While there are hopes for a more stable monetary system in the 1980s, central banks and private investors are likely to see a continuing role for gold. "Leading central banks will seek to strengthen the position of the major paper currencies but will be less hostile to the role of

gold as a reserve asset," he said. Mr. Norman Robertson, chief economist of the Mellon Bank, Pittsburgh, told the conference that a moderate to severe American recession will continue into early 1981. But, he said, "along with the rapid recent into recession has come the first welcome signs of a moderating inflation rate." But there is still no improvement in productivity.

Recent measures to enlarge the International Monetary Fund the World Bank and proposals to increase the capital of the Asian Development Bank, will assist Asian developing countries, Mr. Don Mertz, the director of the Asian Development Bank, said. Multilateral lending institutions, including the ADB, are also looking at co-financing of loans to developing countries with commercial bank. The ADB can act as collecting agent for repayment of the commercial bank loan, without cost to the banks, he said.

Mr. Malek Ali Mexican of Sims, Dorey, Holdings, Kuala Lumpur, looked at "mixed" or "universal banking" in Asia. Japanese and Korean banks are involved with the large trading and manufacturing groups, universal banking is being proposed in the Philippines and

## FINANCIAL TIMES

## WORLD BANKING Singapore

## CONFERENCE

is already operating in Singapore. "The question of whether commercial banks should be allowed to invest in equity shares of non-financial companies, is linked with the role of the large commercial banks in promoting economic developments," Mr. Mexican suggested that large business enterprises can play a vital role in business expansion and, ultimately, in national economic development.

The Philippines Minister of Industry, Mr. Roberto Y. Ongpin, said his country's industrial policy would be marked by four principal features in the 1980s. Major industrial projects would be speeded up, export promotion organised, industry rationalised and foreign investment encouraged. "A key element in our strategy will be to bring in a maximum of foreign capital inputs, an objective which we are meeting with encouraging success: in financing these projects, we intend to utilise, to the maximum extent possible, the maximum extended grace periods, prolonged maturities, and favourable interest rates."

This announcement appears as a matter of record only.  
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هكزمن النجل



## AMERICAN NEWS

## Primary season ends in anti-climax

BY DAVID BUCHAN IN WASHINGTON

NINE STATES held Presidential primary elections today, in the final, anti-climactic round to this year's battle to choose the Democratic and Republican Party standard-bearers in the November election for the White House.

Today, when 696 Democratic and 428 Republican delegates are at stake—mainly from the three big states of California, Ohio, and New Jersey—can still have an important bearing on how President Carter resolves his imminent victory over Senator Edward Kennedy in the Democratic race.

But Mr. Carter is already only a sliver of delegates short of winning the simple 1,680 majority that will deliver him the Democratic nomination at the August party convention in New York, and nothing today can stop him winning those.

One the Republican side, Mr. Ronald Reagan is already the *de facto* nominee and will get a "walk over" in today's races, though some of his erstwhile opponents still have their names technically on the ballot.

All that remains after today is a number of party conventions in several states. But their outcome has already been pre-ordained by caucuses held earlier in the year. Thus, the focus has now switched to such issues as: Whom will Mr. Reagan choose as his Vice-Presidential running-mate, will Mr. Carter and Senator Kennedy make their peace soon, or will the latter carry his fight right on to the August convention, will Mr. John Anderson make good his independent candidacy for the White House, or will he be ground to



Mr. Ronald Reagan (left) and President Jimmy Carter (centre) are certain to get their party's nominations. While all Mr. Reagan's opponents have dropped out, Senator Edward Kennedy (right) is fighting to the last.

small pieces by the millstones of the two big parties?

Just as New Hampshire for both parties attracted disproportionate attention and excitement in February because it was the first primary of the season, so, however, today's "mega-primary" has stirred little excitement because the outcome seems already evident.

Today's races in New Mexico, Montana, Rhode Island, South Dakota, West Virginia and (only on the Republican side), Mississippi, may bring some scattered comfort to the Kennedy campaign. But they will be inevitably eclipsed by the contest in Massachusetts, where the Massachusetts Senator is making his last stand.

Of the three, Ohio seems to represent the surest prospect for Mr. Carter, who last week chose to make it the site of his only overtly campaigning trip this year. Despite the heavy impact of lay-offs in Ohio's car industry, which should have militated in favour of Senator Kennedy, the weight of the state's democratic hierarchy is behind the President, who has done better in the industrial Mid-West than any one would have expected earlier in the year.

However, according to some recent polls, Senator Kennedy's last fling of the dice may roll him some high numbers in California and New Jersey. The President's support on the West Coast has never been too solid. He lost California to Governor Jerry Brown, not surprisingly, four years ago, and the California Governor's withdrawal from the 1980 race has eased the pinch for Senator Kennedy.

New Jersey has much the same industrial problems from recession as Ohio—the Ford

Motor Company, for instance, is closing a big assembly plant at Mahwah, laying off several thousand workers.

However, the Senator is expected to fare better than in Ohio—perhaps for no other reason than the geographic one that New Jersey lies adjacent to two other Kennedy successes this year: New York and Pennsylvania.

At the Democratic convention in August, California will field 306 delegates, Ohio 161, New Jersey 113. Senator Kennedy can thus probably reckon on getting a sizeable number of these. Only a landslide win in all three states would really shake President Carter's campaign effort and possibly persuade many of the President's already committed forces that their man is a dubious prospect against Mr. Reagan in the autumn—and that is unlikely.

But Senator Kennedy could draw encouragement from a modest success or two to go to the New York convention to fight for inclusion of his liberal policies in the party policy platform.

His other choice is to throw in the towel quickly. In a show of bravura on Sunday, Senator Kennedy seemed to reject this, saying that he still expected to be the nominee, and scoffing at President Carter's olive branch that the senator could win policy concessions in drawing up the party platform.

## U.S. allocates \$50m for Rapiers

BY DAVID TONGE

THE U.S. is allocating about \$50m (\$21.3m) for the purchase of the Rapier ground-to-air missile system from Britain.

The deal has been under discussion between the two countries for several months, but yesterday U.S. officials said that money for the Rapier system was being put into the U.S. defence budget during its appropriation stage before Congress.

The missile system is to be deployed to defend U.S. airbases in Britain, such as those at Mildenhall and Lyconfield. The British appear to have overcome American objections to entrusting the defence of a U.S. air base to non-American hands.

Defence experts say it is

likely that British RAF personnel will man the system. The first reason for this is that the defence of other air bases in Britain is already in British hands and co-ordination would be easier. Second, it will be cheaper for the U.S. to use trained British personnel rather than to have to train their own.

The U.S. has agreed to pay British interest on her advance payments for arms purchases from American companies, defence officials disclosed yesterday. Interest of between 12 and 18 per cent is accruing on British payments thought to be about £110m.

By act of Congress, foreign countries buying American defence equipment must pay in

advance for the goods and also include cash for compensation for manufacturers if the contract is cancelled.

This goes in the Foreign Military Sales Trust Fund, which is non-interest bearing.

After what was described as a "bitter debate" inside the Carter Administration last year, Washington agreed to pay Saudi Arabia 14 per cent on some of the money it pre-paid for its American arms.

Now Britain has won the concession after long negotiations earlier this year, it has been confirmed. It is expected that requests for similar treatment will be received from other countries.

## Refugee security stepped up

BY DAVID BUCHAN

SEVERAL HUNDRED more soldiers were sent yesterday to Fort Chafee, Arkansas, the U.S.'s largest centre for handling Cuban refugees, to keep order after a second weekend of violence in which 300 Cubans briefly escaped from the camp and a larger number burned buildings.

The White House announced it was stepping up security at the refugee-processing centres, also located in Florida and Pennsylvania. Mr. Jody Powell, the President's Press Secretary, said the frustration of the

Cubans at being couped up in the camps until their immigrant status is resolved was understandable, but the violence could not be condoned.

The latest incidents, more severe than similar disturbances recently at the refugee centre at Eglin Air Force Base, Florida, increase the chances of a backlash against the Cubans.

Residents around Fort Chafee, which holds 19,000 Cubans at present, are quite literally up in arms about the outbreaks there—some men brandishing clubs and firearms,

threatened to storm the camp at one point. Nationally, a Newsweek magazine poll last month showed a majority of Americans did not want to let the Cubans in.

The political and administrative headaches caused by the refugee influx have undoubtedly hardened the Carter Administration's line towards normalising relations with the Castro regime. The climate between Washington and Havana is now much chillier than in Mr. Carter's first days in the White House.

## Bid to put pressure on Chrysler 'rebels'

BY JAN HARGREAVES IN NEW YORK

A WORLD-WIDE operation got under way yesterday to try to persuade the 20 banks refusing to participate in the rescue of the Chrysler motor company to abandon their reservations.

The official word from the Treasury is that the rescuers of Chrysler are the banks, two of which are in Detroit, jeopardising the entire \$3.5bn rescue programme. But no one seriously believes the company will be thrown into bankruptcy because of refusal to participate by 20 banks at the end of wearying year-long negotiations.

Treasury officials were apparently despatched to New Orleans to a conference of world bankers to push the Chrysler message there. Mr. William Miller, the Treasury Secretary, has been personally involved.

It is thought that four or five of the rebels are European banks. The most intransigent continues to be Banque Bruxelles-Lambert of Belgium,

which was the first bank to sue Chrysler, for the repayment of its loans several months ago.

Deutsche Genossenschaftsbank of Berlin and Trinkhaus and Burkhart of Stuttgart are also unofficially reported to be among the rebels, but Credit Lyonnais of France, which was prominent among objectors to details of the plan at last week's meeting between bankers and Treasury officials, is thought likely to participate.

In total, the rebel bankers have loans to Chrysler and Chrysler Financial of between \$20m and \$30m. Banque Bruxelles alone accounts for \$10m of this.

The deadline for a decision is Friday next week, by which time the Treasury hopes all the more than 300 lenders involved will have signed the new loan agreements. One problem is that some of the rebel banks have not even attended meetings on the Chrysler issue.

## Chrysler to help Peugeot with U.S. dealer network

BY TERRY DODSWORTH IN PARIS

THE FIRST PART of the commercial and industrial co-operation agreement outlined at the beginning of this year between PSA Peugeot-Citroen, the French motor group, and Chrysler, of the U.S., was signed yesterday.

The deal is the first measure in what is expected to be a wide-ranging series of accords designed to combine the marketing and manufacturing capabilities of the two companies. It follows the loan of \$100m granted by the French company to Chrysler in February to help the struggling U.S. group with its short-term funding needs.

Under the new agreement, Chrysler has agreed to help Peugeot with the development

of its sales network in the U.S. from next autumn. The American company will also assist Peugeot with the adaptation of its present and future models to the conditions of the U.S. market, as well as with the sales of those vehicles. A similar study has now been started for the Canadian market.

The French company added last night that there was a strong possibility of further announcements on specific component deals within the next few weeks. According to the original outline accord there is a plan for Peugeot to sell parts to Chrysler.

Peugeot-Citroen sells its 504 and 504 models in the U.S. through 270 dealers.

## East Germany to increase aid to Cuba

By Leslie Collett in Berlin

EAST GERMANY, which is Cuba's second largest trading partner after the Soviet Union, is to expand its economic and technical assistance programme to Cuba under agreements signed in Havana by Herr Erich Honecker, East Germany's visiting President.

Herr Honecker and President Fidel Castro of Cuba signed a 25-year friendship and co-operation agreement as well as an accord to develop scientific and technical co-operation. Trade between East Germany and Cuba was \$325m in 1978, with East German exports of plant and machinery well in excess of the value of Cuban exports to East Germany of metal ores and citrus fruit.

While in Cuba Herr Honecker turned over an East German-built cement plant to Gen. Castro, which will be the country's largest when in full production. The Cuban President said East Germany had provided Cuba a two-year loan of 62m pesos (\$38.8m) for the project at 2 per cent interest which he called a "very fair and advantageous price for us."

East Germany also paid "satisfactory and stimulating prices" for Cuban sugar, nickel and other products, he said.

## Threat to pay guidelines in AT and T talks

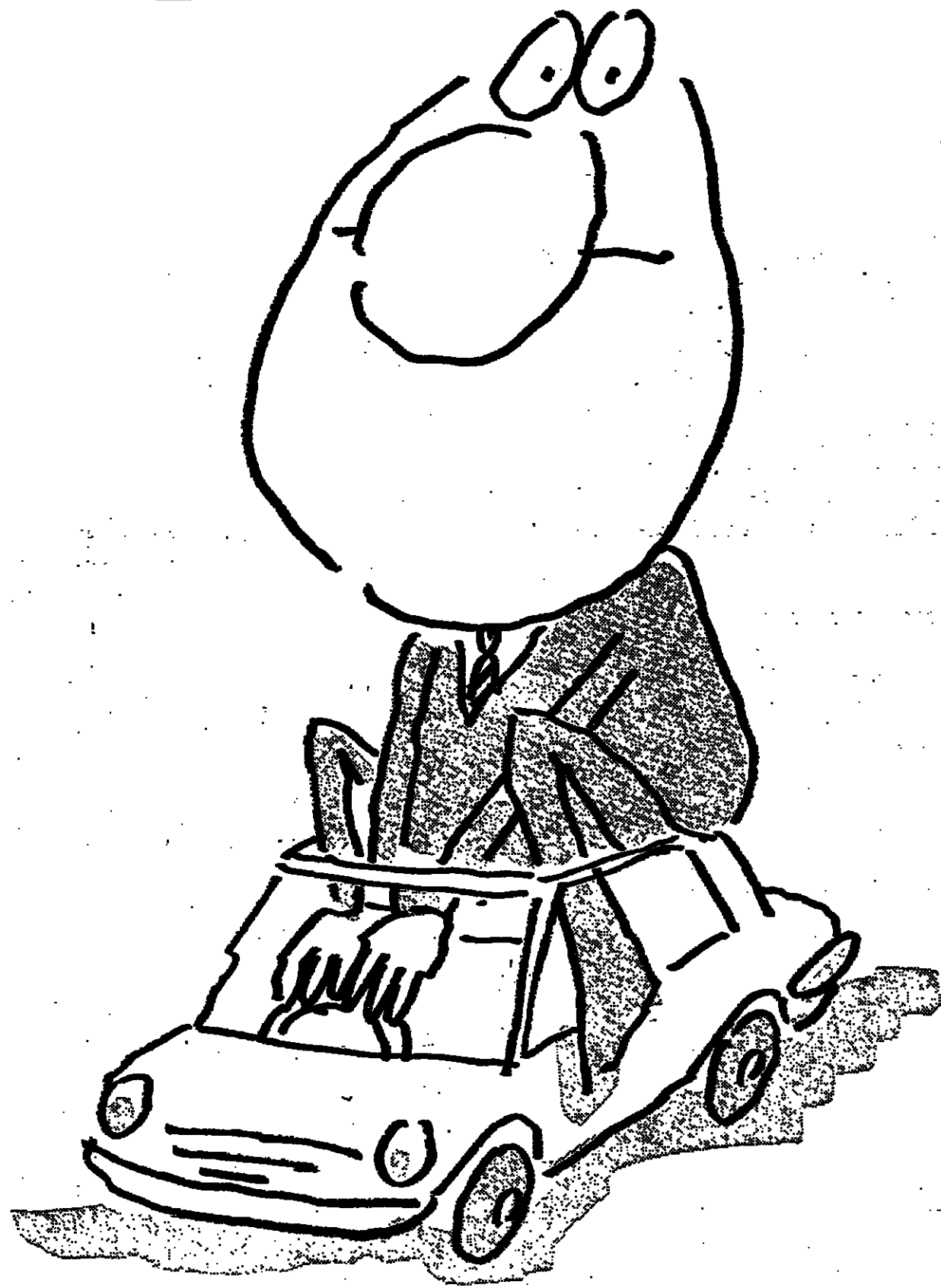
By Our New York Staff

TALKS OPEN tomorrow for the biggest labour contract renewal in the U.S. this year when negotiators from the American Telephone and Telegraph Company (AT and T) sit down with union leaders.

The Communication Workers of America, which represents 525,000 of the 701,000 workers involved, is pressing for annual wage increases of up to 18 per cent, which is almost twice the level of increase permitted under the terms of the Carter Administration's voluntary wage guidelines. The present contract expires on August 9.

The negotiations come at a critical moment for AT and T, which, after decades of protection from competition, is facing increasing inroads into its preserves from such companies as International Telephone and Telegraph, which has just started a domestic telex service.

Coming in the wake of the aluminium workers' settlement, which looks like the most generous of the year so far, with a negotiated improvement in the basis on which cost of living increases will be determined, the communications workers can be expected to drive a hard bargain.



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## WORLD TRADE NEWS

## Japanese aid boosts China's port capacity

BY TONY WALKER IN PEKING

AT QINGHUANGDAO, on China's North-East coast, a tremendous collective effort is in progress to build the first stage of a big new port development which will enable China to sharply increase its coal shipments to Japan.

Each day, hundreds of carts drawn by horses, mules, and donkeys move tons of rock five miles from a dry river bed to an area being re-claimed for the new port.

Qinghuangdao, which already handles more coal than any other Chinese port, will have its capacity trebled when the second stage is completed in 1985. The first stage is expected to be finished by 1982.

The Qinghuangdao port redevelopment is one of six projects Japan has agreed to support by way of cheap development loans through its overseas economic co-operation fund.

Shrewdly, the Japanese have put up money for projects which will expedite the flow of raw materials for export. One of the problems confronting the Chinese in their efforts to increase coal shipments to Japan has been lack of port capacity. When the Qinghuangdao re-development is completed, the port will be able to handle between 30-40m tonnes of coal a year as against 11m tonnes in 1979.

The Qinghuangdao project, plus five others for which Japan is making development assistance available, symbolise the growing Japanese involvement in China's modernisation programme. And while the concessional loans of \$1.5bn to be allocated over five years are "untied," there seems little doubt that Japanese companies will reap a big share of the

benefits from China's ambitious plans in port, rail and hydro-electric construction.

The soft loan agreement (3 per cent interest and a 10-year grace period on repayments) reached late last year during the



SIX SINO-JAPANESE JOINT PROJECTS

LOCATION	NATURE OF PROJECT	ESTIMATED COST
Shijiazuo	Deepwater wharf with two berths to handle 100,000-ton vessels	\$320m
Shandong Province	Railway line linking port of Shijiazuo and coal mine at Yanzhou	\$300m
Hebei Province	Modernisation of railway line from Peking to port of Qinghuangdao	\$650m
Hunan Province	Modernisation of rail link between Hengyang and Guangzhou, including construction of 14 km tunnel	\$910m
Qinghuangdao	Port redevelopment to improve coal capacity	\$160m
Hunan Province	Construction of hydro-electric project to assist in mining and forestry	\$810m

money is to be used to buy equipment overseas.

An official for the Qinghuangdao port authority said last week that some foreign-manufactured coal-handling equipment was being purchased, but nothing is settled yet.

The first stage of the Qinghuangdao project will cost around \$60m, while the second stage will total about \$100m; a little less than \$25m of the Japanese loan has been allocated for the first stage.

When completed, the port will be equipped to handle three 50,000-tonne bulk coal carriers and a number of smaller coal-carrying vessels.

Under the long-term trade

agreement with Japan, China is expected to export about 4m tonnes of coal to Japan by 1982. Much of this coal will pass through Qinghuangdao.

The port of Qinghuangdao will be linked with important

in South China between Hengyang (Hunan) and Guangzhou and the construction of the Wugangzi hydro-electric power station in Hunan province.

The latter is the most ambitious project. It is expected to cost \$180m and take six years to complete. Preparatory planning and survey work has been done for the Wugangzi hydro-electric scheme. A share of the Japanese loan will go towards heavy earth-moving equipment for the project.

Japanese officials say work is moving "unusually fast" on all the projects. Certainly, the port redevelopment at Qinghuangdao is well advanced.

The injection of Japanese money, and with it modern construction equipment, should ensure these six key projects will be completed rather more quickly than some of China's homegrown efforts.

TOKYO — The Bank of China has signed an agreement here for ¥122.85bn (£235m) in bank loans from the Export-Import Bank of Japan for oil and coal development projects in China.

The Export-Import Bank said this is the first Ex-Im Bank loan to China and forms part of the ¥420bn credit Japan agreed last May to supply to China to help its oil and coal development projects.

The first loan, expected to be dispersed within two or three years, is redeemable over up to 15 years at an annual interest of 6.25 per cent, the bank said.

The money will be used for two oil exploration projects including one in the Bohai Bay and three coal development projects in the provinces of Shandong and Shanxi.

Reuter

## S. Korea's exports rise 18%

SEOUL — South Korea's exports amounted to \$6.5bn (£2.76bn) in the first five months of this year, up 18.2 per cent from a year ago, the Commerce and Industry Ministry said yesterday.

It accounted for 33.2 per cent of this year's annual export goal of \$17bn.

Exports in May totalled \$1.4bn, up 9.1 per cent from the same month of last year.

Receipts of letters of credit for exports were \$6.1bn during the January-May period, up 11 per cent from a year ago, the ministry said.

It said that receipts of letters of credit for exports in May were \$2bn, up 9.3 per cent from a year ago.

South Korean motor vehicle production continued to decline in April, according to the Korea Automobile Industry Cooperative.

Truck and bus production of four-wheel vehicles totalled 18,707 units, 3 per cent below March 1980, but 49 per cent below April 1979. Passenger car production accounted for the decrease. Production fell to 4,894 units, down 10 per cent from March and 63 per cent below April 1979.

Truck and bus production posted slight monthly gains, however. Truck production rose in April to 4,432 units, up 2 per cent from March but 34 per cent below the year-earlier level. But production continued strong at 1,218 units, a 12 per cent gain from March and 23 per cent above April 1979. Agencies

## Sharp decline in W. German ship orders

BY ROGER BOYES IN BONN

WEST GERMANY'S shipyards, hit hard by exchange rate fluctuations and sharp overseas competition, suffered a substantial drop in business last year and expect only a slight recovery in 1980.

This bleak picture—familiar enough to British yards—emerged yesterday at the German shipbuilders' annual conference in Hamburg. German yards delivered 136 seagoing vessels with a total tonnage of 423,903 gross tonnes worth DM 2.2bn (£527m). This contrasts with a production in 1979 of 160 vessels, with a total tonnage of 583,000 gross tonnes worth DM 3.8bn (£910m).

The yards are now completely dependent on the production and repair of specialised vessels and freighters. This applies equally to newly-booked orders valued at DM 3bn. Leading shipbuilders believe that orders in hand will lead to deliveries this year of a total tonnage of 400,000 gross tonnes—valued at DM 2.4bn.

Herr Rainer Wollman, president of the German Shipbuilding Federation, said that there was a world revival in demand for medium sized tankers and dry bulk carriers.

However Japanese yards had seized most of these orders pushing their total market share last year to over 50 per cent. Herr Wollman and other leading shipbuilders yesterday attri-

buted this mainly to the weakness of the yen against other trading currencies, including the Dollar. This has also served to depress price levels for new ships in general.

As a concrete example, Herr Wollman quoted the case of 120,000 tonnes deadweight bulk carriers which are currently priced by Japanese builders at Yen 95n—that is \$37.5m or DM 67.5m. Had the yen stayed as hard against the dollar as it had the D-mark, that Yen 95n price would have converted at \$50n or DM90n. Herr Wollman stressed that Germany simply could not compete in such price terms against the Japanese.

The federation sees a glimmer of hope for the mid-1980s if only because capacity in Western Europe has reluctantly adjusted downwards to meet demand. W. Germany believes it has found an important market niche with its specialty ships which should see it through the crisis.

But the shipbuilders stress that they need continuing government assistance and the confidence of bankers. Shipbuilders yesterday said that they urgently needed the third tranche of the government assistance programme—the European Commission has so far only allowed Bonn to implement two years' worth of its three year 1978-1981 shipyard subsidy plan.

## Long haul for UK in Zimbabwe

BY MARK WEBSTER

BRITAIN HAS a long way to go before it can re-establish its pre-UDI level of trade with Zimbabwe, Mr. Cecil Parkinson, British Minister for Trade, said yesterday.

Speaking at a press conference in London after a five-day visit to the newly independent country, Mr. Parkinson said that before the unilateral declaration of independence (UDI) Britain had 30 per cent of trade with Zimbabwe.

In today's market, that would be worth \$200m a year, he said, whereas in the first quarter of this year, British exports totalled only \$2m.

Mr. Parkinson said he saw no reason why UK exporters should not regain their influence in Zimbabwe and added: "I was surprised at the extent of the goodwill towards

us throughout the business community."

He said many businessmen wanted to buy British goods, although the UK had lost out to those competitors who were prepared to break sanctions during the 14 years of UDI.

Restoring the market would take time, he said, especially as Zimbabwe still had very limited foreign exchange. At one point, the country was down to 10 days' cover for imports, but has since built up its reserves and now had about four months' import cover.

Mr. Parkinson said Britain could penetrate the market with the use of trade aid, credit and investment, and he was particularly optimistic about prospects for British companies in such big projects as railway

electrification, the expansion of energy generating capacity and the construction of a new airport terminal and facilities.

On Zimbabwe's exports to Britain, he said tobacco producers had expressed their disappointment at the slow response of Britain on their return to the free market. Mr. Parkinson said he would be talking to British companies to encourage them to look again at Zimbabwe's tobacco exports.

He also said he had urged the new Government to lay the ground rules for foreign investment in the country. He said he had told the UK Government it should not lose out in the competition for limited investment resources.

South African wage rates, Page 10

## GM in joint venture with Taiwan group

TAIPEI — the Taiwan Machinery Manufacturing Corporation (TMMC) and General Motors signed an agreement here for a joint venture to produce heavy-duty trucks, buses and diesel engines in Taiwan.

Named Hua Tung Automotive, the joint venture company calls for an investment of \$100m (£42.6m), with GM owning 45 per cent of the capital, TMMC 35 per cent, Central Investment holding 15 per cent, and Bank of Communications 5 per cent, a spokesman for the venture said.

Initially, seven types of heavy-duty vehicles from eight to 35 tonnes will be produced in addition to four types of diesel engine.

Hua Tung will shortly begin construction of a factory in northern Taiwan, which is expected to be in operation early in 1982, with an initial annual capacity of 10,000 units.

Production will eventually be doubled in an effort to market overseas. The company is scheduled to start production early next year using existing TMMC facilities, to meet domestic demand.

Yoshiaki Yamazaki, president of Toyota-Kogyo said yesterday Ford Motor of the U.S. plans to market small passenger cars developed by his company in South-East Asia under its own brand name in the "near future."

Mr. Yamazaki said the project calls for Toyota Kogyo, which is owned 25 per cent by Ford Motor, to supply engines and other parts to Asia Pacific Ford of Australia, where the cars will be assembled.

Asia Pacific Ford, a subsidiary of Ford Motor, will then market the car through Ford's sales network, Mr. Yamazaki said. Agencies.

## 55 airlines interested in Dash 8

By Michael Donne, Aerospace Correspondent

DE HAVILLAND Aircraft of Canada has received letters of intent from 17 airlines to buy up to 55 of the new Dash 8, twin-engine 32-seat airliner. These deals are worth about \$400m (£147m). The Dash 8 is being developed at the company's Downsview, Ontario, factory. The programme is expected to create 3,000 new jobs and could lead to export sales worth more than \$4bn for Canada.

Based on initial market studies, de Havilland Canada expects to sell more than 600 Dash 8s by the early 1990s. All the 55 aircraft now being sought would be delivered by early 1986.

Included in the airlines involved is Brymon Airways of the UK, which wants two of the Dash 8s.

The Dash 8, at 32 seats, will fit mid-way between de Havilland Canada's 19-seat Twin Otter and 50-seat Dash 7 aircraft, which are still in full production.

Cathay Pacific Airways said it signed an agreement with the Civil Aviation Administration of China (CAAC) for a joint scheduled air service between Hong Kong and Shanghai. Reuter reports from Hong Kong.

Starting on June 21, the two airlines will begin a daily service between the two cities, with Cathay operating a Boeing 707 service on Wednesdays and Saturdays and CAAC operating the remaining five flights. Cathay Pacific is a Swire Pacific subsidiary.

## Philippines in experiment with 22 double deckers

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE PHILIPPINES has decided to experiment with double decker buses to see if they offer a satisfactory solution to public transport problems in congested urban areas.

Manila has ordered 22 Leyland buses worth, with spares, £125m. The city operates about 4,000 single deck buses, mainly supplied from Japan, but was evidently influenced to try double deckers by the impact they have made in Singapore.

All the major European governments, aviation authorities and air traffic control organisations will be represented in a bid to achieve closer co-ordination of existing individual national systems.

While there is little that the aviation bodies can do about disruptions caused by industrial disputes, which have been widespread on the Continent in recent summer seasons, there

is much that can be achieved by closer co-ordination, by improving technical facilities, and by improving air traffic flows so as to prevent saturation of existing systems during peak periods.

All of these methods will be considered, and it is hoped that an agreement will be forthcoming at the end of the ten-day meeting, that will go some way at least towards reducing delays which are not only irksome for passengers but also expensive for the airlines.

Body work for the buses will be supplied by Walter Alexander of Falkirk, Scotland.

## Bid to solve air traffic delays

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

EFFORTS to ease air traffic control delays and disruptions in Western Europe during the peak summer travel season will be made at a meeting in Paris starting today.

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Dunlop Aviation Division of the UK has won a multi-million

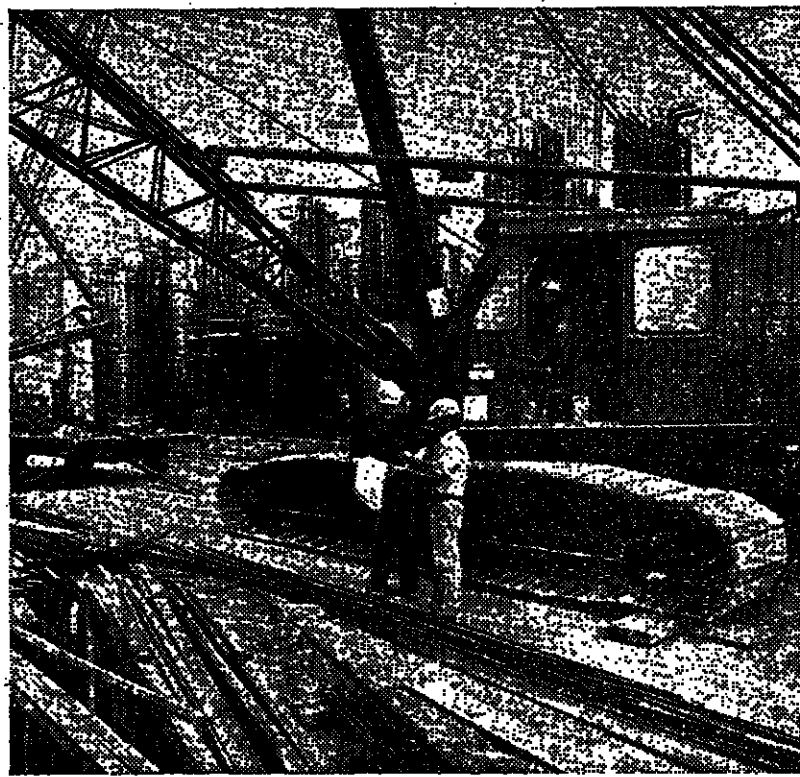
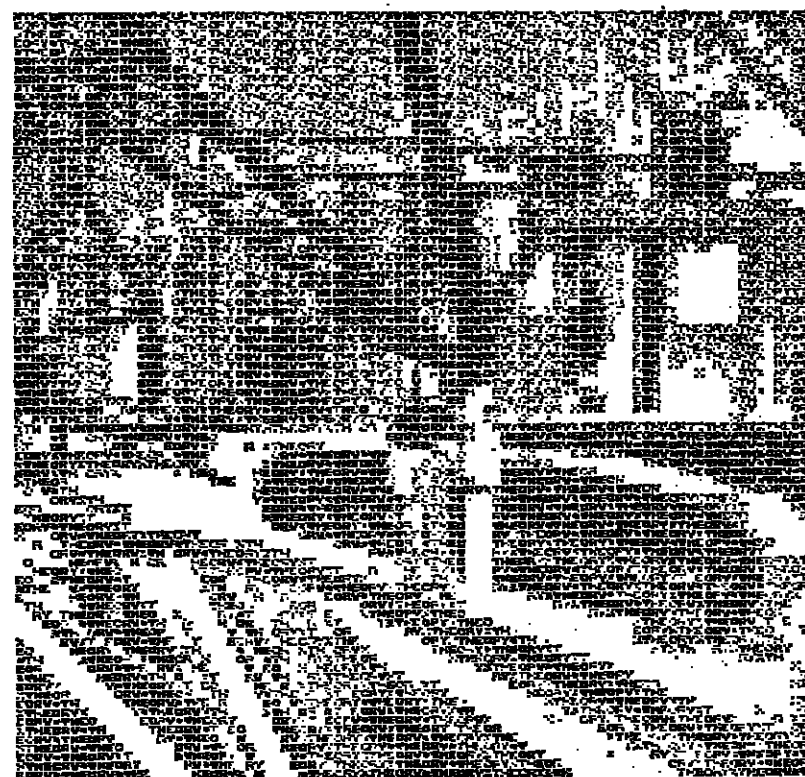
pound contract from Boeing of the U.S. to provide main and nose-wheel tyres for the new Boeing 757 twin-engine jet airliner.

The contract covers supply of these items for 200 aircraft initially, with provision for further aircraft to be bought later. In addition, Dunlop will supply tyres for the 757 development aircraft.

The 757 is now in full development by Boeing at its Renton, Seattle, factory, and is due to roll-out in 1981, and fly in 1982, with first deliveries to the airlines in early 1983.

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# Lucas likely to seek 2,500 job cuts

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

LUCAS ELECTRICAL is expected to call for more than 2,500 redundancies at its Midlands plant when it meets union leaders tomorrow.

The company refused to comment last night on the scheduled talks. But Lucas told the unions several weeks ago that it was reviewing labour requirements in the wake of the downturn in the international automotive sector.

The Lucas move is only the latest of a series of redundancies and closures at

component suppliers react to the recession in the motor industry. Renault is to close its Coventry motor components factory with the loss of more than 800 jobs; GKN Sankey is to cut its workforce by 330, and Wilmot Breeden by at least 300.

"This is only the tip of the iceberg, and redundancies are mounting at an alarming rate," said Mr. Bernie Hunt, Birmingham South district secretary of the Amalgamated Union of Engineering Workers.

"As importers, particularly the Japanese, take a bigger share of the UK car market, more than 400,000 dependent jobs in the components industry are at risk. The Government must act before it is too late."

Lucas Electrical, which manufactures a range of components including lights and alternators, has 18,000 employees at 12 sites in the Midlands.

The one bright spot for Lucas is its aerospace division with 11,500 workers. Orders

stand at more than £350m and the company is recruiting labour.

But the industrial picture in the region is one of gloom with the latest Confederation of British Industry survey pointing to a fall in home demand, drop in export orders and planned cuts in investment.

The CBI has warned that unemployment and the consequent social problems could pose a problem for the region. The level of jobless, at 6.2 per cent, is only marginally above

the national average of 6 per cent.

The automotive sector, which accounts for more than one in six of the manufacturing jobs in the region, is the key determinant of economic activity. Many motor component companies are expected to cut their labour force by about 10 per cent over the next 12 months. The pace at which the downturn takes place will depend on whether there is any recovery in the car, commercial vehicle and tractors industries.

## Wool body executive to resign

By Rhys David

MR. JOHN WILCOX is to resign his post as area director for North-West Europe at the International Wool Secretariat (IWS), where a major management reorganisation has recently been announced.

The IWS, which promotes wool on behalf of the principal wool-growing countries from its London headquarters, unveiled last month a streamlining of its operations into five new areas. IWS branch operations in the main wool-buying countries will be the responsibility of the deputy managing director, Dr. John McPhee, who will have five area directors reporting to him. Western Europe, previously divided into three areas, will become a single grouping under Mr. Egon Kolisch, presently the area director for Central Europe. The UK branch, which is under Mr. Wilcox's direction, will report to Mr. Kolisch in Düsseldorf.

The IWS in a statement yesterday said that Mr. Wilcox would be leaving to pursue his own business interests. He is a member of the Council of the British Textile Confederation and chairman of the Retail Trading Standards Association. The director of the IWS economics and market research division, Mr. John Kendall, is also to leave and the southern European area director, Mr. David Goodenday, is to retire on health grounds.

## Government rejects £30m request to aid phurnacite plant

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE GOVERNMENT has rejected a National Coal Board request for more than £30m of assistance to renovate a South Wales plant which makes phurnacite, a high quality smokeless fuel.

The decision, to be announced shortly, is not unexpected, but it is likely to provoke anger in the Welsh coal industry.

It will place additional pressure on the NCB to close heavy loss-making pits—at a time when reduced coal demand is forcing the closure of at least six Welsh collieries. Phurnacite is manufactured in six batteries at Aberaman, Mid-Glamorgan by National Smokeless Fuels. The two oldest batteries in the plant—which runs at a substantial loss—are due to shut in 1982-83, the remainder closing in the 1990s.

The NCB asked the Government for financial support to convert the two oldest batteries to a new West German process which had been found suitable for the manufacture of smokeless fuel from Welsh steam coal. However, the NCB said it could not justify spending this money on normal investment criteria. It estimated more than a year ago that the operating loss of the plant and supplying pits would still total some £16 a tonne.

The Government has decided, apparently, that the investment cannot be justified on commercial grounds.

The Aberaman plant uses about 1m tonnes a year of coal, most of it supplied by five nearby pits. The closure of the two batteries will reduce this to about 650,000 tonnes a year. The plant and the pits provide employment for about 5,500 men.

The Government's decision comes as the NCB says that at least six South Wales pits—possibly 12—will have to close because of reduced steel production and increased coal imports by the British Steel Corporation.

Welsh miners leaders boycott, Page 11

## New tachograph centre scheme

THE Transport Department is extending the network of tachograph calibration centres to remote areas, to encourage garages to become centres. To qualify, a remote centre must be 25 miles by road from a full standard centre. Scotland and Wales are expected to benefit most from the scheme.

## Plans to streamline Companies Court

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PROPOSALS TO streamline the procedures of the Companies Court and make them more cost-effective are under consideration.

The proposals are among many being looked at by the review body set up by the Lord Chancellor, under the chairmanship of Lord Justice Oliver, to recommend ways of improving the efficiency of the Chancery Division of the High Court. This includes the Companies Court.

The division has a good record for disposing of its business expeditiously, except in longer witness actions where oral evidence is given. These tend to have to wait at least a year before getting into court because of the amount of work in the judges' lists.

One suggestion for easing this problem is that unopposed petitions for compulsory winding-up of companies should be heard by the Companies Court Registrar instead of one of the four Chancery judges assigned to company matters.

Such a change, it is thought, would have two advantages. The judges would not have to spend their time, in effect, rubber-stamping unopposed petitions already processed by court officials. They would be free to deal with more important matters.

The change has been mooted for at least 15 years. But it has come under real scrutiny only since the setting up of the review body.

A factor has undoubtedly been the considerably increased number of petitions in recent years. This has meant that one judge has effectively been tied up for one day each week.

In 1976, a record 3,473 petitions were heard. This year's figures are running 15 per cent higher. Between 100 and 150 petitions are listed each Monday. About half are adjourned, for negotiation or arrangements to be made for payment of debts. But about 85 per cent of the original list prove to be unopposed.

For the Registrar to be empowered to make winding-up orders, or to dismiss or strike out petitions, would require a change in court rules. That would present no problem.

What may cause some difficulty is the question of whether the Registrar should sit in chambers or in open court. Under existing procedure, he conducts his business in private. Winding-up petitions are heard in public.

From the court's point of view, it probably makes little difference. Those most concerned would be barristers and solicitors.

At present only barristers have right of audience in the High Court. If the Registrar sat in public that situation would remain, unless the rule were altered. If he sat in private, solicitors too could have right of audience.

Neither the Bar nor the Law Society, which have a joint committee on court procedure changes, has formally given evidence to the Oliver review body, but they are aware of two schools of thought among their members.

Solicitors would like to increase the number of courts where they have right of audience. They would also say that chamber hearings of petitions would be cheaper.

Some Bar members regard the Companies Court, where an unopposed petition is dealt with in a minute or two, as a useful training ground for young barristers.

One aspect is the need to ensure that any change in procedure does not diminish the public's knowledge of Companies Court activities.

A high proportion of compulsory winding-up orders receive some publicity—in the Financial Times, which each week publishes a list of companies compulsorily wound up and more important, in local newspapers.

When a company is wound up its workforce adds to unemployment problems—a matter of considerable local interest. Merely to publish a list of such companies, or to make details of the orders available on a public file, would not guarantee the same publicity possible under existing procedure.

Another proposal is that there should be a central register of winding-up petitions, to avoid unnecessary duplication and expense. It is not uncommon for one creditor to file a petition in the High Court and another to petition a county court or district registrar.

The local petition has to be transferred to the High Court and orders made on each petition. That means two sets of costs to be paid out of remaining assets, if any, of the respondent company. Less money is available for creditors.

A central register, it is suggested, would enable a creditor to check if a petition had been filed, which it could support, without having to petition itself.

## Building society homes plea

BY ANDREW TAYLOR

BUILDING SOCIETIES should become more involved in providing finance for new house-building both for home ownership and for the private rented sector, according to Mr. Clive Thornton, chief general manager of the Abbey National Building Society.

Mr. Thornton, writing in the society's journal *Habitat Europe*, says that British building societies must become more competitive in raising funds from the personal savings sector if they are to fulfil a much wider role in the housing market.

"If we are to stand any chance of raising the level of

home ownership we must have a house-building support scheme. Private builders need finance to purchase building land and an assurance of adequate supply of mortgages."

The private rented sector had declined from 25 per cent of all dwellings in Britain in 1966 to 13 per cent by 1978. Building societies could play an important role in ensuring that there was an adequate supply of good quality rented accommodation.

Abbey National has established its own housing association so that it can invest directly in housing programmes without falling foul of "legislation that prevents building societies from

owning land."

"We have set aside an initial £5m to finance the construction of 250 two-bedroom housing units and hope that the first tenant will be in residence during 1981."

Mr. Thornton said that societies should also provide support for urban renewal programmes. Abbey was financing the rehabilitation of a number of early 20th century terrace houses in more than 60 specially designated areas throughout the UK.

The objective of building societies over the next decade must "be based on a diversification of our traditional role. The objective must be to satisfy a range of housing needs

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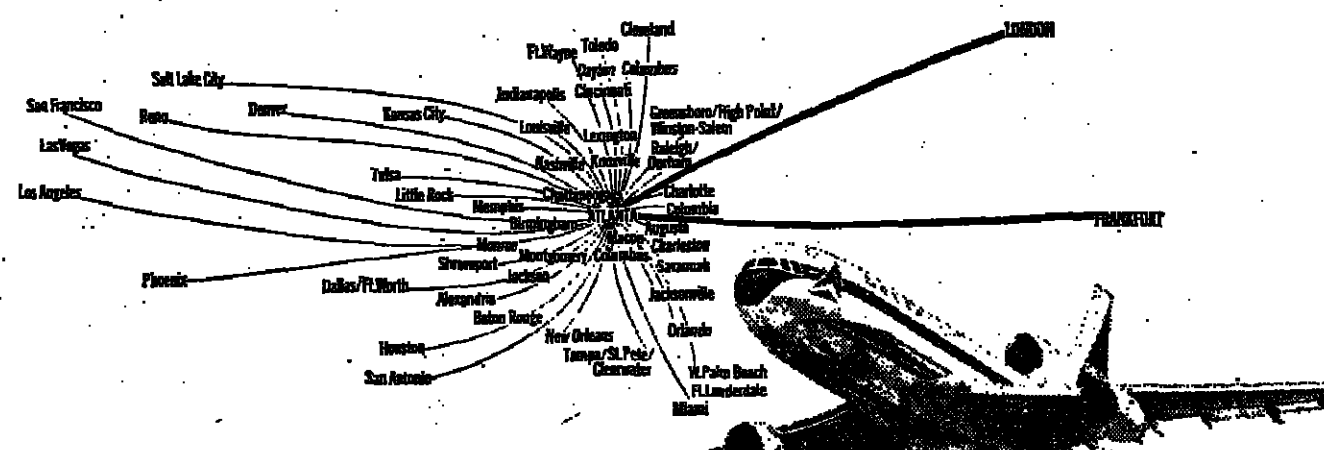
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Delta also flies a Wide-Ride Lockheed L-1011 TriStar nonstop every day from Frankfurt to Atlanta.

## DELTA IS READY WHEN YOU ARE

## Important Rubens to be auctioned at Christie's

THE AUCTIONS in London were overshadowed by the announcement that Christie's was selling an important painting by Rubens, "Samson and Delilah," on July 11. Sent for auction by a Continental family, it was completed in about 1610 when Rubens was 33 and is a large work in a style typical of the later Rubens. Christie's is reluctant to put a value on the painting, but its historical interest and the recent sharp upward movement in price for top-quality works suggest it should go for more than £1m.

At Christie's yesterday, a grande-sonnerie striking ebony bracket clock made in about 1680 by Thomas Tompion, the father of English clock-making, sold for £110,000, plus the 11.5 per cent buyer's premium and VAT, to the London dealer R. A. Lee. It was a record for a clock by Tompion, for a bracket clock, and for an English clock at auc-

## SALEROOM

BY ANTONY THORNCROFT

Edwardus East London, while a Breguet watch, No. 1147, went for £10,000 to Mannheim. The sale of clocks and watches totalled £414,273.

Sotbey's started yesterday to sell off one of the best collections of autographs ever gathered together, that of the late Ray Rawlins, who accumulated more than 30,000 items. Top price was the £8,000 which secured a letter signed by Henry VIII addressed to the Duke of Florence in 1544/45. A letter signed by Queen Elizabeth I in 1597 realised £3,400.

At the other end of the scale a 4-inch by 3-inch signed photograph of Margaret Thatcher made £25 and a similar photograph of Sir Harold Wilson and his family made a more modest £3. Other high prices were the £3,400 for an autographed speech by Charles II, £2,800 for signed letters signed by Edward VI, and £2,800 for a document signed by Mary I. The icon sale realised £115,833. A north Russian early 18th century icon of the Prophet Elijah was on target at £13,500 and a Greek hand cross of borwood probably made at Mount Athos in the 12th century sold for £6,400.

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## UK NEWS

Michael Donne foresees the 1,000-seater airliner

## Stretched Jumbos on way

BRITISH AIRWAYS, which has a fleet of 29 Boeing 747 Jumbo jets in service or on order, is discussing with Boeing the possibility of buying a new "stretched" version of that aircraft that would seat up to 500 passengers or more, compared with the present average of about 400.

This move is being dictated by rising fuel costs, which are making it imperative for all airlines to carry as many passengers as possible on every flight. This year British Airways is forecasting fuel costs averaging \$120 a U.S. gallon, but it expects this figure to more than double before the end of this decade.

At the same time, despite economic difficulties in the U.S., UK and elsewhere, which have slowed the rate of passenger traffic growth, the long-term forecast is for a continued increase, so that by 1985 BA expects to be carrying about 30m passengers a year, against the 20m expected this year.

To meet this expansion British Airways will increase its fleet. By 1986 it will have in service 47 Jumbo jets, against the present 29; 46 Lockheed TriStars, against the present 17; about 36 of the new short-haul

Boeing Super 737s, against the present 19; and 33 of the new short-to-medium range Boeing 757s, of which it has already ordered 19 with another 21 on option.

But the airline intends to cope with much of the growth in passenger traffic, especially on long routes to the U.S., Australia and the Far East, by increasing the size of individual aircraft, as well as by increased numbers in the fleet. To do this it needs to consider now just what size of aircraft it will need by the mid to late 1980s, to give the manufacturers time to build the aircraft.

Thus it has been talking with both Boeing and Lockheed on bigger Jumbo jets and TriStars but it is primarily on Boeing that the discussions are focused. Boeing has made an intensive study of possible "stretches" of the 747 Jumbo.

It is committed to one such development — a stretch of 23 feet four inches in the upper deck of the Jumbo (without lengthening the fuselage), to raise the number of passengers in that section from 32 to about 66, and raising the total passenger load of the aircraft to about 496 in a "high density" seating plan.

At least one other airline, Swissair, is interested in this new version, which will be available by the spring of 1983, and is expected to announce an order for it soon.

But British Airways' ideas go well beyond this. One idea being studied is for an aircraft able to carry 571 passengers, by stretching the basic fuselage by about 23 feet and extending the upper deck by 27 feet. Yet another version could be made to seat 630 passengers, by stretching the fuselage by 49 feet, whilst also stretching the upper deck by 38 feet.

Another idea is for a 633-seater Jumbo that would have the same fuselage length as present models, but with the upper deck stretched all the way back along the fuselage to the tail.

An even more ambitious longer-term plan is for a "double-bubble" type fuselage, with the existing upper deck being replaced by a completely new additional cabin, based on the design for the smaller 767 airliner. This would give up to 660 seats. This could then be stretched further, by 20 feet overall, to give up to 700 seats. But this type of aircraft would also need a new, bigger wing

and bigger engines, and would be much more expensive and take longer to develop.

Neither Boeing nor British Airways has settled on which precise new model to build. Initially British Airways may settle for the same 496-seater that Swissair is interested in, and leave the bigger stretched models until later.

This would suit Boeing, which would prefer, for cost reasons, to expand the Jumbo in an orderly manner. Each "stretch" would cost perhaps \$50m to \$100m in engineering costs, and the price per aircraft would amount to over \$80m, against today's \$55m to \$68m according to model.

The main factor involved is airline demand, and Boeing has been conducting extensive research with the existing 70 customers who between them have ordered 596 Jumbos, to see what they most want to buy.

But while British Airways may be uncertain about the precise size of its stretched Jumbo, it has no doubt at all that it will have such an aircraft in its fleet by the mid-1980s.

Its view is that the character of the world air passenger market is changing, and that while the business traveller will continue to be a major source of revenue, it is expected that the leisure traveller is becoming much more important. Of the 30m travellers a year on British Airways in the mid to late 1980s, two-thirds or more could be leisure travellers, seeking transport at lower cost.

These cheaper fares will be possible only by reducing costs, and this in turn will be achieved only by bigger aircraft. The day of the bigger Jumbo—and other wide-bodied jets—is considered inevitable by both airlines and manufacturers alike. The only question is timing. The 496-seater will be here by the spring of 1983, but the day of the 1,000-seater Jumbo could emerge in the 1990s.

## Move for enterprise zone near the City

By Robin Pauley

TOWER HAMLETS Council is submitting a bid to the Environment Department for the creation of an enterprise zone on the Isle of Dogs.

The council believes an enterprise zone, with all the attached benefits, could increase borough job opportunities and provide impetus for the swift redevelopment of West India and Millwall docks, due to close this year.

The Government plans to establish seven or eight experimental enterprise zones—one in Wales, Scotland and Northern Ireland, two in London and two or three more in England.

Companies within the zones, of not more than 300 acres each, will be exempt from Development Land Tax.

In addition, industrial and commercial property would be rate free. There would be 100 per cent capital allowances for commercial and industrial buildings, simplified planning procedures, and exemption from Industrial Development Certificates, and Industrial Training Board requirements.

Tower Hamlets council believes a zone could also attract Government funds for major infrastructure works and would create industrial confidence in a borough only four miles from the City of London.

The council's proposed site covers 446 acres including 244 acres for new industrial and commercial developments.

The council would prefer the zone to contain a balanced mix of housing and industry. Other possibilities for a site in London are at Beckton, in Newham, at Wandsworth and at Shoreditch.

## Companies in liquidation urged to keep key records

COMPANIES IN the process of liquidation are being urged to preserve key historical records as part of an exercise to build up bigger case histories of British companies.

The Business Archives Council, which tries to increase industry's awareness of its past, decided six months ago to set up a monitoring service.

A full-time adviser checks the Press for companies being liquidated, writes to them and explains the need to preserve key records. County record office facilities are also explained. This council also provides an advisory council for companies. Industry's reaction seems to be twofold: either companies are flattered or ignore the offer.

The archives council is to survey the business records of the first 1,000 limited liability companies in what has been described as the biggest exercise in company history yet carried out.

The survey starts in September and will take several years to cover the accounts, plans of premises, correspondence, orders and types of products of the companies, set up in the last century. Similar surveys have been done for shipbuilding, shipping, banking and insurance.

A major spin-off from the survey has been companies' increased interest in their records and history. Previous surveys generally acted as a catalyst for further research, using the thousands of individual documents recorded as source material.

The archives council, which has been preaching the need for business to look after its past since the early 1930s, has seen its company membership grow to 250 in the last two or three years.

About half the largest 200 companies are members, including Marks and Spencer, Ranks, Hovis McDougall, Tube Invest-

ments and the Co-operative Wholesale Society.

Dr. John Orbell, the council's ex-director, believes that companies are increasingly aware of the commercial value of preserving their records. He says a responsible archives policy helps build up goodwill, promotes an established image and, in many cases, provides information about a company's premises or

products, essential when modernisation schemes are under consideration. The other main body in business history is the London School of Economics Business History Unit. Set up last year with £500,000 from industry, its backers include Sir Alastair Pilkington of Pilkington Brothers, Mr. Edmund Dell of Guinness Peat, and Mr. Robert Leigh-Pemberton, chairman of National Westminster.

Its work is concerned primarily with building up the study of individual company history. Other projects include the compilation of a six-volume dictionary of business biography, the first historical biographical

dictionary of UK businessmen. A Numfield scheme for teaching sixth-form pupils business history has been set up and business history is gradually percolating down to economic history degree courses. Companies are often approached by schools for help over projects, usually of local interest.

Dr. Leslie Hannah, the unit's director, believes that industry's current attitudes can be at least understood in the light of historical evidence. He cites the debate over the Finiston report on engineering as a prime example.

Overall, there is still a lot to be done, according to most business archivists. "The situation in business history has changed from disastrously bad to just bad," one noted.

In contrast, business history in Japan is seen as almost as important a discipline as economics. Japanese universities have 1,500 professors of business history. In the U.S., Harvard established a chair of entrepreneurial history before the second world war.

Local business history groups have been set up in the north-east, north-west and London. Several important business company histories have also been published, such as Pilkington's or ICI. But enthusiasts still shudder at the public relations pap too many companies turn out for their centenaries or similar events.

Barbara Ward honoured

THE Royal Society of Arts Albert Medal for 1980 is being awarded to the writer and economist Barbara Ward—Baroness Jackson of Lodsworth—for her work on international co-operation in economic development.

Barbara Ward, author of several books, is retiring this year as president of the International Institute for Environment and Development, an office she has held since 1973. The medal is the highest award of the Royal Society of Arts.

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## Most office staff have at least four weeks' holiday, says survey

BY ROBIN PAULEY

ABOUT 75 per cent of office workers in Britain have at least four weeks' basic holiday a year, and there is a growing tendency to give extra holidays to staff with long service.

Holidays are second only to salaries in negotiations between staff and management, according to a survey by the Institute of Administrative Management. About 38 per cent of the four-week holiday entitlements were negotiated by a trade union or staff association.

The survey covered more than 1m office staff employed by 817 organisations throughout the main sectors of industry and commerce. It shows that a union closed shop—membership of a union as a condition of employment—operates in 4 per cent of the businesses surveyed. This system is most evident in the West Midlands, north, north west and Wales—regions containing large industrial centres. About 60 per cent of the

companies required staff to refund holiday pay if they left before the end of the year and had taken more holiday than their service entitled them to.

"It is surprising how often leavers are aggrieved at the thought that management takes something back, even though their contract shows clearly that they have taken more holiday than they are entitled to," the survey says.

About half the companies give one or two days extra holiday to office staff after one to five years' service, and a third give an extra week.

If staff become ill while on holiday, 73 per cent of the companies allowed the staff to re-take their holidays later, although most required a sickness certificate as proof of illness. Central London was more generous than other regions, with 85 per cent allowing holidays to be retaken.

The trend towards leave for family reasons continued, with 13 per cent of companies allowing unpaid leave to some married staff for the duration of school holidays. The same percentage also allowed paternity leave, usually between three and five days.

About 12 per cent of companies still make no reduction from the normal rate of salary for sickness payments. "Even when all state national insurance benefits are deducted there is still a gain to the employee who does not have to pay income tax on state sickness payments."

"It is difficult to see any justification for a system which gives an employee a larger income when sick than when at work," says the survey.

A quarter of the businesses surveyed helped office staff with the cost of season tickets for travel to and from work. They were mostly in the London area, Birmingham, Glasgow and Manchester. Personal loans, in certain circumstances, were also available in 34 per cent of companies.

\* Office holidays, sickness and other benefits: £36; Institute of Administrative Management, High Street, Beckenham, Kent.

## War on Waste campaign in print industry

Financial Times Reporter

AT LEAST 20 per cent of materials coming into the printing industry do not reach customers in saleable form, according to estimates by the NEDC printing industries sector working party.

In a bid to combat this the working party is launching a War on Waste campaign. It believes that determined efforts could save a fifth of the industry's wastage—with substantial benefits for individual companies and a £20m saving on the nation's import bill.

Companies are being invited to nominate a senior director to co-ordinate their efforts. The working party team includes national officials of three of the industry's unions and they are urging their members to co-operate with the campaign.

## Interest cut to boost jobs in assisted areas

Financial Times Reporter

AN INTEREST rate cut on Government loans for business projects in development areas was announced yesterday. For employment-creating projects the rate is down from 13.5 per cent to 12.5 per cent.

On modernisation projects not producing additional employment the broadly commercial rate of loan interest drops from 16.5 per cent to 15.5 per cent.

The reductions are the second on regional financial assistance loans since the December peak. But industry is still waiting to see a cut in the general level of Britain's record-breaking interest rates.

## New national stamps on way

NEW "COUNTRY" definitive stamps for Scotland, Wales and Northern Ireland will be issued by the Post Office on July 23 in values of 12p, 13p, and 15p for air mail.

They will have the same design as the British definitive stamps and will include the Scottish lion, Welsh dragon or Red Hand of Ulster.

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## UK NEWS = PARLIAMENT and POLITICS

## Shore attacks EEC formula

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE AGREEMENT over Britain's Common Market budget contribution meant that Mrs. Thatcher was still playing "Lady Bountiful to the EEC."

Mr. Peter Shore, Labour's Shadow Foreign Secretary, claimed in the Commons yesterday: "How can the Prime Minister agree to so wet a formula for the future?" Mr. Shore demanded.

He claimed that with a little more nerve and persistence, and by continuing to veto an agricultural price rise, the Prime Minister could have carried out her promise to eliminate Britain's net contribution and win a fundamental and lasting change in the Common Agricultural Policy.

There would be further increases in the price of our milk, lamb and cereals and the UK would still be the second largest contributor to the budget.

He argued that the agreement meant that Britain would have to pay out no less than £1,500m over the next three years to countries more prosperous than ourselves.

The new package, agreed in Brussels at the end of last week, was outlined in the Commons by Sir Ian Gilmour, the Deputy Foreign Secretary. In a separate statement, Mr. Peter Walker, Minister of Agriculture, gave details of the agreement to raise farm prices by 5 per cent.

According to Sir Ian, the balance of these two agreements taken together "add up to a fair and advantageous outcome."

He said it was "sheer

effrontery" for Mr. Shore to say that the Government should now turn down a refund of £710m this year and £860m next year.

Both Ministers failed to mollify the Labour Party, which claimed that the Prime Minister had failed to secure her objective of getting a broad balance on the budget.

They argued that the agreement failed to get to grips with the problem of the Common Agricultural Policy, and maintained that the price increases to British housewives would result in further inflationary pressure and higher wage demands.

They firmly believed that the decision to raise agricultural prices was a trade-off agreed to by the British Government in order to get a settlement of the budget question.

Mr. Roy Mason, Labour Agricultural spokesman, alleged that Mr. Walker had clearly been used as the "fall guy" by Mrs. Thatcher and Lord Carrington in their budget negotiations.

Mr. Mason said that as a result of the agricultural agreement, average prices for the British consumer would rise by between 5.5 per cent and 7 per cent at a cost of £300m. Within 12 months there would be a lamb mountain of between 30,000 and 35,000 tonnes.

But Mr. Walker told him that he was 50 per cent out in his figure for the price rise to the consumer. In fact, the increase was £200m.

The agreements were, however, given a favourable response from Conservative MPs.



Peter Shore: wet formula

A succession of Tory backbenchers congratulated the Government, particularly on the higher prices for British farmers.

Mr. Michael Morris (C. Northampton South), said that for an increase on the retail price index of 0.15 per cent the Government had achieved a two-thirds reduction in Britain's contribution to the budget. This would be welcomed by the British housewife.

Mr. Tony Marlow (C. Northampton North), one of the few Tory critics, said that a Sunday Times investigation estimated that Britain was pay-

ing an extra £1,500m a year on food bills as a result of the Market. He thought this was "a hell of a price to pay."

"If this is the limit of European generosity, then the sooner we pull out of this regime the better," he said.

The agreements were also condemned by Mr. Enoch Powell (Ulster Unionist, South Down). He said that there was a deep and rising determination in the country that Britain must be free from the intolerable limitations placed on our freedom of action by membership of the EEC.

"The statement you have just made will prove to be a step towards that end," he told Sir Ian.

In his statement to the House, Sir Ian stressed the importance of the Council of Ministers' decision to review the development of Community policies and the operation of the budget.

This, together with the restraints imposed by the 1 per cent VAT ceiling, would enable Britain to press for lasting reforms to resolve the budgetary problems.

There were cheers from the Conservative benches when he hit back at Mr. Shore by telling him that under the new arrangements, food price increases in a year would be equivalent to those which took place in a fortnight under Labour.

The food price increases would be very small indeed, he said. They would add 0.15 per cent to the retail price index and 0.7 per cent to the food price index in a full year.



Sir Ian Gilmour, Mr. James Prior and Lord Carrington leave yesterday's Cabinet meeting.

## Food price rises will 'mock restraint plea' says Labour peer

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE BUDGET settlement also came in for criticism from Labour peers in the Lords where a statement was made by Lord Carrington, Foreign Secretary.

From the Opposition front bench, Lord Gorton-Roberts said that the statement had not come to grips with the fundamental problem facing the Community and Britain.

He attacked in particular the increases in food prices. The British housewife would be paying 50p for butter while the Russians would pay 25p.

"They will be laughing all the way to Afghanistan and beyond," said Lord Gorton-Roberts.

By increasing food prices the Government had made a mockery of its pleas to the trade unions to exercise wage restraint in the next few months.

"Wage demands begin not on the shop floor but in the kitchen," he said.

For the Liberals, however, Lord Gladwyn, said his party wholeheartedly welcomed the deal and congratulated the Foreign Secretary on the settlement.

Lord Carrington told the House that in one year in office the Tories had not only persuaded the EEC that there was a budget problem, but had got a solution which was satisfactory "as far as it goes."

"It does not lie in the mouth of members opposite to criticise the settlement," he said. "The whole point of this deal is that it now recognises that there has got to be a new look at the financing of the EEC and it can't go on as it is."

The Foreign Secretary maintained that it had been the stand taken by the Prime Minister which had enabled Britain to get the present deal. "Don't let us underestimate the political advantages of the Community," he said.

## Labour picks at political crumbs

BY PHILIP RAWSTORNE

LABOUR WAS left with few political crumbs in the Commons yesterday as the Government accepted the EEC's offer of two-thirds of a loaf.

Mrs. Margaret Thatcher, who has pummeled and kneaded the Common Market agreement into shape, sat silently while her Ministers delivered the bread.

Sir Ian Gilmour, Deputy Foreign Secretary, and Mr. Peter Walker, Agriculture Minister, made the most of the Cabinet's deal.

Butting the slices lavishly, they satisfied all but a few dispirited Tories.

A hell of a price to pay rumpled Mr. Tony Marlow, earning a further rebuke from the Speaker for bad manners.

Labour MPs greeted the spread before them with noisy derision.

Mr. Peter Shore demanded acidly what had happened to the broadly balanced bill of fare that had been promised.

Britain would still have to pay £1.5m over the next three years and would be the second-largest contributor to

the budget, he said. British consumers were now going to pay even more for their food while surpluses continued to amass in the Community, he said.

The total effect on British food prices would be to increase them this year by as much as the last Labour Government increased them every fortnight, said Sir Ian.

Tory MPs howled with laughter and Mr. Peter Walker protested indignantly about Sir Ian's "bizarre indignation."

The deputy Foreign Secretary pointed out that even Mr. Callaghan had said the farm price freeze should only be maintained until the budget issue was settled.

Mr. Callaghan protested strongly that his words had been totally misconstrued. "It is impossible to misconstrue them any other way," Sir Ian lightly replied.

Mr. Enoch Powell, pecking vigorously at the EEC's offer, warned that there was "a deep and rising determination" in the country to be rid of the Common Market's

intolerable limitations on our freedom.

"The statement you have just made is a step towards that end," he declared.

"I think that's extremely unlikely," said Sir Ian, promising that Britain would now play a full and co-operative role in tackling the community's problems.

Sir Ian dosed a further outbreak of Labour grumbles—but the grumbles began to sound more hollow. Mr. Roy Mason got even less sympathetic treatment from Mr. Walker.

For all Labour's claims of broken promises, Mr. Walker claimed that many of his achievements would benefit the consumer as well as the country in general.

Cheaper butter, reasonable lamb prices, whisky export rebates—Mr. Walker ran through the list with a sharpening political appetite.

For a British Minister to come back from Brussels with such goods was an historic event, he declared.

## S. Africa wage rate measures ruled out

MR. CECIL PARKINSON, Minister for Trade, last night ruled out the use of compulsory measures to require British companies operating in South Africa to give details of the wage rates paid to their African workers.

He told Mr. Michael Meacher (L. Oldham West) that the Government was taking similar action to that of the previous Administration, in which Mr. Meacher served as a junior Trade Minister.

As Mr. Meacher will recognise, coercion would be incompatible with the voluntary code published by the Administration.

Mr. Meacher had asked what action the Government took to obtain the co-operation of the 17 British companies operating in South Africa which had refused to provide information under a code of conduct.

## Major impact on public borrowing

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN'S PROPOSED deal on its EEC Budget contributions will have a major impact on both the current account of the balance of payments and on public sector borrowing. But it will make little difference to the underlying monetary prospects and to the outlook for interest rates.

The deal as confirmed in the Commons yesterday would reduce the UK's net contribution this year from £1.08bn to £270m and, in 1981, from £1.3bn to £440m.

These figures compare with the Treasury's forecast at the time of the Budget of a current account deficit of £24bn this

year and public sector borrowing of £34bn in 1980-81.

The agreed savings can broadly be deducted from these projections. This is because the Government has made it clear that the deal will not result in any net additions to spending. Thus any part of the rebate from the EEC which is allocated to infrastructure spending within the UK is likely to be treated as a substitute for existing British Government programmes.

Similarly, the Government was indicating yesterday that the money would not go to finance tax cuts in view of the overriding objective of reducing

public-sector borrowing in order to contain the rate of monetary growth.

It is still not clear when the adjustments will be made though it is hoped that the rebates on the reduction in the UK's 1980 contribution will be received before the end of the 1980-81 financial year.

The monetary impact of the deal is more complicated since the UK's contributions are an external rather than an entirely domestic transaction.

The EEC Budget contribution component of the current account has its counterpart in external and foreign-currency finance for the public sector.

These items will be altered in offsetting ways as a result of the deal.

The general view among most City analysts yesterday was that the main direct result of the EEC Budget deal would be to intensify existing upward pressures on the sterling exchange rate which is already leading to vocal complaints from industrialists.

The net effect on the main domestic monetary measures is likely to be small and will depend on the assumptions about exchange rate policy. Any intervention might lead to inflows which could boost the money supply.

## "Our business blossomed when we moved to a nursery."



"OUR company motto is 'We're in business to solve your problems'. Unfortunately, it was a little difficult to do that from two rooms above a bank. We couldn't even get some of the equipment we were working on up the stairs!"

John Hutchinson is the founder and Managing Director of LC Automation, who specialise in the design and production of advanced electronic control systems.

"When we decided to move, the nursery factories in Central Lancs were the most enterprising we saw. Everything was finished to a high standard... walls were painted, power points were installed, heating and lighting ready to use; we could walk in and start work immediately."

"From a cost point of view, Central Lancs was definitely the best value for money."

John expected to stay in his new factory for at least four or five years.

But things went even better than expected, and within just 3 years, LC Automation had to find yet larger premises.

"Central Lancs were again very help-

ful—they provided the bigger premises we needed, and we're very pleased with them."

LC's technology has to be in line with the latest developments in micro-circuitry, but John reckons that's no problem.

"Although we're a young company, our management team has 35 years experience in this field."

"And in our production department, industrial relations are first-class—there's never even been the threat of a strike."

To follow the company's policy of solving customers' problems, representatives spend a lot of time on the move. "This site is well located for reaching customers all over the UK."

"For example, I can come in first thing in the morning, do the post, and still be in Somerset by noon."

Micro-processor technology is continually expanding and diversifying. So John feels his company's market is buoyant, and will remain so for the foreseeable future.

"Our workforce is six times what it was in 1975, and we should double it within the next three years."

"We have considered other places, but we definitely feel that Central Lancashire is the best place to continue our development."

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## Tough calls on public wages

BY IVOR OWEN

MINISTERS FACED repeated calls from the Tory backbenches last night for more effective action to prevent excessive wage settlements in the public sector.

They were led by Mr. Christopher Patten (C. Bath), a former director of the Conservative Research Department, who underlined the need to establish a clear link in the public sector between earnings and ability to pay.

To cheer from his backbench colleagues, he declared: "Cash limits have got to mean what they say and we have got to make it clear that 25 per

cent into 14 per cent does not go two years running."

Mr. Patten, speaking in a wide-ranging debate on the economy during the committee stage of the Finance Bill, argued that monetarism was not enough to deal with the pay issue but stressed that he was not advocating a return to a full-scale institutionalised incomes policy.

But he insisted that the use of the staging process to enable cash limits to be overcome must not be allowed to continue.

Mr. Patten endorsed the view of the CBI that pay policy could

only be a palliative and not a cure, but suggested that there was a role for arrangements which brought greater awareness of market forces into pay bargaining.

He described the outcome of the first pay round during the lifetime of the present Government as "damagingly high."

Mr. Patten warned: "that pay round is going to make our problems over the next two or three years very much more difficult than it would otherwise have been."

"The next pay round will have to be very different."

Mr. David Davies, Chief Opposition spokesman in the debate, maintained that Government policies were responsible for at least 8 per cent of the increase in the level of inflation over the past 12 months.

He highlighted the difficulties which companies would face in the next pay round if it began with inflation running at an annual rate of 22 to 23 per cent.

Mr. Davies pointed out that 20 per cent settlements had been made at the start of the current wage round when the inflation rate was 14 to 15 per cent.

As the wage round progressed there had been higher settlements than those at the start and this was something which could well happen next year.

Mr. Davies contended that a reduction in interest rates with inflation at its present level would lead to more bank borrowing, with some firms using borrowed money to finance pay deals.

## Cabinet to assess course of policies

BY RICHARD EVANS, LOBBY EDITOR

AN ALL-DAY meeting of the Cabinet has been arranged next month to allow Ministers to take stock of their economic policies and to assess the results of the Government's first year in office.

The meeting, to be held at 10, Downing Street on July 16, will give a rare opportunity for the Cabinet to study the effects of monetarist policies in depth, in contrast to the crowded schedule of weekly Cabinet meetings.

Any suggestion that it is an emergency meeting called to consider a change of policy is firmly rejected in Whitehall. But it will clearly give those Ministers who are known to have reservations about the direction of Government policy the opportunity to express them.

So far, the so-called "wets" have occasionally expressed reservations in private about the emphasis on monetarism. But any criticisms have been more time is needed for the strategy to work, and that there is no viable alternative.

But there has been growing pressure on Ministers and Con-

servative backbenchers from industrialists and businessmen for a moderation of Government policy in order to lower interest rates and to make exports more competitive.

There is also increasing anxiety in some sectors of the Conservative Party about the direction the next pay round will take unless there is a move towards an incomes policy.

Some MPs advocate a total freeze, but there is no evidence that this has gained support in the Cabinet.

The gloom of recent economic and business forecasts could strengthen the resolve of those members of the Cabinet who have anxieties about the inflexibility of the guidelines being pursued by Mrs. Thatcher and her Treasury Ministers.

The holding of special Cabinets on particular subjects was favoured by both Mr. Edward Heath and Sir Harold Wilson. Mrs. Thatcher held similar meetings of colleagues when she was Opposition leader, and further Cabinet meetings are anticipated on

## Labour rally on disarmament

THE LABOUR Party is to hold what it is hoping will be the biggest nuclear disarmament rally since the Ban the Bomb demonstrations of the 1960s.

The rally, to be held in London on June 22, comes at a time when the Labour Party is again divided over the whole question of nuclear weapons.

But the party should be able to present a fairly united front on this occasion as virtually all the speakers share the Labour belief in unilateral disarmament.

The rally will make three specific demands: "No Cruise missiles on British soil; no successor to Polaris; and no increase in arms spending."

All these demands were included in the statement put to last weekend's special party conference, which Mr. Callaghan agreed, but the demands go much further than some members of the Shadow Cabinet would want.

## Employment Bill amendments

THE GOVERNMENT will again come under pressure from its supporters to tighten up the Employment Bill when the Lords begins its Committee Stage debate today.

A group of Tory peers have put down a number of amendments to the Bill which take up the points made throughout its passage through the Commons by Right-wingers on the central issues of the closed shop and secret ballots.

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Duncan Lawrie	17%	Windsor & Glyn's	17%
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E. T. Trust Limited	17%	Windsor & Glyn's	17%
First Nat. Fin. Corp.	17%	Windsor & Glyn's	17%
First Nat. Secs. Ltd.	17%	Windsor & Glyn's	17%
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# NUR accepts 20% deal for Tube workers

By Philip Bassett, Labour Staff

LEADERS of the National Union of Railwaymen yesterday accepted a pay offer put to London Transport's 23,000 tube workers. It will mean pay increases of 20 per cent.

Though the numbers involved are not large, the deal is a further example of powerful public sector groups settling at about 20 per cent in spite of the Government's determination to try to keep down the size of public sector pay settlements.

Last year the NUR threatened to bring London's Underground services to a halt by pulling out its 18,000 tube members. Only an arbitration award which raised the offer from 10.3 to 14 per cent staved off strike action.

The deal, which has also been accepted in principle by the other rail unions, could be significant for the London Transport Executive in that, like the main British Rail pay deal this year, it holds out the prospect of productivity improvements.

The productivity proposals of the LITE will be considered by the lower regional levels of the unions' consultative machinery. Only if there are any difficulties with parts of the suggested improvements package will it be referred to the unions at national level.

LITE and the unions will consider what progress has been made at a meeting on July 14. If it has been satisfactory, the deal will be backdated to April 21, the due settlement date. At present, the deal is due to be backdated only to May 5.

One key question for London Transport is agreement on the introduction of one-man operation on certain lines. Local NUR delegates last year rejected a one-man agreement although it had been signed by the union.

This time the relevant NUR sectional council will draw up a programme for the appointment of one-man operation drivers, but possible difficulties are not being ruled out.

The deal will take a railman's rate from £52.23 to £62.68; that of a motorman from £77.72 to £93.26 and that of an automatic train operator from £89.42 to £107.30.

The NUR executive has also accepted a 20 per cent pay package for its membership in British Rail's 50,000 engineering and maintenance workers. But full acceptance of the deal is being delayed by a consultation exercise being carried out by member unions of the Confederation of Shipbuilding and Engineering Unions.

The NUR has proposed a joint railway trade union council to eliminate what Mr. Sid Weighell, NUR general secretary, described as the "constant inter-union friction" between the NUR and the train drivers' union ASLEF. A third union, the white-collar Transport Salaried Staffs Association, would also be included.

The proposal, which follows the three unions' maintenance of a common front in the recent British Rail negotiations, would give 12 seats to the NUR and six each to the other two unions. The chairmanship would rotate, and decisions would be by a majority vote, with each union retaining the right of veto.

## A thousand fewer new apprentices this year

By Philip Bassett

THE Engineering Industry Training Board yesterday warned that 1,000 young school-leavers will not be offered engineering apprenticeships this year because of Government cuts in the Board's funding.

The board's sponsoring body, the Manpower Services Commission, has told the Board that because of the cuts - last December the Government announced a 17 per cent cut in the MSC's manpower costs - it could fund only 2,000 extra apprenticeships instead of the 3,000 the board thinks necessary.

The board estimates that about 23,000 apprenticeships overall will be needed. About 20,000 of these are financed by the industry itself.

Lord Scanlon, chairman of the board and formerly president of the Amalgamated Union of Engineering Workers, said yesterday that it Britain was to survive as an industrial nation we had to be training now for the middle-1980s.

He said that meeting the cost of the shortfall would amount to only about £3m. At the end of the schools' summer term in July he said there would be 10 male applicants for every one engineering apprenticeship, discounting the growing number of female applicants the Board was keen to attract.

The Board is keen to see the present system of funding replaced with a block grant. Alan Pike writes: A wide-ranging review of industrial training boards by the MSC is now nearing completion.

The results of the inquiry into the modern training needs of industry and the role of the industrial training boards will go first to the commission and then to Mr. James Prior, Employment Secretary.

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## Engineers threaten Post Office with 'damaging action'

By Nick Garnett, Labour Staff

THE POST OFFICE was warned yesterday that it faces the prospect of damaging industrial action in telecommunications unless it alters its position on pay for engineers and technicians.

The Post Office Engineering Union has rejected a pay offer of about 15-17 per cent, which management says is the maximum it is prepared to make.

The union is also in dispute with the corporation over its pay and grade restructuring proposals which, it argues, devalues the position of engineers.

Mr. Bryan Stanley, general secretary of the union, said that if the Post Office board maintained its attitude "then we might have to teach them another lesson in another way."

At the start of the union's annual conference in Blackpool, which will discuss pay today, Mr. Stanley said the Post Office board was ignorant and prejudiced about the appropriate pay for engineers and technicians.

The telecommunications structure was out of date, said Mr. Stanley, and technological

developments were blurring traditional work boundaries.

The management's approach was misconceived. "While the rest of industry recognises the need to improve the pay and status of engineers relative to other groups, the Post Office is moving in the opposite direction," he said.

The Post Office has offered two sets of pay proposals to engineers. One gives a 15 per cent increase on all rates from July 1, the 2 per cent productivity bonus, and a further 2 per cent on all rates from April 1 next year.

The alternative provides for a 14 per cent increase on all rates from July 1, the 2 per cent productivity bonus, and a further 3 per cent on all rates from April 1 next year.

A similar annual pay offer has been rejected by the Society of Post Office Executives, representing supervisors.

The Post Office's position has been made more difficult by a decision of the Union of Post Office Workers to seek a 23 per cent deal for its 50,000 telecommunications members.

## Welsh pit leaders boycott closure review machinery

By Robin Reeves, Welsh Correspondent

WELSH MINERS' leaders have decided to boycott the National Coal Board's joint pit closure review machinery. The move follows a meeting with senior management officials in Cardiff yesterday over the planned closure of Tynmawr Lewis Merthyr Colliery in the Rhondda Valley.

The closure, announced 10 days ago, is the first of a number threatened in South Wales because of increased coal imports and cuts in the Welsh steel industry.

Mr. George Rees, miners' union area secretary, said they were not prepared to allow the Board to use the review procedure to "kick us off pit by pit."

Today, union leaders travel to London to meet Mr. Joe Gormley, miners' union president, to seek national support for a campaign of opposition to pit closures including, if necessary, industrial action.

Tomorrow, the area executive has called a special delegate conference in Bridgend to seek the whole coalfield's backing for its stand.

Mr. Emlyn Williams, South Wales miners' president, said the time had now come for Mr. Gormley to put his muscle where his mouth is.

Tynmawr Lewis Merthyr Colliery was being closed purely on economic grounds. It still had at least 20 years of workable reserves and its threatened closure therefore ran counter to the union's no-closure policy, except where reserves were exhausted.

Mr. Arthur Scargill, Yorkshire miners' leader, claimed at the weekend that the Coal Board had decided to shut more than 50 pits as a result of the Coal Industry Bill which will phase out operating grants by 1983-84.

## BBC may take action on concert

By Our Labour Staff

A CONCERT given by the Scottish Symphony Orchestra in Perth on Sunday may be the subject of legal action by the BBC.

The BBC said last night that the orchestra had given a concert as part of the Perth Festival, but that it understood that payment for the concert had been made by the Festival organisers to a member of the orchestra, for possible use in the Musicians' Union hardship fund.

The union is on strike against the BBC because of its plans to cut five of its 11 orchestras in a cost saving campaign.

The BBC said that the Perth Festival organisers had contracted for the concert with the BBC, and that the terms of the contract stipulated payment within seven days.

Mr. Baldwin said after the meeting that the two sides still held "entrenched positions." He said that Mr. Murray had raised the issue of the trainee insulation engineers at the site, but Mr. Baldwin emphasised that he would not withdraw them.

"The Central Electricity Generating Board told me that

it had no intention of paying more than £4.60 an hour to any of the craftsmen on the site. It reaffirmed its deadline of June 27 for insulation work to be satisfactorily under way.

The core of the dispute is the open-ended bonuses formerly paid to the insulation engineers, or ladders, who are members of the General and Municipal Workers Union. It has been complicated by the supply of trainee ladders by other craft unions, including the AUEW, to take the place of the 27 GMWU workers who were dismissed.

Mr. Frank Earl, the GMWU national officer with responsibility for the construction industry, said he would agree to a single-site agreement, so long as it allowed open-ended bonuses to continue.

Mr. Earl added that he would consider a £4.60 limit if the ladders worked on the same basis as the other skilled workers on the site.

SEPARATE disputes involving ladders are disrupting two large construction projects in Scotland—a gas processing plant at BP's refinery and chemicals complex at Grangemouth, and the Peterhead power station.

But the actions differ from that at the Isle of Grain power station in two important respects.

Firstly, the clients, BP and the North of Scotland Hydroelectric Board, say they have not tried to influence wage rates or working conditions in the way that the Central Electricity Generating Board has done at the Isle of Grain. They have left all negotiations to the sub-contractors.

Secondly, ladders in Scotland are represented by a different union from those in England and Wales. They are members of the TGWU, rather than the GMWU.

There has been no attempt by other unions to take over the stopped work.

Grangemouth has had a history of ladders' problems going back to the end of 1973 when BP terminated the contract of Kitsons, a Glasgow

## Ladders talks at TUC deadlocked

By John Lloyd

EXPLORATORY TALKS at the TUC aimed at finding a solution to the inter-union dispute at the Isle of Grain power station construction site have so far failed to establish a common basis for negotiations.

Discussions took place yesterday between Mr. Len Murray, the TUC general secretary and John Baldwin, general secretary of the Amalgamated Union of Engineering Workers construction section, on the possibility of a single agreement for the site which would be acceptable to all the unions and would not prejudice talks on a national agreement.

Mr. Baldwin said after the meeting that the two sides still held "entrenched positions." He said that Mr. Murray had raised the issue of the trainee insulation engineers at the site, but Mr. Baldwin emphasised that he would not withdraw them.

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There has been no attempt by other unions to take over the stopped work.

Grangemouth has had a history of ladders' problems going back to the end of 1973 when BP terminated the contract of Kitsons, a Glasgow

insulation contractor, which had failed to meet productivity targets.

The 52 ladders who lost their jobs occupied Kitsons' offices and picketed the site of the BP gas processing plant in support of their demand for increased termination bonuses. Most were eventually taken on by a new contractor, A. J. Miller of Dumbarton, but work did not restart until last October.

In spite of some friction over pay since then, the latest dispute was sparked off two months ago by the sacking of two men. It provoked a walk-out which has spread to some other construction projects in the Grangemouth area and negotiations are deadlocked.

At Peterhead, a long running dispute between Cape Insulation and ladders over pay and conditions culminated in a strike by 100 men. They have been sent letters saying Cape deems them to have dismissed themselves by not returning to work.

The dispute has not yet halted progress on the £20m power station.

## Platform men walk out

ABOUT 12,000 oil workers at McDermott's platform yard near Inverness walked out yesterday after the dismissal of a shop steward last week.

The yard is negotiating for a seven-year contract to build a platform for the Brae Field.

A worker resigned last week after being challenged by

security men over company property allegedly found in his locker.

Subsequently a shop steward faced a disciplinary hearing in connection with the incident and was dismissed on Friday.

The workers decided at a mass meeting yesterday to stay out until a new disciplinary hearing was called.

## Trade slump shuts down clothing plant

A NORTH STAFFORDSHIRE clothing factory is closing down making 80 workers redundant, because of a slump in trade and the increase in foreign imports.

Mr. Brian Cleworth, chief executive of Briggs, Jones and Gibson, at Tean, said that management and union officials had tried to keep the factory open as a going concern.

## ENERGY BLUEPRINT No 8

PLANNED EFFICIENCY AND ECONOMY IN THE USE OF ELECTRICITY

## Steady retail sector growth for heat pump installations...

Growing interest of large retail organisations in heat pumps has been extended to warehouses. One example is MFI Ltd's installation of two heat pumps at their Romford premises.

Basically it was uncertainty over oil supplies and prices that led the furniture retailing giant to consider alternatives. Last year in some areas stores actually ran out of fuel. Trace Cleveland, Building Services Contractors who regularly work with MFI, were originally asked to look at the possibility of conversion to gas. But after a complete evaluation of the Romford stores requirements, the final recommendation was for electric heat pumps. They were considered the best overall solution to MFI's heating and cooling needs - needs shared by most similar organisations.

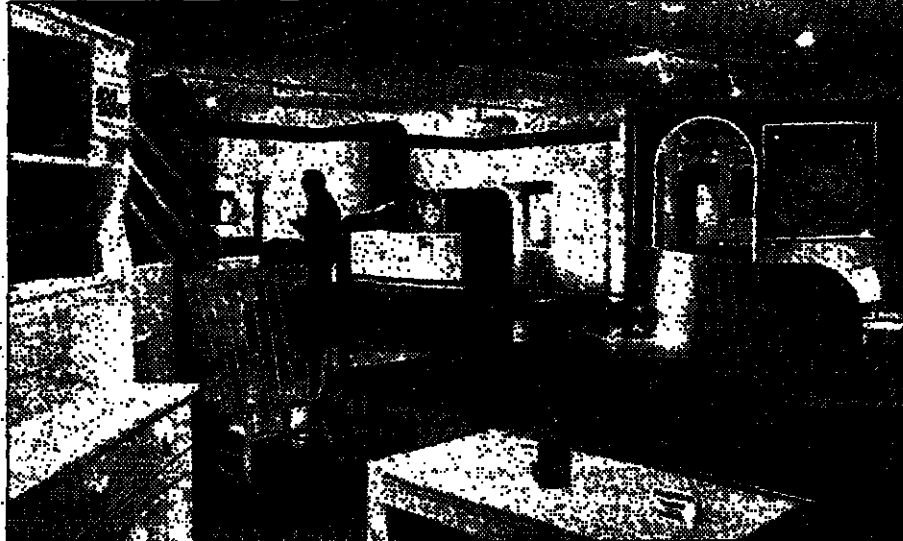
Frequent crowding and display lighting can cause distraction and discomfort to staff and to the all-important customer unless the environment is carefully controlled, summer and winter alike. The heat pump, with its integral heating and cooling functions, is ideal in these conditions. Full advantage can be taken of the incidental heat gains available from customers and lighting.

### Economic heating

Although lower temperatures are required for warehouses, the basic need is to heat large open areas economically. With its ability to produce more usable energy than it consumes, the heat pump is well suited to such applications. The packaged equipment can be easily installed and fuel storage or delivery problems are avoided.

Installation costs at Romford were no more than the cost of air conditioning alone. Compared with today's oil prices, never mind tomorrow's, the heat pumps' running costs are lower than for oil installations. Capital costs for the Romford store and warehouse should be recovered in less than three years.

Once MFI's oil-fired premises have been converted to heat pumps, the firm is contemplating changing its gas-heated stores to electricity as well, to provide them with the benefits of air conditioning.



Romford Store (above)

Carlyle heat pump with an output of 20kW at -1°C, used to maintain a design temperature of 20°C in the 986m<sup>2</sup> store. Supplementary heating is brought on when the outside temperature is below 3°C. The heat pump has dual compressors enabling it to be off-loaded on mild days, giving a higher level of efficiency.

### Romford Warehouse (right)

Heat pump with an output of 35kW at -1°C, incorporating supplementary heating controlled in three stages. The system is designed to give ventilation but not cooling, and to maintain a temperature of 16°C over the 1060m<sup>2</sup> warehouse area.

For more information tick box No.1.



## ...and heat pumps on display

A working demonstration is included in a special display devoted to the use of heat pumps in shops, offices and other commercial premises open until August at the Build Electric Bureau in London.

Heat pumps actually produce more usable energy than they consume. Their benefits have been well established by the Electricity Council which has monitored the performance of many installations.

For information on the Build Electric Bureau tick box No.2.

## Inside and outside, the low-energy, high-performance building

Pictured here is one of London's more spectacular new office buildings - Bain Davies House, home of insurance brokers Bain Davies Ltd. But it is notable for more than just its elegant crescent-shaped exterior.

Inside is one of the country's most advanced applications of heat reclaim and conservation technology. The building structure has been designed to accommodate the main changes in the outside climate and the environmental systems

maintain comfort conditions. With such a thermally efficient design, the air conditioning plant needed is of much smaller capacity than would be necessary for a similar conventional construction.

Sufficient heat is reclaimed from lighting, office machinery and from the occupants to maintain the internal temperature at comfort level. Supplementary heating is only needed when the temperature outside is near freezing. The building's deep plan and heavy construction, with windows using heat reflective glass, means that comfortable temperatures can be maintained economically in summer as well.

Air conditioning is by a high-velocity dual-duct variable air volume system, which controls both temperature and humidity on a local basis. To ensure that the system consistently works at maximum efficiency, a unique energy sub-metering facility is incorporated. This allows the user to monitor and adjust the main components, giving optimum performance from



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## SERVICES

### Finishes will be put on trial

MANUFACTURERS WHO may have finishing problems are now offered the facility of a thermoset powder coatings and wet application unit which can run full trials on customers' existing or proposed products.

System is called ADU, is said to be the first of its kind, and can reproduce most application and curing variables likely to be encountered on a production line, says TI Drynams, Shaftmoor Lane, Hall Green, Birmingham (021 777 4481).

The ADU unit houses pre-treatment, powder and liquid paint applications equipment, a full-size tunnel curing oven, and associated services.

Coating and curing units are linked by a continuous overhead conveyor, and the plant will handle articles up to five feet six inches high, two feet six inches wide and eight feet long.

The thermoset powder coating unit installed is a specially adapted Volstatic conveyerised powder spray booth fitted with a twin cyclone extraction/recovery unit plus after-filters.

Automatic guns are mounted on vertical reciprocators, and the booth has facility for manual spray/touch-in, using hand-held guns. Feed hoppers are fluidised bed.

The direct gas-fired air circulating oven has a 4.7 metre hot zone and a maximum temperature of 300 degrees C and is fully conveyerised with facility to vary entry and exit port configurations to suit size and shape of items which are being cured.

The company says that pre-

treatment equipment includes a Vacu-Blast pressure grit blasting machine and a gas-fired stainless steel vapour degreasing tank.

An Atlas Copco rotary screw type compressor delivers air supply up to 4.3 cubic metres a minute with maximum pressure of 7 bar.

## PROCESSES

### Better kiln for ceramic industry

THE NATIONAL Research Development Corporation (NRDC) is providing 50/50 joint venture finance in support of the development, by the Drayton Kiln Company, of a new fast-fire roller kiln for the ceramic industry.

The kiln will be equipped with a number of advanced features that will improve throughput and lead to reduced fuel consumption. Fast firing of pottery and tiles through a kiln having a low thermal inertia and a flexible heating profile is attractive to the ceramic industry as it allows rapid changes to be made in the ware passing through the kiln.

Development is not yet complete but more information can be obtained from Dr. R. Passmore, The Drayton Kiln Company, Newstead Trading Estate, Trentham, Stoke-on-Trent ST4 6HX (0782 657361).

## AUTOMATION

### No need for the human touch

ALTHOUGH IT will undertake laborious, high- and medium-volume production welding jobs which require great accuracy and flexibility, an industrial robot's capabilities are being explored for applications like de-burring of plastic and cast components, water jet cleaning, component trimming and component handling.

The GKN Line-Man was conceived by GKN Lincoln Electric, Black Fan Road, Welwyn Garden City, Hertfordshire, to effect welding, work handling and manipulative tasks.

It includes electronically controlled power sources and programmable component positioning equipment, with the whole system centrally controlled by the robot.

Once it has been taught, the robot is said to be capable of retaining a large number of jobs in its memory and, because the memory is non-volatile, it automatically recalls the parameters of each job when selected. Additional memory capacity can be provided via cassette tapes and recorder.

It promises to be particularly useful when required for a range of different weld sizes on the same assembly; welding data is contained in the robot memory, and the welding interface package allows separate choice of welding speed, voltage and current for each weld.

## HAND TOOLS

### A torch for all reasons

AUTOTORCH System 2, for use with propane and butane, combines automatic, piezo-electric ignition with a set of five easily interchangeable burners.

Reliable automatic ignition gives improved fuel saving and safety, by allowing the user to turn off the torch when not in use with the certainty of re-lighting when required. The



This unretouched photograph, taken over a 70 second exposure period, demonstrates the versatility of the GKN Line-Man robot which has spelled out its own name in light. This was achieved by fixing a light source to the tip of a welding torch and programming the robot to trace its name in a darkened room. When complete the GKN Line-Man triggered an electronic flash to expose itself to the camera.

Sub-assemblies can be pre-assembled, each with a different fixture, at several workstations around the robot, which means the operator can isolate individual workstations outside the robot's reach to re-tool for different components while the automaton continues to work on

the remaining fixtures. Result, says the maker, is high efficiency due to uninterrupted welding, and greater reliability and flexibility. Also supplied to suit customers' requirements are welding torches, component grippers, etc.

The robot is taught via a

direct or portable control box using a PTP (point to point) system which records the various points on the required path and automatically ignores any superfluous movements that may have occurred during the programming.

## NORTH SEA OIL

### Collects oil from the surface

DESIGNED particularly to cope with characteristics of waxy North Sea crudes is a surface oil spill collection system from Marine Greenbank, Crescent, Aberdeen (0224 872471).

A large, funnel-necked fine mesh net is towed behind a relatively small vessel, but is detachable from towing lines so that it can be hoisted direct, along with collected oil, into the ship's hold or a support vessel.

A new collection bag can then be fitted immediately to the tow lines, says the company, so that the clean up operation can continue.

## COMPONENTS

### Making a quick connection

QUICKER AND more reliable coupling and uncoupling of pipes and hoses carrying powders and liquids can be achieved it is claimed by using a new range of cam and groove couplers from LCA Pipelines of Leeds. The fittings are manufactured by the PT Coupling Company in the U.S. and distributed in this country by LCA (0532 634200).

The fitting is in two parts, an adaptor and a coupler. To make the connection, the adaptor is placed in the coupler and using normal hand pressure, levers on the coupler close the joint, the seal being made with an integral gasket. To break the connection, the levers are simply released. Minimal wear occurs with the fittings and the seal remains leakproof because the gasket is stationary and not subject to frictional movement. The adaptor and couplers are available with hose shanks or BSP threads, male or female. Also available are dust caps and plugs, couplers with elbows and a number of special adaptors. Available in sizes up to 10 inches, the fittings are manufactured in aluminium, brass, malleable iron, ductile iron, cast iron, stainless steel, monel, semi-steel bronze, polypropylene and nylon and other materials if required.

## CONSTRUCTION

### Insulation material

DESIGNED specifically for use with liner tray cladding systems to provide easy and quick-to-install thermal and sound insulation, Alpha-Rockwool 500H has thermal transmittance as low as 0.40 W/m per square metre and deg.C.

Higher density Alpha 505H material provides a sound insulation of 32.9 dB (BS 2750) in such a liner tray system. This mineral wool insulation material is supplied in rolls accurately cut to size to fit the trays, so eliminating cutting on site and ensuring that the trays can be stuffed without difficulty. As the rolls are precision-cut to match individual trays, there will be no gaps in the insulation. The material resists tearing during installation, will not sag thereafter and does not bed down under vibration.

Further details from 27 Creden Street, High Wycombe, Bucks. High Wycombe 451211.



Robinsons

## Consultancy Services in Communications

# ABC

Advanced Business Communications

44a, Elmsdale Rd., London, E17 6PW  
Telephone (01)-521-5111

## INSTRUMENTS

### Multi-role microscope

ANGLES, LENGTHS, profiles, thread forms and shapes of precision parts, tools, jigs, gauges, etc., are all measured accurately and speedily by the Olympus Model STM toolmakers microscope says B. Draper and Son, Hursley Road, Chislehurst, Kent, Eastleigh, Hants (04215 66355).

Its modular construction allows up to 36 different models to be created to meet differing measuring specifications and requirements, says the company; and maximum magnification is 350X with a range of lenses from 30X.

Standing 500 mm tall by 520 mm deep and 320 mm wide, the microscope stage is movable in two directions through non-rotating arvil micrometer contact. Each stage comes complete with a 25 mm gauge block, and a serving fixture is incorporated.

Optional modular accessories include a double image eyepiece, optical feeder equipment, tilting centre, support, and a goniometer eyepiece.

Primarily intended for inspection or laboratory use in engineering applications, addition of an optical goniometer eyepiece makes it possible to measure angles of crystal for jewellery manufacture, etc.

## Measures distances quickly

THE WELL-KNOWN and widely respected Kern DM-501 electronic distance meter has been updated in a number of important respects.

The instrument, which uses infra-red emission and measures the phase difference between emitted and reflected signals now has a liquid crystal display, an extended battery power pack life of 10 hours and an increase of range to 1200 metres and 2000 metres using a triple using a single prism reflector prism.

Now known as the DM-502, the instrument has improved electronics which allow a complete measurement to take place in eight seconds instead of 14—a considerable advantage for a surveyor taking many hundreds of readings a day.

External design remains the same and the instrument will form part of Kern's modular "total station" to become available later this year. Other parts of the system include the company's "E1" electronic theodolite and the R32 and R48 solid state data recorders. In these recorders up to 600 blocks of point data can be stored and then loaded directly into a computer with no need for manual data preparation. Suppliers are Survey and General Instrument, Fircroft Way, Edenbridge, Kent (0732 864111).

PERKIN-ELMER  
Computer Systems Division

MANAGEMENT  
INFORMATION  
SYSTEMS FOR  
THE 80s

SLUGH 345M

PERKIN-ELMER  
Computer Systems Division

## SAFETY

### Emergency wash facility

A STAINLESS steel wash unit that directs a stream of water to wash both eyes and face in the event of splashing by dangerous chemicals has been introduced by Rose Emergency Equipment division of Water, coolers, 56, Tanners Drive, Blakelands, Milton Keynes (0908 613322).

Two chrome-plated brass spray heads direct a continuous but controlled flow of water which is immediately available by pushing a large hand plate—the valve remains open until manually closed—thus enabling both hands to be free to hold open the eyes.

The unit is called the Model 1001 and can also incorporate an easily removable water filter.

## MATERIALS

### Accelerates hardening of concrete

DEVELOPED to accelerate the setting and hardening of concrete is chloroxide, Formade just launched by BP Chemicals, Belgrave House, 76 Buckingham Palace Road, London SW1 (01-581 1388).

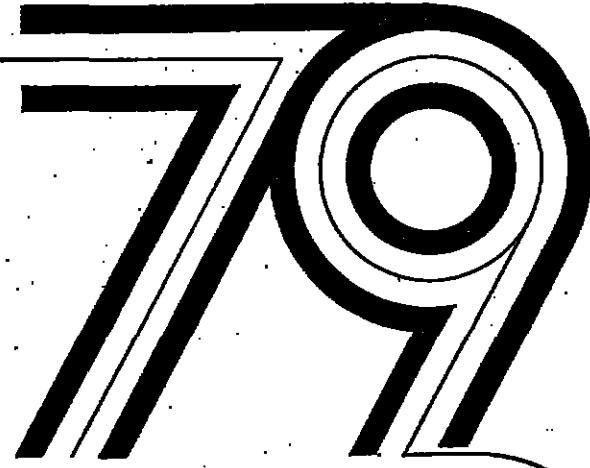
Suitable for reinforced and prestressed concrete, and for various types of cement including Portland, sulphate resisting, rapid hardening, slag and expansive, it is supplied as a 68 per cent aqueous solution.

It is said to be about five times as concentrated as other formulations and can be metered into the cement to mix easily and allow better distribution in the mix. Company says it should be particularly beneficial for large scale operations.

## Concrete blocks

A NEW trade association for aggregate concrete block manufacturers has been formed. The Concrete Block Association, which has been dissolved and details of the new organisation can be obtained from The British Precast Concrete Federation, 60 Charles Street, Leicester LE1 1FR (0533 538402).

# Credito Italiano



The Shareholders' Meeting was held in Genoa on 24th April under the Chairmanship of Mr. Alberto Boyer. Accounts for the year ended 31st December 1979 were approved. 1979 closed with net profits of 14.1 billion lire to be appropriated as follows: 9.6 billion lire distributed to the Shareholders and 4.5 billion lire transferred to Reserves. Dividend remained unchanged at 12%.

Depreciation amounted to 17 billion lire and Provisions to 124 billion lire.

BALANCE SHEET HIGHLIGHTS	1979	1978	Variations	%
Deposits	19.565	15.797	+ 3.768	+ 23.9
Securities on deposit with the Bank	7.268	5.549	+ 1.719	+ 31.0
Loans and Advances in lire and other currencies	13.535	10.767	+ 2.768	+ 25.7
Capital and Reserves (on approval of Accounts)	565	493	+ 72	+ 14.6
of which: Reserve Fund for possible loan losses	295	235	+ 60	+ 25.5

(in billions of lire)

The Bank's network was further expanded in 1979: a new Representative Office was opened in Houston, Texas, while domestic branches reached a total of 415 units including 78 in-house facilities serving companies and organisations.



The Shareholders' Meeting also confirmed Mr. Pietro Rastelli Director and nominated Auditors: Mr. Alberto Bosio, Chairman of Audit Committee, Mr. Vittorio Albasini Scrosati, Mr. Enzo Donini, Mr. Paolo Micheletta, Mr. Giacomo Nava, and Alternate Auditors: Mr. Fausto Persegani and Mr. Cesare Rainero.

The Board of Directors, which met after the Shareholders' Meeting, confirmed Mr. Alberto Boyer Chairman, and Mr. Michele De Micheli and Mr. Leo Solari Deputy Chairmen. The dividend may be collected at all branches of: Credito Italiano, Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli and Banco di Sicilia, from 19th May 1980, against presentation of share certificate coupon No. 16.

This announcement appears as a matter of record only.



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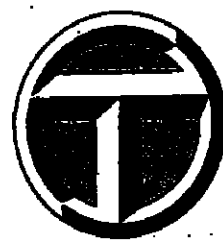
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matched by the power that backs it up. There is the comprehensive Talbot Warranty and Extra-Care policy and 10,000-mile servicing.

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# TALBOT

ON THE MOVE

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## JOBS COLUMN, APPOINTMENTS

## Much thanks, despite alarm and non-persons

BY MICHAEL DIXON

THIS COLUMN feels a bit overwhelmed at the moment. First, with gratitude to all the readers who have written (and telephoned, and even visited) mostly about working conditions in Middle East countries, but also variously about other topics. Second, with the quantity of information which those readers have supplied.

Where the Middle East is concerned, it is going to take me a little while longer to assimilate all the data. Once that is done, the best plan seems to be to deal with different regions on different days. Before long, too, we are going to have to come back to another matter. It is whether or not recruitment consultants using the personal approach methods of executive search, need to institute their own code of professional practice. Which leads me to another topic... and to request the indulgence of the great majority of readers for a moment while I address two untraceable correspondents individually.

The first is one of the people who thumped the tub about executive search. He called himself Harry Haines. Now, like all other journalists, I am resigned to the average newspaper-reader's perverse habit of sending complimentary letters direct to me, and the scathing ones to my Editor. But you added another little touch, didn't you Harry, which could scarcely be called fair.

You would have been forewarned by the system in any case. But as it happened, being in the office over the following weekend, I had time to write a reasoned reply to your attack, and send it to the Midlands address you gave. And the householder was somewhat at a loss to understand what I was on about, because he hadn't written the letter to which I had replied, had he Harry? So he asked to see what he was supposed to have said, and I sent him a copy. And he, Harry, is now also interested to find out who you really are.

The second untraceable person has no name of any sort, but is clearly generous even if perhaps not quite worldly enough for these security-conscious days. I can only assume that he or she is not aware that since morning-paper reporters do not generally finish work until about 7 pm, they rarely start until 10.30 to 11 in the morning and so are not there to answer their telephone beforehand.

The anonymous gift was therefore scarcely necessary and, as is now the general tendency with small, chunky objects inside unexpected packages, was received with something less than equanimity. Fortunately, our sophisticated apparatus made no objection to it, and so the gift still works and is in use. But it would certainly have gone swiftly to a watery grave, my friend, had you not forgotten to wind up the alarm clock before putting it in the parcel. Now to some jobs.

## Trust control

BESIDE the railway in North London's Kentish Town stands the shiny new headquarters of the Inter-Action Trust, which was founded by Ed Berman, a dozen years ago with the aim of bringing together creative people from the arts, business and community work to tackle numerous and various social problems.

It now has some nine associated charitable organisations, and together they support about 20 "working teams," which are responsible for a wide range of projects. The best known of these are in theatre and other entertainment, but the work also includes self-help enterprises for the elderly, the youthful unemployed and children in poor areas, and a whole lot of other worthy things which I have not room to mention.

What the trust is particularly short of at the moment is a financial controller, and Indira Brown of the Hoggett Bowers Selection consultancy has come to the Jobs Column in the hope of finding one on Inter-Action's behalf.

Reporting to executive director David Powell, the controller will initially have about half a dozen book-keeping and clerical staff in support. But one of the tasks of the job will be to review the organisation of the department with the aim of improving its effectiveness. And the financial systems, especially those using computers, are also scheduled for a re-fit.

Beyond that, the newcomer will be responsible for the effective planning of expenditure, preparation of estimates for the associated concerns and so on, and the production of reports and accounts for sponsoring organisations including Whitehall Departments and the Arts Council. For the rest of the time, the financial controller will be advising Inter-Action's Board on all matters to do with its money. So the job could hardly be called a doddle.

Candidates must be qualified accountants of some recognised kind, and preferably be aged from 30 to 40. They should also have been fully in charge of finance in some operation of compact size where events are apt to happen quickly. Acquaintance with computers is necessary, and experience of their use on a time-sharing basis would come in handy. So would previous experience of dealing with

people who are not only creative (as are most of us) but also show it (as, mercifully, most of us do not).

Readers filling the bill, and willing to work for a salary of up to £15,000, should contact Indira Brown at Sutherland House, 5-6 Argyle Street, London W1E 6LZ; telephone 01-734 6852.

In the case of the rest of the jobs to be mentioned today, the name of the employer may not be disclosed. So the consultants concerned guarantee to abide by the request of any applicant not to be identified to their client until permission is given.

## Contracts

BRIAN WOODHEAD who hunts heads from the office of his eponymous company in Birmingham, is seeking a contracts controller on behalf of the United Kingdom subsidiary of an international group in the business of supplying light to medium capital equipment to process industries.

Based in London, the newcomer will be responsible for seeing that the group and its subcontractors comply in all respects with the contractual commitments of all orders. So candidates should have not only a qualification in some appropriate type of engineering, but also experience of controlling contracts in a manufacturing or construction industry. There will be travel within the UK,

and occasionally overseas. Preferred age: 35-45.

The salary indicator is around £11,000 and perks include a car. Inquiries to Mr. Woodhead at Nettleton House, 4-5 Clithorpe Road, Birmingham B15 1RH; telephone 021-455 9255.

## Hybrids

FOUR examples of a rare kind of hybrid are being sought by Ian Telfer of Alexander, Hughes and Associates, to work—two in London and two in the United States, for a high-technology group of multinational scope.

As project managers, they will head teams of assorted boffins designing, engineering and commissioning computer control systems for the process plants of the group's customers. They will therefore need to combine two kinds of expertise.

One is enough first-hand knowledge of process—plant operations to understand thoroughly what is going on in the pipes. The other is an up-to-date grasp of computer-type technologies sufficient to appreciate their possibilities for controlling such plants. The preferred age is 30-plus, and the salary indicator for the London posts is £15,000 upwards.

Readers who are qualified and interested should contact Mr. Telfer at De Walden Court, 85 New Cavendish Street, London W1M 7RA; telephone 01-636 9184.

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La langue de travail est le français, les dossiers de candidature seront rédigés en français.

Adresser lettre de candidature manuscrite, CV détaillé et photo à Monsieur MARQUILLÉ - Directeur Général - EHF - 31, Square Saint Charles - 75012 PARIS.

## Jonathan Wren - Banking Appointments

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Please telephone in confidence, or write enclosing a Curriculum Vitae to PETER LATHAM.

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## COMPANY NOTICES

ANGLO AMERICAN CORPORATION OF  
SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)  
DIVIDEND NO. 102 ON PREFERRED STOCK

Dividend No. 102 of three per cent for the six months ending June 30, 1980, has been declared payable on August 1, 1980, to holders of the six per cent cumulative preferred stock who are registered in the books of the Corporation at the close of business on June 30, 1980, and to persons presenting coupon No. 103 detached from stock warrants to bearer. A notice regarding payment of this dividend upon presentation of coupon No. 103 detached from stock warrants to bearer will be published in the Press by the London Secretary of the Corporation on or about June 6, 1980.

The stock transfer registers and register of stockholders will be closed from July 1, 1980, to July 14, 1980, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about July 21, 1980. Registered stockholders paid from the United Kingdom will receive the United Kingdom currency, equivalent on July 22, 1980, of the rand value of these dividends (less appropriate taxes). Any such stockholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries on or before June 30, 1980. The effective rate of non-resident shareholders' tax is 13.68% per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001, and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ, England.

By order of the Board:  
J. T. GOLDFINE, Chairman  
Managing Secretary  
Head Office:  
44 Beila Street  
Johannesburg 2001

London Office:  
40, Holborn Viaduct  
EC1P 1AJ  
June 3, 1980.

## N.V. Beleggingsmaatschappij Wereldhave

Established in The Hague  
The Netherlands

NOTICE IS HEREBY GIVEN TO Shareholders that the following certificates will be exchanged for new shares:

Against surrender of the outstanding certificates with the serial numbers indicated in the list attached to this notice, the new certificates will be issued on or before 30 June 1980. The new certificates may be obtained in the Netherlands, Belgium, Luxembourg, France, Germany, Italy, Spain, Portugal, Greece, Austria, Finland, Sweden, Norway, Denmark, Ireland, United Kingdom, and other countries.

Shareholders who wish to exchange their certificates should send them to the office of the Registrar, N.V. Beleggingsmaatschappij Wereldhave, 3rd floor, 3000 Antwerp, Belgium, or to the office of the Registrar, N.V. Beleggingsmaatschappij Wereldhave, 3rd floor, 3000 Antwerp, Belgium, or to the office of the Registrar, N.V. Beleggingsmaatschappij Wereldhave, 3rd floor, 3000 Antwerp, Belgium.

## LEGAL NOTICES

IN THE MATTER OF  
EUROSEAS SECURITIES LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 30th day of June 1980, to send in their full names, their addresses and descriptions, full particulars of their claims, and the names and addresses of their Solicitors (if any), to the undersigned, A. R. Houghton, F.C.A., of Touches House & Co., P.O. Box No. 127, Hill House, 1 Little New Street, London EC4A 3TR the Liquidator of the said Company, and if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. Dated this 16th day of May 1980.

A. R. HOUGHTON,  
Liquidator.

## EXHIBITIONS

THE PALLADIUM CELLARS Now Open  
New! Evening! Moving! An action packed exhibition of the world's most famous journey into fun, fear and fantasy. Open daily from 10.30 am to 11.30 pm. Sunday 2 pm to 8 pm. 01-734 3555.

## PERSONAL

## ELMYR de HORY FAKES

own a magnificent  
RENOIR, VAN GOGH, MONET,  
TOULOUSE-LAUTREC  
Private collector has for sale these signed, unique oil paintings by the master of our time, the late Elmyr de Hory.  
Ring 01-635 4825

IN RECENT YEARS, millions of pounds have been lost by investors who have been misled by the promises of high returns. The Elmyr de Hory Fakes are a collection of 100 oil paintings by the master of our time, the late Elmyr de Hory. These paintings are signed and dated by the master of our time, the late Elmyr de Hory. They are a collection of 100 oil paintings by the master of our time, the late Elmyr de Hory. They are a collection of 100 oil paintings by the master of our time, the late Elmyr de Hory.

## CONTRACTS AND TENDERS

## INVITATION TO BID

1. The Maritime Bank (Denizli Bankasi T.A.O.), the Turkish State Railways (Türkiye Cumhuriyeti Devlet Demiryolları) and the General Directorate of Harbour Construction (Limanlar İşletme Genel Müdürlüğü) invite bids for the supply of the following equipment:

- (a) Main and auxiliary engines, engine room auxiliaries and miscellaneous equipment for one 2,500 bhp tug.
- (b) Main and auxiliary engines, engine room auxiliaries and miscellaneous equipment for five 1,500 bhp tugs.
- FOR TCDD
- (a) 76 mobile cranes, diesel hydraulic type.
- (b) 11 tractors, tow type.
- (c) 10 tractors, tow type, flat bed.
- (d) 9 crawler cranes, diesel hydraulic.
- (e) 2,800 m. crane rails, type MRS 87.
- (f) Crane rail fastening devices.
- FOR LI
- Auxiliary engines and equipment for four 525 bhp tugs.

2. DB, TCDD and LI intend to apply the proceeds of a loan in various currencies equivalent to US\$75 million granted by the World Bank for the rehabilitation of 10 major ports in Turkey. 3. This bid invitation is only open to suppliers from member countries of the World Bank and Switzerland. 4. Tender documents pertaining to the above inquiry may be purchased against the remittance of US\$50 for each package (9 packages in total) from the following addresses as from June 15, 1980, until June 30, 1980:

- FOR DB: Denizli Bankasi T.A.O., Tersaneler Müdürlüğü, Karakoy-Istanbul, Turkey.
- FOR TCDD: Devlet Demiryolları, Limanlar İşletme Genel Müdürlüğü, Karakoy-Istanbul, Turkey.
- FOR LI: Bayındırlık Bakanlığı, Limanlar İşletme Genel Müdürlüğü, Karakoy-Istanbul, Turkey.
- 5. Only bidders which have purchased the tender documents shall be allowed to participate.

THE COMMERCIAL BANK OF THE  
NEAR EAST LIMITED  
Holders of Share Warrants to Bearer are informed that the dividend for 1979 of 27% on the share dividend of 1978 of 27% on the share dividend of 1977 of 27% on the share dividend of 1976 of 27% on the share dividend of 1975 of 27% on the share dividend of 1974 of 27% on the share dividend of 1973 of 27% on the share dividend of 1972 of 27% on the share dividend of 1971 of 27% on the share dividend of 1970 of 27% on the share dividend of 1969 of 27% on the share dividend of 1968 of 27% on the share dividend of 1967 of 27% on the share dividend of 1966 of 27% on the share dividend of 1965 of 27% on the share dividend of 1964 of 27% on the share dividend of 1963 of 27% on the share dividend of 1962 of 27% on the share dividend of 1961 of 27% on the share dividend of 1960 of 27% on the share dividend of 1959 of 27% on the share dividend of 1958 of 27% on the share dividend of 1957 of 27% on the share dividend of 1956 of 27% on the share dividend of 1955 of 27% on the share dividend of 1954 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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# One man's 'destiny' —a Spanish cocktail of wine and banking

BY ROBERT GRAHAM



Jose Maria Ruiz-Mateos, an acute understanding of the kind of conflicts that develop in small family-run businesses

WHEN THE Spanish Ministry of Finance published last year for the first time a list of tax contributors with their assessments there was a nervous shudder among the wealthy. The only person on the list was Sr. Jose Maria Ruiz-Mateos, founder of an elite private holding company, Rumasa.

Ruiz-Mateos headed the company, and remains there by a long shot in a new list recently published by the tax authorities. His assets were tax assessed at Ptas 181m (\$127m), on which he pays Ptas 181m (\$127m) in taxes a year. He is the wealthiest man in Spain and has good reason to be satisfied with this position. Under 30 years Ruiz-Mateos built up almost from scratch an empire without parallel in Spain that embraces banking, insurance, hotels, property, construction, foodstuffs, and the largest export trade in Spanish drinks.

Ruiz-Mateos assesses worth in its own valuation, Ptas 124m (\$170m). Despite its size and importance the company remains little known while Ruiz-Mateos himself continues to be something of an unknown quantity. He is so mercenary that he is always trying to catch up with his best deal yet is always one behind. His activities generate a mixture of respect and suspicion. He makes all major decisions, and a lot of minor ones concerning group activities and prefers to carry things in his head. Rumasa is intensely secretive, yet Ruiz-Mateos has earned respect for his willingness to take risks where others have preferred caution.

Ruiz-Mateos, just approaching 50, is a curious mixture of contradictions. He revels in being an entrepreneur, in buying and selling. He appears to have a sholly, unorthodox, and instinctive. Yet in many other ways he is profoundly Spanish. For instance, he is enormously patriotic, deeply Catholic and has 12 children. Within Rumasa he is distilling an almost Japanese sense of paternalistic corporate identity. Ruiz-Mateos is the busy bee (like Napoleon's) Ruiz-Mateos is a habit, as do his executive of wearing Rumasa tie-pins in cut-links.

He attributes his success to hard work, opportunism and luck. He also refers a lot to what he calls his "destiny." But the answer is certainly more complex. Rumasa (Ruiz-Mateos SA) was founded in 1961 when the Spanish economy was beginning a boom, enjoying growth rates over 6 per cent a year. His activities were all in sectors of high growth and usually untapped potential.

They were cheap and easily available—though here critics of Ruiz-Mateos maintain Rumasa benefited from the patronage of Spain's largest commercial bank, Banesto, through Opus D connections. Also, as one banker commented, "The field was open for a good entrepreneur. There were few competitors and little competition."

Ruiz-Mateos managed to combine with all this a special talent for spotting the potential of small family-run businesses. With the modernisation of the Spanish economy many such businesses found themselves in difficulties because they were unprofitable or unable to adapt.

Coming himself from a small family-run sherry business in Jerez, Ruiz-Mateos had an acute understanding of the kind of conflicts that develop within such enterprises, enabling him to move in and make an offer. A good part of the 230-odd subsidiaries and affiliates in the group were acquired in this way.

Not all such moves have been uncontested. Two years ago, for instance, Rumasa's takeover of the old-established drinks group, Garvey, was unsuccessfully challenged by some family shareholders.

One also suspects that Ruiz-Mateos will to succeed has been inherited from the special background of Jerez de la Frontera, near Cadiz. This region owed its prosperity to the sherry trade which was dominated for years by aristocratic landowning families epitomised by the Domecas. The family Bodega of Zolo Ruiz-Mateos lived very much in their shadow.

Perhaps it is no accident that the drinks trade is the sector which Ruiz-Mateos has penetrated most. The Rumasa group has acquired a dominating position in Spain. It controls 34 per cent of the production and sale of sherry (domestic and foreign), 30 per cent of Rioja region wine, 30 per cent of sparkling wines and Catalan table wines, 80 per cent of Cordoba's Montilla, and 87 per cent of La Mancha region wines.



Sherry barrels being manufactured from American white oak at the Ruiz-Mateos cooperage at Jerez de la Frontera

are either owned and controlled directly by the holding company or through two publicly-quoted investment companies, Rumasa and Rumasa-Inver, in each of which Rumasa has the controlling stake.

Ruiz-Mateos is reluctant to discuss the structure of Rumasa and is hard to pin down on how he operates. However, he is emphatic on one aspect: "As a private company we are not obliged to publish consolidated accounts." He also says he has no plans to do so in the near future. The accounts he is willing to show give little indication of group operating performance.

The drinks trade, according to Ruiz-Mateos, accounts for 25 per cent of Rumasa activity, and drinks exports comprise the bulk of the group's \$188m export earnings. Nevertheless banking is increasingly becoming the most important interest and now accounts for 35 per cent of group activity.

Ruiz-Mateos started off in banking in his native Andalusia by buying a tiny one-branch bank in Cordoba with a Ptas 5m (\$71,000) capital. In the 1960s boom, banking was good business, and he quickly exploited the commercial value of a bank licence. Sr. Ruiz-Mateos has bought, sold or renamed at least half a dozen banks. He also now possesses 18 commercial and industrial banks in Spain, plus three overseas.

Rumasa banking interests combined represent the eighth largest group in Spain in deposit terms. Its principal banking assets are assessed at over \$1bn, equivalent to 80 per cent of total assets. Bankers consider this a high figure.

This concentration of banking interests has been the target of much speculation recently. Spain's four-year-old economic recession has put a tremendous squeeze on bank profits and enforced far more rigorous management. Small banks have proved the most vulnerable to the crisis.

Ruiz-Mateos has accumulated small-sized banks which are generally local or regional in activity. The largest bank controlled by Rumasa is Atlantico—in which its stake is around 30 per cent—but this is only a big medium-sized bank with deposits of around Ptas 90bn (\$1.2bn).

Ruiz-Mateos maintains that his banks are increasingly using centralised services but rejects the idea of formal consolidation of the various banks. He argues

that local and regional banks have a future, especially as Spain is now putting emphasis on regional devolution. He also gives the impression that by keeping the banks' identities separate he has a recognisable tradeable item.

The banking community's view of Ruiz-Mateos was summed up by one senior banker: "There is a difference between a banker and an impresario. Ruiz-Mateos regards banking as just another entrepreneurial activity." The same person maintained that the Rumasa group had now reached a critical point in its development whereby it needs to consolidate and define itself.

Rumasa has grown up on a base that involves close and complex interlocking relationships with and among its affiliates. The company contends that the proportion of group bank lending to affiliates and subsidiaries is "very moderate." However, the Bank of Spain is understood to have told the group that it must reduce the level of inter-company investment—and indeed has placed an informal curb on new investment.

most prestigious leather/fashion house, Loewe. Other new purchases include the sparkling wine producer, Segura Viuda, a Seville-based perfume plant, and a tin mine in Northern Spain. He has also opened two new hotels costing \$35m.

In the past two years Rumasa claims its investments have created 7,500 new jobs and the group workforce is now 35,000. A measure of Ruiz-Mateos' ambition is this statement: "We have repeated many times that Rumasa aims to have 100,000 jobs in the organisation."

He still sees future growth outside manufacturing and essentially in the service and tertiary sectors. He wants to move more into distribution, taking advantage of group products in the drinks and hope-fully foodstuffs sectors. He has an eye for Latin America—he wants to start up a wine retail distribution chain countrywide, something which has yet to be exploited in Spain. But he is coyly ambivalent on what will happen to Rumasa's banking interests.

It has been widely rumoured that Ruiz-Mateos has his eyes on some form of association partnership with Banesto. He says that he has always had close ties with the bank and in private would not be adverse to a Rumasa-Banesto association.

One scenario is that he would sell his banks to Banesto and in return become the largest single shareholder with a place on the board, which would then enable him to become the latter's chief executive.

Banesto is certainly facing important changes in its board because several key members are due for retirement. But he might find such an establishment position incompatible with that side of his character that is always dreaming new schemes.

## Collateral to expand

The drinks side of Rumasa is reckoned to be worth Ptas 17bn (\$142m), of which almost \$40m is accounted for by UK wine merchants, Williams and Humbert. His other UK interests include the retail chain, Augustus Barnett.

The drinks trade was where he began and arguably it remains the core of his business. His first break came in 1958 when he managed to secure a 99-year exclusive supply contract for sherry to Harveys of Bristol. This was a deft performance because it meant buying Harveys away from its 13 traditional suppliers.

The contract provided just the kind of solid collateral Ruiz-Mateos needed to expand and diversify (the contract with Harveys terminated when it was taken over by Showers, prompting Ruiz-Mateos to buy Williams and Humbert). The formation of Rumasa followed three years after the conclusion of this Harveys contract.

Rumasa is currently capitalised at Ptas 17bn (\$142m) against its original of Ptas 300,000. Ruiz-Mateos owns 50 per cent of the shares and the remainder is held in 10 per cent blocks by five close members of his family. Affiliates and subsidiaries in the group

## Leather and perfume

For instance, the Bank of Spain politely dissuaded Rumasa from purchasing the property group of Sr. Jose Banus—heavily involved in resort development. The authorities were reportedly concerned at existing Rumasa loans to the Banus group.

However, Ruiz-Mateos's confidence is wholly undented. "I am still buying, buying," he says. His latest purchase, an important diversification, is a 31 per cent stake in Spain's

## Office roulette

THE DECISION where to locate an office is a crucial one for any board. Gone are the times when they were usually sited in or near a company's principal market.

Nowadays, with sophisticated communications, the decision need not be so obvious, so the relative costs of different locations have become an increasingly critical factor—in the choice.

According to a new survey, Dublin is the cheapest city in Europe and the U.S. in which to locate an office, with Frankfurt the most expensive.

Taking into account executive and secretarial expenses, office rental and car costs, the annual price tag for an office in the Elre capital is U.S. \$53,000 at January conversion rates—this is about 30 per cent less than London, 40 per cent below the cost in New York, over 55 per cent below the rate for Paris and some 60 per cent less than what it would cost in Frankfurt.

The survey was compiled by Management Centre Europe, an independent management development and information organisation based in Brussels.

Executive expenses included the average local salary, social security payments and pension contributions while secretarial remuneration was based on the cost of a bilingual secretary. Office rental reflected the customary space for two people while the cost of a car included annual running expenses of 15,000 kilometres and depreciation over five years.

The biggest factor in the equation is, not surprisingly, executive and secretarial costs. In Dublin, an executive would cost about \$31,000 a year, compared with \$41,000 in London, \$53,000 in New York and \$87,000 in Frankfurt. In the same cities a secretary would cost \$11,000, \$14,000, \$23,000 and \$29,000 respectively.

In terms of office rental, Lisbon is the cheapest at \$2,500 a year and London the most expensive at \$18,000 a year. Office rental in Frankfurt is \$10,000 a year, slightly less than in New York.

The cheapest centre in which to run a car is New York (\$2,000 a year); elsewhere it costs between \$3,000 (Frankfurt) and \$6,500 (Athens).

On allied topics, the British Institute of Management has just published a practical guide for individuals considering accepting an assignment overseas while the Institute of Personnel Management has published a study to provide guidance in drafting a policy on employee relocation expenses in the UK.

The BIM guide covers the need to make oneself conversant with such essentials as the terms and conditions of employment, the key documentation, the effect on national insurance contributions and benefits and

such subjects as tax, exchange control and investment, family arrangements, property and personal effects and returning to the UK.

It is a comprehensive document and advises, for example, that expatriates should, before leaving, advise their local tax office in order to establish a status for income tax purposes. It should also be established whether an expatriate will continue contributions to an existing UK pension scheme or transfer to an overseas one.

While National Health Service medical cards should generally be surrendered, they should be retained if going to Poland, Bulgaria or Romania, since it may have to be produced to obtain reciprocal health treatment. Expatriates should also check that any life assurance and personal accident insurance policies are not invalidated by moving abroad.

The IPM study is based on a review of 18 company policies, including Alcoa of Great Britain, Boots, IBM and Pilkington. It says that in many organisations assistance is given to new employees only in exceptional circumstances.

It is also not uncommon for companies to have different policies for married and single employees with the allowance payable to single employees being usually less than that payable to married employees. Companies almost always make some contribution towards legal expenses, stamp duty, estate agent's fees, survey fees and advertising costs for both the sale and purchase of properties.

Many companies will also pay reasonable expenses for accommodation and travel of both employee and spouse visiting the new location to inspect properties. Where an employee is required to start a new job before the family has found a new house, most companies will reimburse the employee for the cost of return trips to the old location to visit the family.

Companies also often help with bridging loans, loans at preferential rates and a mortgage subsidy. Other help usually includes removal expenses, the travel costs of the family at the time of the move, and a disturbance allowance.

\* *International Transfers*—Europe and the U.S., available from Management Centre Europe, avenue des Arts, 4, Brussels, price 15,000 Belgian francs; \* *Accepting a Job Abroad: A practical guide*, BIM, Management House, Parker Street, London WC2, price £7.50; \* *Employee Relocation Expenses*, IPM, Central House, Upper Woburn Place, London WC1, price £3.50.

Arnold Kransdorff

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PO6



# Where people take to art

BY MALCOLM RUTHERFORD

WINSTON-SALEM, North Carolina, is tobacco country, even to most Americans. Nowadays, however, it has another distinction: it spends more money on the arts per head of population than any other city in the U.S. and perhaps in the world.

A recent two-day visit there was spent roughly as follows. Visit North Carolina School of the Arts where dance, concert and theatre rehearsals are under way all over the place. Attend honorary degree ceremony at same school. The recipients include Rosemary Harris, the English actress who lives nearby, Agnes de Mille and José Ferrer. Look in at reception where people are talking about raising yet more money for cultural expansion. Attend performance of *La Sylphide*. Go on to black-tie dinner where patrons mingle with artists.

## Companies

The pattern of the next day is much the same except that attention switches to the visual arts. There is great excitement because the Equitable Life Assurance Society has just joined the Rockefeller Foundation and the National Endowment for the Arts in putting up more money for art scholarships and art purchases. The fund will be administered by the already flourishing South-eastern Centre for Contemporary Art (SECCA). It is the first time that Equitable has gone in for sponsorship of this kind, but Mr. Coy Ekland, the corporation president, says he is confident that other companies will follow.

It is true that more people in America now go to dance, concerts, theatre and museums than to sporting events, but Winston-Salem is still on its own. At the exhibitions the directors from the galleries in Washington are there in force looking for acquisitions for the national collections. There is a man from the British Council trying to discover how arts patronage works in these days of government cuts. All the glossy arts magazines have attempted features on the place's special secret, but none of them have really found an answer.

There are, of course, some

explanations. It is said that there have always been strong cultural traditions. Some of the original Moravian settlers were so fond of music that the early town was known as "a hotbed of Haydn." The first arts council in America was established in Winston-Salem in 1949. The old families—Reynolds, tobacco and Hanes in textiles—have been generous with their money. The state legislature has also provided funds. When it voted to establish the School of the Arts—the first of its kind in the U.S.—in 1965, there was a question of which city it should go to. Winston-Salem made its claim by raising an extra \$1m in 48 hours, not from one or two millionaires but from 5,000 citizens.

None of that explains, however, why a city with a population of around 145,000 should have become such a cultural centre. There are, after all, other rich Americans willing to spend money on the arts, but attempts to buy artistic prowess elsewhere have not come off. In Winston-Salem you now have people attending *La Sylphide* who a few years ago had never seen a classical ballet. You have people collecting pictures who a few years ago had scarcely looked at a painting. Nor are they all especially rich; the predominant quality is simply enthusiasm. The standards are high.

## Project

Success breeds success. The next project is the completion of a huge new theatre in the city centre. The centre itself has been renovated by the selling off of old condemned houses for one dollar a piece. The middle class moved in and did their bit. Once again people are coming from Washington and elsewhere to try to discover the place's mysterious secret. The problem of down-town renovation has defied almost all other American cities.

Even among those most closely involved, no-one can give a wholly convincing explanation. People have been offered the arts, and have turned out to appreciate them. It may not be repeatable everywhere else, but it is encouraging, none the less.

FEW WOULD deny that champagne is an expensive wine; least of all those who produce it. This did not, however, stop Britain importing more than 1m bottles more last year than in 1978. Neither did it stop Britain resuming its traditional role as Champagne's leading and I dare to say, most respected foreign customer, buying 9.2m bottles.

However, with a per capita consumption of less than one-fifth of a bottle the British have some way to go before they match the Belgian intake of about 1½ bottles, let alone the French figure of double that amount.

The much higher consumption of our neighbours is not because champagne is commonly less expensive there, for as bargain-hunting British visitors will have discovered the champagnes of well-known firms are scarcely if at all cheaper than in Britain, and in restaurants the mark-up is usually much higher.

Champagne is expensive because it is costly to make, much more so than fine table wines that sell at equivalent prices. In the first place, the black and white grapes needed for a good cuvée are expensive with prices officially agreed between growers and merchants on the eve of each vintage. The basis is 36 per cent of the average

excellent selling price of a bottle of champagne in the first half of that year, with a 10 per cent tolerance on either side.

Last year the merchants, faced with an acute shortage of stocks, gladly agreed to up the basic price by 10 per cent, and in the best communes the price was FFr 11.56 a kilo, an increase of 22 per cent on the previous year.

Although prices from the lesser villages are scaled down from the top figure, it takes 1½ kilos to produce one bottle of champagne, and a grande marque vintage or de luxe brand will contain only grapes bought at around 95 per cent of the top figure. The cost is thus £150 to £175 a bottle at last autumn's exchange rates, before production starts.

Although at such prices the growers did very well last year with their record crop, they had a disastrous result from 1978—the smallest harvest for more than 20 years—and in real terms the price per kilo has only risen from FFr 4.88 in 1970 to FFr 5.21 last year.

Its two fermentations, storing for two or three years, the *remuage* (shaking the sediment down onto the cork), the *dégorgement* (removing the sediment and replacing it with the dosage which establishes the relative dryness or sweetness) and the expensive final

cork make the costs high. After these processes any good champagne should lie for at least six months under its new cork, although nowadays this is more often left to the importer or retailer, most of whom these days cannot afford to keep it that long before reselling. If the cork is hard to remove, the *mousse* is excessive, and the taste somewhat "ginger-beery." It is a fair guess that the champagne has not had adequate "landing age." This is an

## WINE

BY EDMUND PENNING-ROWSELL

argument for buying from a traditional wine merchant, some time before drinking. Although making champagne is necessarily expensive and prolonged, it should not be thought that the champagne firms have not been concerned to rationalise production, though, in most cases, not at the expense of quality.

Nowadays the first fermentation takes place in stainless steel vats, with only a few traditional houses sticking to fermentation in individual oak casks. Then in place of the large cork (*la bouchon de tirage*) used to seal

the bottle for the second fermentation, the crown cork is now almost universal, although there are those who believe that if a champagne is to be kept for a long time in bottle before the disgorging, the little sliver of cork between wine and metal is insufficient. But the crown cork is much cheaper and the risk of corked bottles is reduced. Also for many years now the *dégorgement* to eject the sediment has been done by freezing the bottle neck and

## ENTERTAINMENT GUIDE

then ejecting the frozen pellet of sediment.

The remaining expensive, time-consuming manual job is whereby the sediment is slowly shifted down onto the cork by means of daily turning combined with gradual tilting until the bottle is pointing vertically downwards. The *remueurs*, who can twist anything from 30,000 to 60,000 bottles a day per man, are the most highly paid men in a champagne cellar. Experiments to have been going on for years to try to do this mechanically. One

then ejecting the frozen pellet of sediment.

# Curtain-raiser for Carson

WILLIE CARSON this afternoon launches himself into what could be the most lucrative five-day race riding of his career. The former champion, whose Epsom rides include Henbit, Bireme and Nihiski, looks to have better prospects at Salisbury than either Piggett or Eddery, with whom he is having such a fierce tussle in the championship race.

I particularly like the chances

another, I intend giving him another chance here. Now that both Bright Landing and Ring Morlan have been withdrawn from the Rubbing House Maiden Fillies Stakes, the path looks considerably easier for the once-raced Chateau Dancer.

It is reported that Master Willie could be a doubtful starter for tomorrow's Derby following an apparently disappointing performance over the week-end. As anticipated yesterday's ante-post business on the big race chiefly concerned Nikoli and his fellow Irish challenger, Monteverdi.

## RACING

BY DOMINIC WIGAN

of Carson's mounts in the two divisions of the Laverstock Maiden Stakes. In the first division the Scotsman partners Lady Beaverbrook's Boustiki, while in the second he is aboard the Sir Michael Sobell-owned New Jerusalem.

Although Boustiki is without the benefit of previous race-course experience, I anticipate him being sent to post at cramped odds following highly encouraging reports which have circulated from West Ilsley.

New Jerusalem, who received so much favourable notice when taking third place on his debut in Newbury's Spring Stakes, won by Saviour, proved a bitter disappointment at Bath last time out. There, Carson's mount, a 7-4 on chance in a modest maiden event over the same one mile three furlongs trip he had failed at Newbury, failed to produce anything like his previous running, never getting into the race at any stage.

In the belief that he remains a colt of considerable potential but one who simply had an off day at Bath for one reason or

## HTV

1.20 pm Report West Headlines.  
1.30 pm News.  
1.40 pm The Alan Stiles Tapes.  
1.50 pm George and Mildred.  
2.00 pm The Streets of San Francisco.  
2.10 pm Only When I Laugh.  
2.20 pm 10.00 News.  
2.30 pm Classic Touch: "The Life and Times of Vincent O'Brien" by Ivor Herbert.  
2.40 pm The Debutante.  
2.50 pm The Gardeners' Debate: Llew Gardiner chairs a debate, the motion for which is "The British are bad Europeans".  
3.00 pm Close: Personal choice with Denise Coffey.

## ANGLIA

1.20 pm Against the Wind. 1.30 Southern News. 1.40 The Undersea Adventure of Captain Nemo. 1.50 Crossroads. 2.00 Day by Day. 2.10 Emmerdale Farm. 2.20 The Incredible Hulk. 2.30 George Hamilton IV. 2.40 The Good Good, followed by East News and Lookaround. 2.50 News and Lookaround. 3.00 Friends of Man. 3.15 The Electric Theatre Show. 3.20 North East News. 3.30 Crossroads. 3.40 Emmerdale Farm. 3.50 News. 4.00 Police Woman. 4.10 Epilogue.

## ATV

1.20 pm George Hamilton IV. 1.30 ATV Newsweek. 1.40 The Alan Stiles Tapes. 1.50 News. 2.00 Emmerdale Farm. 2.10 A Man Called Sloane. 2.20 ATV Newsweek. 2.30 The Streets of San Francisco. 2.40 Only When I Laugh. 2.50 10.00 News. 3.00 Classic Touch: "The Life and Times of Vincent O'Brien" by Ivor Herbert. 3.10 The Debutante. 3.20 The Gardeners' Debate: Llew Gardiner chairs a debate, the motion for which is "The British are bad Europeans". 3.30 Close: Personal choice with Denise Coffey.

## BORDER

1.20 pm Border News. 1.30 Look-around Tuesday. 1.40 Emmerdale Farm. 1.50 TV Movie. 2.00 Border News Summary.

## CHANNEL

1.20 pm Against the Wind. 1.30 Where and Weather. 1.40 Survival. 1.50 The Alan Stiles Tapes. 2.00 Crossroads. 2.10 Emmerdale Farm. 2.20 A Man Called Sloane. 2.30 News. 2.40 The Incredible Hulk. 2.50 George Hamilton IV. 3.00 The Good Good, followed by East News and Lookaround. 3.10 News and Lookaround. 3.20 Friends of Man. 3.35 The Electric Theatre Show. 3.40 North East News. 3.50 Crossroads. 4.00 Emmerdale Farm. 4.10 News. 4.20 Police Woman. 4.30 Epilogue.

## WESTWARD

1.20 pm Against the Wind. 1.30 Western News Headlines. 1.40 Cartoon Time. 1.50 Crossroads. 2.00 The Undersea Adventure of Captain Nemo. 2.10 Crossroads. 2.20 Day by Day. 2.30 Emmerdale Farm. 2.40 The Incredible Hulk. 2.50 George Hamilton IV. 3.00 The Good Good, followed by East News and Lookaround. 3.10 News and Lookaround. 3.20 Friends of Man. 3.35 The Electric Theatre Show. 3.40 North East News. 3.50 Crossroads. 4.00 Emmerdale Farm. 4.10 News. 4.20 Police Woman. 4.30 Epilogue.

## YORKSHIRE

1.20 pm The Bubbles. 1.30 pm Calendar News. 1.40 How to Survive in an Occupied Country. 1.50 Calendar News. 2.00 The Undersea Adventure of Captain Nemo. 2.10 Crossroads. 2.20 Day by Day. 2.30 Emmerdale Farm. 2.40 The Incredible Hulk. 2.50 George Hamilton IV. 3.00 The Good Good, followed by East News and Lookaround. 3.10 News and Lookaround. 3.20 Friends of Man. 3.35 The Electric Theatre Show. 3.40 North East News. 3.50 Crossroads. 4.00 Emmerdale Farm. 4.10 News. 4.20 Police Woman. 4.30 Epilogue.

## GRANADA

1.20 pm The Bubbles. 1.30 pm Calendar News. 1.40 How to Survive in an Occupied Country. 1.50 Calendar News. 2.00 The Undersea Adventure of Captain Nemo. 2.10 Crossroads. 2.20 Day by Day. 2.30 Emmerdale Farm. 2.40 The Incredible Hulk. 2.50 George Hamilton IV. 3.00 The Good Good, followed by East News and Lookaround. 3.10 News and Lookaround. 3.20 Friends of Man. 3.35 The Electric Theatre Show. 3.40 North East News. 3.50 Crossroads. 4.00 Emmerdale Farm. 4.10 News. 4.20 Police Woman. 4.30 Epilogue.

## Radio Wavelengths

1. 105.8kHz/250m  
2. 88.3kHz/432m  
3. 121.5kHz/247m  
4. 200kHz/1500m  
5. 105.8kHz/250m  
6. 88.3kHz/432m  
7. 121.5kHz/247m  
8. 200kHz/1500m  
9. 105.8kHz/250m  
10. 88.3kHz/432m  
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## RADIO 1

(a) Stereo broadcast  
(b) Medium wave  
(c) 5.00 am As Radio 2. 7.00 Dave Lee Travis. 9.00 Simon Bates. 11.31 Paul Burnett. 2.00 pm Andy Peebles. 4.31 Paul Gambaccini. 7.00 Personal Call. 8.00 Mike Read. 9.00 Newsweek. 10.00 John Peel. 12.00-1.00 am As Radio 2.

## RADIO 2

5.00 am News Summary. 5.30 Ray Moore. (a). 7.32 Terry Wogan. (a). 10.05 Jimmy Young. (a). 12.05 pm David Hamilton. (a). 2.00 The Evening Request Show. (a). 4.05 Much More Music. (a). 5.00 News. 5.05 Much More Music. (a). (continues). 6.00 John Dunn. (a). 8.02 The Leading Ladies: Vanessa Lee. (a). 9.02 Glamorous Nights. (a). 9.35 Sports Desk. 10.02 The American Way of Laughs. 11.02 Brian Matthew with Round Midnight. Including 12.00 News. 12.05-1.00 am As Radio 1. 1.00-2.00 am As Radio 1. 2.00-3.00 am As Radio 1. 3.00-4.00 am As Radio 1. 4.00-5.00 am As Radio 1. 5.00-6.00 am As Radio 1. 6.00-7.00 am As Radio 1. 7.00-8.00 am As Radio 1. 8.00-9.00 am As Radio 1. 9.00-10.00 am As Radio 1. 10.00-11.00 am As Radio 1. 11.00-12.00 am As Radio 1. 12.00-1.00 am As Radio 1. 1.00-2.00 am As Radio 1. 2.00-3.00 am As Radio 1. 3.00-4.00 am As Radio 1. 4.00-5.00 am As Radio 1. 5.00-6.00 am As Radio 1. 6.00-7.00 am As Radio 1. 7.00-8.00 am As Radio 1. 8.00-9.00 am As Radio 1. 9.00-10.00 am As Radio 1. 10.00-11.00 am As Radio 1. 11.00-12.00 am As Radio 1. 12.00-1.00 am As Radio 1. 1.00-2.00 am As Radio 1. 2.00-3.00 am As Radio 1. 3.00-4.00 am As Radio 1. 4.00-5.00 am As Radio 1. 5.00-6.00 am As Radio 1. 6.00-7.00 am As Radio 1. 7.00-8.00 am As Radio 1. 8.00-9.00 am As Radio 1. 9.00-10.00 am As Radio 1. 10.00-11.00 am As Radio 1. 11.00-12.00 am As Radio 1. 12.00-1.00 am As Radio 1. 1.00-2.00 am As Radio 1. 2.00-3.00 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## THE ARTS

## Design

## The vision of Benois by ROY STRONG

I was too young ever to have seen any of the great productions Alexandre Benois created for Diaghilev. My first awareness of his work came through a dust-jacket he designed for Cyril Beaumont's *Ballet Design Past and Present* (1946) which I found in a bookshop in the suburbs of North London. I bought it for a few pence, but it has been a treasure ever since. Benois, who died in 1928, was a Russian-born designer and painter who worked in the Ballets Russes and the Ballets de la Ville de Paris. He was a member of the 'Mouvement d'Art Moderne' and was closely associated with the 'Ballets Russes' of Diaghilev. He was a member of the 'Mouvement d'Art Moderne' and was closely associated with the 'Ballets Russes' of Diaghilev. He was a member of the 'Mouvement d'Art Moderne' and was closely associated with the 'Ballets Russes' of Diaghilev.

Benois lived to the enormous age of 90, dying as recently as 1980. It is amazing to think that he was well over 40 when the Russian Revolution broke out, that his final production with Diaghilev was in 1924, and that his last production of all was his 11th version of *Petrushka* for Covent Garden in 1957. In the same year he designed *Nutcracker* for the Festival Ballet. These are the only Benois sets and costumes that I have ever seen on stage, and neither struck me as visually memorable but rather pale reflections of an earlier tradition rendered obsolescent in the post-war explosion in theatre design responding to new materials and new methods. In other words they struck me as old-fashioned and at 87 he was unlikely to have supervised the

painting of the cloths or the making of the costumes. For, as my wife always says, "One is only as good as one's work-shops," and that what a designer produces is not a drawing but an effect seen from the auditorium of which a drawing is only one fragment of a highly complex process. No supervision and the magic evaporates, as witness Messiaen's *Sleeping Princess* by the New York City Ballet. Without his eagle eye constantly to check and advise, And magic vanishes too over the years as sets and costumes gradually run down hill until they are only approximations to the original vision. And at that point a designer asks for his name to be removed from the programme!

All this is important to bear in mind when looking at the delightful exhibition of some 60 Benois designs recently at Hazlitt, Gooden and Fox. The fact that designs for the theatre are framed and exhibited as drawings in their own right should never be a prime intent for the designer. They are elements of a working process. I confess myself prejudiced in Benois' favour, because one is aware of the whole time of that process, that they are working drawings often executed hastily under pressure and necessarily covered with annotations on cut and colour and effect. One respects this. But, who was the greater designer and draughtsman, conceived each drawing as a work of art and as such seems to me to have entirely the wrong approach.

The Benois designs stretch from *Le Pavillon d'Armide* in 1907, his own conception, to *Giselle* 40 years later. One is firstly struck by the unchanging style, pen and black ink and

watercolour over pencil. The taste is always distinguished, even aristocratic, and there is never a trace of vulgarity or kitsch. From time to time there is boredom and tiredness. *Giselle* must be any designer's idea of a nightmare commission and his costume designs are apologetic as he cheerfully lumps together ladies carrying spears from Cranach and others bearing falcons from Antonio Moro or Coello 50 years on. So in fact the quality lies in the earlier designs when he was part of the aesthetic explosion of Diaghilev. The sketches for *Le Pavillon d'Armide* show, as Richard Buckle points out in his typically perceptive and charming reminiscence, Benois' debt to Juvara for his architecture and Guardi for his style.

It is easy to forget that Benois was also an art historian of sorts and director of the Hermitage. This explains a great deal about his art, a surprising combination comparable to our own Director of the British Museum running off designs for *Parsifal* on the side. In other words Benois was steeped in the art images of the past, above all those of the 18th century, so much so that its recreation flowed effortlessly from his pen. But it was on the whole a selective arcadian vision. The designs he sets out to create draw on an idealised past rather than any reality. It is to Bibbiena, Watteau or the fashion plate that he would prefer to allude. The *Nutcracker* ballet, which is based on a charming middle class bedchamber tale by Théophile Gautier, is inappropriately made to take place in a palatial Russian room which is far distant from the original ambience of the scenario.

Designs for children's toys, *Nutcracker* (1938)

Columbine and Harlequin are from Meissen figures, utterly exquisite, while those who arrive in fancy dress must be attired too in the excesses of the *incroyables*. For the real

*Nutcracker* one must look at his delightful designs for the children's toys, the jack-in-the-box or the *Nutcracker* himself.

This is what makes the *Petrushka* (not my favourite ballet) designs for the original production of 1911 his most enduring and potent theatrical creation. For once he has been unable to voyage into an artificial arcadia. Here he is crystallising part of the Russia he loved which was shortly to vanish. Here there are detailed sketches of samovars, for crude peasant decorative paintings on the showman's booth, endless views of St. Isaac's cathedral which makes up the backcloth to the first scene and marvellous sheets with studies of the gaily painted windows with their shutters that adorn the great proscenium arch. It is Russia recalled with an intensity in far away Paris. No one since has been able to replace that vision and in the world of the theatre that is the ultimate compliment.

## Covent Garden

## Elly Ameling by MAX LOPPERT

The pleasures of a song recital by Elly Ameling, which are profuse, depend to a notable degree on her art of contradicting the expectations she naturally arouses. In demeanour and dress, fragrant but never forward, her platform presence hardly prepares one for the skill with which all her programmes have been compiled or the subtlety and resource of her performances; the voice, sweet, clear, and unfailingly true but limited in volume and substance (on Sunday evening it sounded, in fact, in slightly less than best condition) would seem to deny her a wide range of expression. So it becomes a delightful occupation to discover how much more there is to this singer than first impressions allow; and one more delightful still to appreciate the degree of sophistication implicit in her artistry.

This sophistication takes a number of forms. In Schubert, of whose songs Miss Ameling is now a hardly rivalled inter-

preter, it is the grateful act of "just singing" the songs that at the same time does not scamp textual subtleties—*An den Mond* was a lesson in the pacing of a strophic song, *Du bist mich nicht!* a study in carefully graded verbal niceties. In a most welcome Mendelssohn group, the phrasing was quite as limpid as this composer requires, yet the banality that comes from taking his too courteously was easily kept at bay. Perhaps in the *Herzlied* a natural supply of darker vocal colour might have lent a greater dramatic focus; but the problems here had more to do with a piano ill-willed in its bass register, and with Dalton Baldwin's under-enthusiastic account of the piano part—intermittently throughout the recital, Mr. Baldwin left the oddest impression of playing only to and for himself.

No less sophisticated was the response to Poulenc, for it involved a refusal to fall in with currently circulated views on how this composer should be delivered; whereas too

many less-experienced singers attempt, in a cycle such as the late *La Courte Paille*, to purvey a feigned Gallic urbanity, Miss Ameling opens the deeper vein of melodic simplicity in the music, showing at the same time why Poulenc has won, and has deserved to win, his current popularity. (Not that the reading was flawless; it had gaiety, wit, and poise in plenty.)

But perhaps the most remarkable achievement of the evening was to persuade the listener that a voice of this timbral density and character belongs fully in Spanish song, that, say, the long, flamenco-inspired melisma of Turina's *Canarios* flow vibrantly in its tones. Such persuasion eagerly completed, Miss Ameling proceeded, in three encores, to supply the by now redundant but still immensely pleasing evidence of her linguistic virtuosity: a Japanese lullaby, *Der Musensohn*, and Rossini's *La danza*. This was her first recital at the Opera House; no doubt, given its success, we can expect many more.

## St. John's, Smith Square

## Gemini by ANDREW CLEMENTS

Over the next two weeks the ensemble *Gemini*, directed by Peter Wiegold, is giving a series of concerts and participatory workshops, divided between Morley College and St. John's, Smith Square. On Sunday evening the series began with a programme containing Ravel—the *Chansons Madécasses*, freshly and intelligently sung by Margaret Field—and new works by Jonathan Harvey and Wiegold himself.

Harvey's *Concelebration* for flute, clarinet, cello and piano, all of whom double on a variety of percussion instruments, was the only authentic first performance of the concert. It begins, as with a number of his recent works, with a religious inspiration, but goes on to extend an entirely abstract, highly organised structure. The composer describes it as "a ritualistic work in which the four instruments go their own ways and yet from time to time meet and 'dance' together." Each instrument moves through its own sequence of duration cycles, punctuated and articulated by percussion, overlapped and only occasionally reinforcing each other.

The net result is a densely argued, ungratifying piece, with instruments used in extremes and many passages of

frantically tangled textures. At first hearing, what one appreciates of the main structure is at the cost of much of the fine detail; ideas crowd in too rapidly and too much is apparently the casual result of coincidence. Passages more obviously calculated fall more easily on the ear, but there are precious few of them.

Would that there were as many incidents in Peter Wiegold's *The Flowers* appear on the Earth, a BBC commission written in 1977-78 for *Gemini* and receiving its first public performance here. The scale of the work is large (over 35

minutes) and the theoretical apparatus it carries off at least passing interest; the work tries to liberate natural (i.e., untamed) tuning and to build its melody and harmony upon a single harmonic series. But there are not enough ideas of sufficient interest to flesh out such an ambitious scheme. The instrumentation includes an important part for the Indian sautar, a cross between a zither and a cimbalom; after the initial novelty of its sound wears off, its tonal resources do not really measure up to the demands that Wiegold makes of them.

## Jazz education course

The Jazz Centre Society is running a jazz education course from July 21 to August 1 at Rutherford School, Penfold St., London, N.W.1.

It is a comprehensive course aimed at people who have attained an intermediate standard on their instruments.

Harmony, arranging, composition, ear-training and ensemble playing in big bands are among the aspects of jazz making which

will be covered by musicians including Olaf Vas, Jimmy Hastings, Dave Cliff, Peter Ind and Eddie Harvey.

Classes run from 10 a.m. to 5 p.m. every day and Barbara Ind, who is organising the course for the JCS, says the aim is to have eight students per tutor.

Full details from Barbara Ind c/o the JCS, 35 Great Russell Street, London, WC1.

## Denmark

## A new Phaedra in Copenhagen

by OSSIA TRILLING



Gita Norby (Phaedra) and Niels Vigild (Hippolytus)

With the world premiere in Stockholm of Per Olov Enquist's *The Night of the Tribes* in 1975 the first Swedish dramatist of world stature since Strindberg may be said to have arrived. The next two plays, written in collaboration, revealed Enquist's radical political stance as much as his interest in the vagaries of the human psyche. Both feature strongly in *To Phaedra*, which had its world premiere last month not in Sweden but, in a poetical Danish translation by Ole Brandstrup, at the Royal Theatre in Copenhagen.

His first play enjoyed a world-wide popular and critical success, except in the U.S. where it fell foul of wrong-headed casting. Its protagonist was the aberrant Swedish dramatist August Strindberg, whose attitudes to the theatre and to two of the women in his life were subjected to searing critical analysis by Enquist. It was the first member of a trilogy about destructive "love," of which *To Phaedra* is the second. The later play is written in various rhythmic metres, and includes some alexandrines reminiscent of Racine, iambic pentameters, and a good deal of the kind of short, staccato but pregnant blank verse practised by Bond. As in its predecessor Enquist pulls no verbal punches. It abounds in provocative metaphorical allusions, as in the heading to one of the eight "songs" (rather than "scenes") into which the play is divided. There "The labyrinth" is a euphemism for the female parts that Phaedra exploits unavailingly for possession and sexual fulfilment. Many of the poetical similes, pace Freud, revolve suggestively around the bodily functions.

The vibrant quality of the writing may be gathered from the Swedish text which Norstedt has published in Stockholm to coincide with the Danish premiere. Enquist adds a revealing postscript containing his working notes, from which one

may learn, for example, that his wish to emulate Racine and more recent adaptors in retelling the tale of the tragic Athenian queen of the title was sparked off by the case-history of a humiliated middle-aged American wife. Unlike his predecessors, however, Enquist has not updated the story, but set it squarely in antiquity. Only the psychological analyses belong to the present century.

Set in a gloomy abstract setting and dressed in pseudo-antique costumes (by Charlotte Clason), the telling production is by Lone Bastholm, who married the author on the eve of the premiere. Her production must, on that account alone, be taken to be authentic and fully in accord with his wishes. Gita Norby—whom I always think of as the Diana Rigg of the Royal Theatre—is the ill-used protagonist, who accuses the egotistical Theseus, as she is about to take her own life, of having used her body as a mere physical outlet for his passions. Unrequited love and uncontrollable eroticism, but also personal and social tyranny, contribute to her downfall. In the seduction scene, Miss Norby pulls out all her manifold histrionic stops, unashamed, as she is, to display her feelings, her sadism, her desires, her rebelliousness, and her bodily charms without inhibition. Niels Vigild gives a convincing portrait of the ascetic, athletic Hippolytus, a bit of a puritan perhaps, but by no means a prude: merely a dissenter against the time-honoured demands of an establishment that is typified by his unyielding father (Erno Müller). Though ideally staged, the Danish version is not without some weakness in the casting. A compelling feature is the quasi-pop incidental music, by Kim Sagild and Bo Stief, some of it produced by a synthesizer, planned by Enquist and his director as an integral element of what he conceived as a "melodrama" in the true sense of the term.

## Arts news in brief

American pianist Stephen Bishop Kovacevich will be joined by a specially formed orchestra of young soloists tonight to perform a Mozart piano concerto and works by Mahler and Richard Strauss to raise funds for Jacqueline Du Pré research fund into multiple sclerosis. The concert, conducted by 23-year-old Shell prize winner John Whithfield, is in Christ Church, Spitalfields.

Tickets are £2.50 and £4, available at the door of the church.

Marks and Spencer is helping to finance *Plays Umbrella*, a season of new plays by young playwrights which Riverside Studios is presenting from July 9 to August 10.

The plays, by Nicholas Wright, Mustafa Matura, and Tunde Ikoll among others, were originally part funded by the Ministry of Overseas Development to focus on the relationship between Europe and the rest of the world. They fell victim to the Government cuts but the idea has now taken off again.

Riverside has been successful in recent weeks in finding commercial support from IBM to cover some of the costs of its

current production of *Julius Caesar* and from Honeywell for its annual open day.

The handwritten, full orchestral score of Benjamin Britten's opera, *Gloriana*, valued at £60,000, has been presented to the British Library as a gift to the nation by the executors of the Britten estate and the trustees of the Britten-Pears Foundation.

*Gloriana* was composed for the Queen's coronation in 1953 and dedicated to her. She has given permission for the gift to the British Library.

Actors in rival BBC programmes took nearly half the TV Times Top Ten awards. Readers voted Penelope Keith the most compulsive female TV character for her appearances as Audrey Fforbes-Hamilton in "To the Manor Born." Larry Hagman—J. R. Ewing in "Dallas"—was the most compulsive male TV character. Both are BBC programmes.

Last year's favourite male and female TV personalities, Terry Wogan (BBC) and Anna Ford retained their titles. Robert Hardy of the BBC's "All Creatures Great and Small" was voted the best TV actor

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London  
26, 27, 28 August 1980

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Tuesday June 3 1980

## The cost of indecision

DESPITE THEIR passionate belief in keeping politics out of business, several Conservative ministers have managed to earn a good deal of antagonism and disapproval from businessmen who have found themselves on the wrong end of highly political Government decision-making. Last week's clumsily-handled appointment of a new chairman for the British National Oil Corporation, which led to the immediate resignation of one board member and a good deal of dissection among other managers, was only the latest instalment in a succession of embarrassing rows between Ministers and public sector industrialists.

## Vacillation

The controversy surrounding Mr. Philip Shelbourne's appointment to head BNOC arises not because of his lack of experience in the oil industry. The problem is that his appointment is uncertain about the political future, and the lack of consultation between the BNOC board and government. In two other recent decisions—taxing North Sea Gas and expanding the 7th North Sea licensing round—the Energy Secretary reached the right conclusion in the end and may yet do the same with BNOC. But the delay and vacillation that has surrounded the decision-making has damaged confidence in the government's grasp of these major issues.

The agonised indecisiveness at Sir Keith Joseph's Department of Industry is even more notorious and perhaps more damaging because, unlike Mr. Howell, Sir Keith deals with several industries poised on a knife-edge between collapse and survival. Sir Keith's failure to scotch rumours about a possible carve-up of British Shipbuilders, involving the denationalisation of the naval shipyards, has done nothing but harm. It has damaged moral in an industry which has precious little else to survive on. His inability to decide whether or not to back Inmos with a second tranche of investment may have impaired the chances both of launching Inmos' products in advance of the competition and of safeguarding some of the first tranche of public money already committed to it.

The most disturbing aspect of Minister's indecisiveness is that the frustrating delays are often

due not to the inevitable difficulties of making important commercial assessments, but to the problems of balancing ideology against business judgments. Ministers' impulses to second-guess their civil servants, who are already second-guessing each industry's professional managers, are exacerbated by the tendency for many business decisions with a "political" content to go up to the Cabinet for approval. The long chain of command, the number of links where uncommercial judgments can creep in, are making the job of managing public-sector businesses at least as frustrating and difficult as under the interventionist Labour Government.

There is as yet precious little evidence that the Government has realised that a non-interventionist policy requires at least as much coherence and clarity of purpose as an industrial policy in which the Government explicitly assumes the burden of decision-making. The numerous members of the Government with business experience should realise that muddles can often be more damaging than clear mistakes. The time-scale on which industry operates is also very different from that of politics. Politicians seem to forget all too easily that business decisions have to be taken, and kept to, for years and sometimes decades ahead.

## Stability

Indeed, this is one of the best arguments for reducing the amount of political intervention in industry. But indecisiveness is not a for non-intervention. On the contrary, a non-interventionist Government has to take far-reaching decisions quickly, and then stick to them. Broadly the Government has two options for public sector industries. Either it can pull out altogether and give up all managerial control, even if it retains some financial commitment, as it has in British Petroleum, for example, or it must define a clear framework of managerial structure and economic objectives within which professional management should be allowed to operate with the maximum of discretion. And if this option is adopted, both the structure and the objectives must be workable, realistic and, above all, stable. The present relationship between the public sector industries and the Government conforms to none of these requirements.

## Mrs. Gandhi must act

ONE MONTH AGO Mrs. Indira Gandhi was saying: "I am the least powerful head of Government in the world." Today it is a claim which she can no longer make, nor use as an excuse for ducking decisions on the mounting problems of her country.

In Sunday's elections her party won control of eight of the nine states where elections were held. She now controls 13 of India's 22 states, but the statistics understate her power. Of the major states only Tamil Nadu, West Bengal and Kerala are controlled by her opponents. Since January she has had a two-thirds majority in the lower house of parliament. She will shortly regain a majority in the upper house. Every two years state assemblies vote to renew one-third of the upper house. The last elections were due in March, but Mrs. Gandhi postponed them so that she could benefit from the revival of her fortunes.

## Striking change

All this is a striking change from the days after the Emergency ended in 1977. Mrs. Gandhi had her back to the wall—and briefly was in prison—as she fought to keep her freedom. But the police and, to some extent, the judiciary have changed their tune. The Janata coalition which crushed Mrs. Gandhi has long since crumbled. During the latest campaign amidst the drought-stricken villages it had little to offer but factions in-fighting. Mrs. Gandhi had little to do to win. And, in terms of coming to grips with the problems she inherited, she has done little.

To dismiss her victory by saying that the electorate had no alternative would be to belittle her appeal. As an effective populist leader she has few equals in the Third World. She has confirmed that image in recent months, not least when she nationalised a further six commercial banks. But she has done little to reassure those who remember the excesses of the Emergency. Her dissolution in February of the State governments where elections were held on Sunday shows that she likes all the instruments in the orchestra to play her tune. Now, just as her opponents have had to come to terms with the reality

of her power, they also have to face the mounting star of her son, Sanjay.

At present a mere Member of Parliament, he has no state position and no formal party office. But it was he who chose many of the candidates who were elected this weekend. He has already made his mark in a negative way, through holding up policy making and decisions in the areas in which he is interested; these areas include industrial investment. Only 33 years old, he can now be expected to move further into the limelight—a thought which worries those who remember the lack of scruple he has shown in both his political and commercial forays.

Mrs. Gandhi has a formidable list of unfinished business and unresolved problems to tackle. There are five empty seats in her Cabinet which have to be filled. A budget has to be drawn up for presentation on June 18. And some serious decisions have to be taken on the country's long-term planning. The annual growth target of 5 per cent which Mrs. Gandhi sprung on the electorate in April is pure pie in the sky.

## Bitter battles

These problems include a dangerous level of political violence, particularly in long-simmering states like Bihar. There is also the agitation in Assam, where student demonstrators have stopped the flow of oil.

Then there are the economic problems of inflation exceeding 20 per cent and of the shrinkage in GNP caused by the drought last year—the worst this century. The oil bill too has risen. Last year the trade deficit was £1.25bn and this year it could exceed £1.7bn. India's reserves are still healthy, but have fallen 10 per cent in the past six months.

In the last four months Mrs. Gandhi has firmly established herself on the international stage. Indeed today her Foreign Minister is due to fly to Moscow to talk about Afghanistan and next week she is sending senior officials to Peking. But she has done little to convince people that she is prepared to tackle her problems at home. She should do so now.

## Californian scepticism about tax-cutting panaceas

BY JUREK MARTIN IN SAN FRANCISCO



Opposing camps or an unholy alliance? Mr. Howard Jarvis, instigator of the California tax cuts (left); Jane Fonda and her husband Tom Hayden.

TWO YEARS ago, the voters of California sent a message that was heard round the world. Coming on a piece of paper known as Proposition 13, it told governments, big and small, that if they did not cut taxes people would take matters into their own hands. An unlikely apostle was even created in the person of Howard Jarvis, an ancient, if indefatigable, right-wing, cumudgeon who carried his epigrammatic skills to the four corners of the globe.

Today, if all available evidence is to be believed, the voters of California will prescribe limits to the taxpayers' revolt. Proposition nine—variously known as "son of 13", "Jarvis two" and "Jarvis Two"—would cut state income taxes in half and remove an estimated \$4.9bn from the state's revenues.

Earlier this year, it stood a good chance of passage; now it trails by 20 points and more in the local polls and its creator seems on the verge of praying for a miracle to avoid defeat.

Typically, today's election in California presents citizens of the state with the usual bewildering array of personalities and issues on which to pass judgment. They will obviously crown their native son, Mr. Ronald Reagan, as Presidential nominee of the Republican Party, but he is without opposition; they could conceivably give Senator Edward Kennedy a flickering hope of denying the Democratic prize to President Carter, but neither candidate grips the attention. Down in San Diego, they may elect the Imperial wizard of the Ku Klux Klan as the Democratic candidate for the U.S. Congress; in Santa Cruz on the coast, they will try and stop Lockheed from building parts for the Trident nuclear missile.

State-wide, they may opt to enact a 10 per cent surtax on oil company profits to fund mass transportation and to pass a rent control initiative, sponsored by landlords, which has the express intent of making rent control next to impossible to put into practice. But, above all, the nation's eyes will be focused on what happens to Proposition Nine.

Parochial though some of the issues and personalities involved are, the Californian judgment nevertheless often carries beyond its boundaries. The biggest state in the union—where it is a separate country, its gross domestic product would make it the eighth or ninth largest nation in the world—California either sets trends for the rest of the country (as it has in the past) or follows them. Quite simply, it is sometimes frankly different. Proposition 13 was the classic recent example of the former role; its current tad—the "pyramid game", just like the chain letter scheme of childhood except that players put in \$1,000 instead of sending off post cards and vainly expect riches not an avalanche of correspondence in return—is, hopefully, proof of the latter.

Proposition 9 is simple enough on paper: it would cut state income taxes in half from the current range of 1 to 11 per cent to 1 to 5½ per cent. This could have the typical wage earner about \$300, but he would have to pay more federal income tax because state taxes are deducted from the federal levy. It would also index state taxes to the rate of inflation, though this is something of a side issue since California is already practising temporary full indexation this year and next and could presumably always make it permanent.

The attractions of Mr. Jarvis's latest scheme are obvious. Proposition 13 did not bring the state to its knees, as its opponents warned it might. The cushion of the \$6bn state surplus in 1978 helped, but it is even possible to argue, a little mischievously, that Proposition 13 served as a classic Keynesian stimulus tax cut in that it did stir spending and investment and thus maintain state revenues. Over the past two years, the state economy has out-performed the national average—both in growth and, once the immediate effects of the cut in taxes had passed, in inflation.

In the 12-month span to the end of April, California's consumer price index went up by 17.7 per cent compared with 14.7 per cent nationally, largely because of the great local weight given to interest and to the cost of petrol. Though affected by the current recession (unemployment jumped from 6 to 7.1 per cent last month) the Californian economy with its diversified underpinnings in the services, high technology and aerospace sectors, will, in the opinion of Dr. Raymond Jallow, chief economist for the United California Bank, still achieve some real growth in 1980. Moreover, the state continues to sit

on a budget surplus, generally estimated at roughly \$2.5bn, a tempting target for those who believe that the economies forced on the state government by Proposition 13 were managed without excessive pain and social disruption.

The likely failure of Proposition Nine, owes at least something to the passage of time. There are signs that Mr. Jarvis, its author, and it sometimes seems, its only advocate, is beginning to bore the Californian public with his endless repetition of the same theme. Certainly he has not attracted the funding for his campaign that he got for Proposition 13 and over the weekend had to appeal for free TV time to carry on the fight.

In 1980, the opposition to the new Jarvis proposition is much better organised than in 1978, particularly the local government associations. They have made much of the apparent inequity in slashing income taxes in arguing that the top 4 per cent of California's wage-earners would reap 40 per cent of the dollar savings—though as Dr. Jallow points out, in percentage if not in dollar terms, the average Californian would benefit just as much. But in 1978 all Californian home owners were reeling under sharp increases in property taxes. Perhaps more generally the feeling may be discerned that, particularly in straitened economic times, government should not be stripped of too

many of its anti-recessionary tools and services. On a more sophisticated level, it is argued that indexation of taxes will in any case tend to reduce the state surplus and therefore the ability to meet sudden exigencies.

The fate of Proposition 11, which would impose the 10 per cent levy on oil company profits and use the estimated \$320m to \$400m annual return to fund mass transport and research into alternative energy, is also being keenly watched outside California. It is, in a rather pure form, a gauge of public sentiment about the oil industry, at a time of rising petrol prices and healthy oil company profits, and the industry has not been slow to appreciate the dangers.

According to recent state figures, with nearly two weeks to go before polling, opposition to Proposition 11 had raised \$4.4m (about \$4m from the oil companies alone) while its advocates, led by Bill Press, former aide to Governor Brown, had drummed up only \$275,000. The \$5 a head appeal from one side contrasted rather pointedly with the \$978,000 that Standard Oil of California alone had forked out.

The debate has also become pretty savage, as it has on Proposition 10, the artfully drafted "rent control" initiative, in which the fund raising imbalance is even more stark (\$4.9m for the landlords, versus \$49.9m for the opposition). In both instances the anti-corporate forces are essentially contrasting affluence with deprivation; in their TV advertisements, they portray "big oil" as "pig oil", replete with pictures of swine feeding at the trough; they also, in Proposition 11, use xenophobic "Shell oil" as a TV commercial intoner. "Is foreign owned" and would put foreign workers

onto offshore rigs. For its part, both the housing and oil industries are suggesting the opposition is playing into the hands of that notorious revolutionary, Jane Fonda, the actress and her husband, Tom Hayden, who in Californian terms is almost as celebrated as his wife, both for his old radical activism and for his current role as a leader of the Democratic Party's left wing.

More seriously, Proposition 11 may be seen as yet another example of individual states seeking to take unilateral action in the area of taxation where the division between state and federal authority is murky. Comparison between it and the controversial unitary system of taxation employed by California on the world wide earnings of foreign companies immediately springs to mind. It is likely that if Proposition 11 passes it will be challenged in court; but by the same token, if it passes other states may be emboldened to try their own approach.

The sum of the above is almost to suggest that California is currently in one of its more iconoclastic moods, with, as it were, Mr. Jarvis and Mr. Hayden unholy, if inconceivable allies against the Establishment hydra. That the Long Beach police were obliged to interrupt an alleged "pyramid party" on the Queen Mary, of all places, constitutes another perverse affront to the old order.

So, too, on a political level, is the undeniable fact that at this early stage of the game, Congressman John Anderson has so much support here for his independent candidacy. The latest Mervyn Field poll gives him 26 per cent in the state—6 per cent more than in April—against only 28 per cent for Mr. Carter and 39 per cent for Mr. Reagan. Traditionally, independent candidates lose ground as the two party candidates come to grips with each other. But Mr. Anderson may have more of a market in California than in most other parts of the country. His name is still on the Republican ballots today—though he has not campaigned—and readers of the runes will be looking at his percentage with care.

But the converse could also be true. When the votes are counted tonight, the state may turn out to have been appallingly predictable, even mature in its judgments.

After all, California is not always in search of the new; it does have some traditions. As the Jackson High School marching band strident in full regalia down the streets of the old gold-mining town of Sutter Creek, in the foothills of the Sierra Nevada, 120 miles east of here, hotly pursued by the horsemen of the Kit Carson Mountain Men in brilliant sunshine on Sunday morning, they were taking part in an ancient ceremony—the Italian Picnic Parade, celebrating its 94th anniversary. "The missing half intoner," is foreign owned and would put foreign workers

## TODAY'S ELECTION IN CALIFORNIA

CALIFORNIA'S Secretary of State is predicting that 99.5 per cent of the 10.6m eligible voters will participate in today's elections.

In the presidential primaries, Mr. Ronald Reagan is in effect unopposed on the Republican side, though the names of John Anderson, George Bush and others appear on the ballot. He is bound to win all the state's 168 Republican convention delegates in what is a winner-take-all primary.

President Carter and Senator Kennedy are in a close race for the 306 Democratic convention delegates, which will be awarded in proportion to the popular vote. Mr. Carter's share, combined with what he wins in seven other primaries today, is bound to give him more than the 1,666 votes he needs for the party's nomination. But Senator Kennedy is saying that if he beats the President today he will carry

his fight to the convention in August.

Senator Alan Cranston, Democratic majority whip, is expected to win his primary easily and to go on to beat whoever the Republicans select in their primary.

There are 11 State-wide initiatives, known as propositions, mostly dealing with local financial matters. The most important are:

- Proposition 9—Cutting State income taxes in half at a cost of \$4.9bn in lost State revenues.
  - Proposition 10—Making it more difficult for local governments to enact rent control laws.
  - Proposition 11—Levying a 10 per cent surtax on the oil companies, and using the proceeds for mass transportation and research into renewable energy resources.
- There are countless local referenda and political primaries.

## MEN AND MATTERS

## Southern discomfort

Some 200 of the world's leading commercial and central bankers were sweating it out in New Orleans yesterday asking themselves why the annual International Monetary Conference (IMC) seems always to be held in mid-summer in broiling sub-tropical heat.

Every year the IMC brings together top banking executives like David Rockefeller of Chase Manhattan, Lord Armstrong of the Midland and Wilfrid Guth of Deutschebank, along with central bankers like Paul Volcker of the Federal Reserve and Abdul Aziz Al Quaraishi, Governor of the Saudi Arabian Monetary Agency. It is held alternately in the Eastern and Western hemispheres. The last Western meeting was in June 1978 in Mexico City.

This year, at least, chauvinism lies behind the choice of hot spots. The president of the IMC this year is Jean-Maxime Leveque, chairman of Credit Commercial de France, who wanted a distinctly gallic atmosphere for this high spot of his presidential season. That ruled out the first choice of Philadelphia, leaving New Orleans in Louisiana, the state Napoleon sold to the U.S. in 1803 for \$15m.

## Lost convoy

South Africa's military machine is a source of considerable pride to the country's embattled regime, facing as it does an international arms boycott. Periodically new weapons and equipment, locally manufactured, are paraded for public inspection.

The biggest show to date was intended for Republic Day last week, when massed ranks of military ironmongery were prepared for display in 11 major cities. How frustrating, then, for the crowds waiting in Johannesburg, to be told the show was off. The biggest convoy of all, for the biggest city



"...and all who subsidise her"

parade, got lost. Diverted to avoid rush-hour traffic, it never found its way back to the city, later, "that this sort of foul-up public," the military announced later, "that this sort of foul-up is not an everyday occurrence."

## Book press

Booklovers watching The Risk Business on BBC 1 were recently enlightened in fascinating detail on "the hype"—the poker game in which publishers outbid each other to secure the rights to often-unknown books in the hope that the publicity generated will raise the new title from obscurity. Now the man who explained this ritual, Anthony Cheetham, managing director of MacDonald Futura, has been asked by his staff to fill out a 43-point questionnaire about his own company's business style, and those of its parent, BPC.

The proings are prompted by a circular announcing proposals to reduce the 150-strong workforce by 15—a plan which came as a shock to the staff of one of the brightest stars in the troubled publishing trade. "We are suffering from the same pressures as all other businesses," Cheetham told me

sharply. High interest rates and the strength of the pound abroad have been particularly damaging to the company which exports about 40 per cent of its books.

Still, not all is blackness. The subject of a current hype is responding true to form. It is the top-selling hardback on W. H. Smith's shelves at present, and Cheetham, I hear, plans a 250,000 print run when it comes out in paperback.

## Digging in

Considering that it plans to spend about £250,000 punching 10 holes in a Welsh hillside, Anglo Canadian Exploration does not sound overwhelmingly optimistic about what it may find at the bottom of the said excavations. "I think we shall probably find enough gold to make a royal wedding ring," says ACE's London spokesman.

There is, of course, much more to it than that. The area around Ogofau, or Roman Deep, in Carmarthenshire, is rich in the tunnels and trenches left by the miners, geologists and crack-pots who have dug for gold on and off since Roman times.

The metal is undoubtedly there, and ACE, in partnership with Anglo Dominion Gold Exploration, has three years left on a 10-year licence issued by the Crown in which to find it. The company began rummaging around the area in great secrecy during the early 1970s, turning over rocks which had been undisturbed since the last prospectors cleared out in 1932.

deeply involved in financing costly searches for the yellow metal in Canada.

"There was no money to spare for Wales while we were trying to keep the ship afloat at home," the company says. There has, however, been enough small change coming across the Atlantic to keep exploration ticking over, mainly through the student and post-graduate geologists from University College, Cardiff. To this team goes the honour of launching the first serious attempt in 42 years to find treasures left by the Romans.

## Wine, women...

Green's cellarman and cigar supplier to the City's boardroom diners, has opened one of the most expensive and exclusive pubs in the Square Mile. Costly because the bar sells mostly champagne at between £7.50 and £26.55 a bottle (hummer wines at £3.60), it is exclusive in the broadest sense in that there is room in the place for only 25 drinkers—or one person swilling a cat.

Formerly an office in Royal Exchange, The Greenhouse is now gathering favour, particularly among lunchtime refugees from nearby discount houses. "A pattern is emerging," says partner Richard Parsons. "I suppose it is bound to become a clubby sort of place." Clubby indeed, as he showed me round, Parsons was button-holed through the Press and told forcibly: "You will have to stop women drinking at the bar. They take up too much damned space."

## and fighting talk

In a similar vein, a conversation from a London club: "Do you believe in clubs for women?" "Well, yes, but only if gentler methods fail."

Observer

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# FINANCIAL TIMES SURVEY

Tuesday June 3 1980

## WORLD OIL INDUSTRY

Although oil supplies appear to be more than adequate to meet the current, depressed demand, there is a general acceptance that the oil flow could be interrupted again. Meanwhile, exploration for new finds continues, on and offshore, to increase the sources of supply.

## The Swedes

Scandinavian Trading Company AB (Scanoil, STC), of Stockholm, is one of the leading trading companies. STC's main activity consists of handling crudeoil and all types of oil products, such as naphtha, gasoline, kerosene, gasoil and fuel oil.

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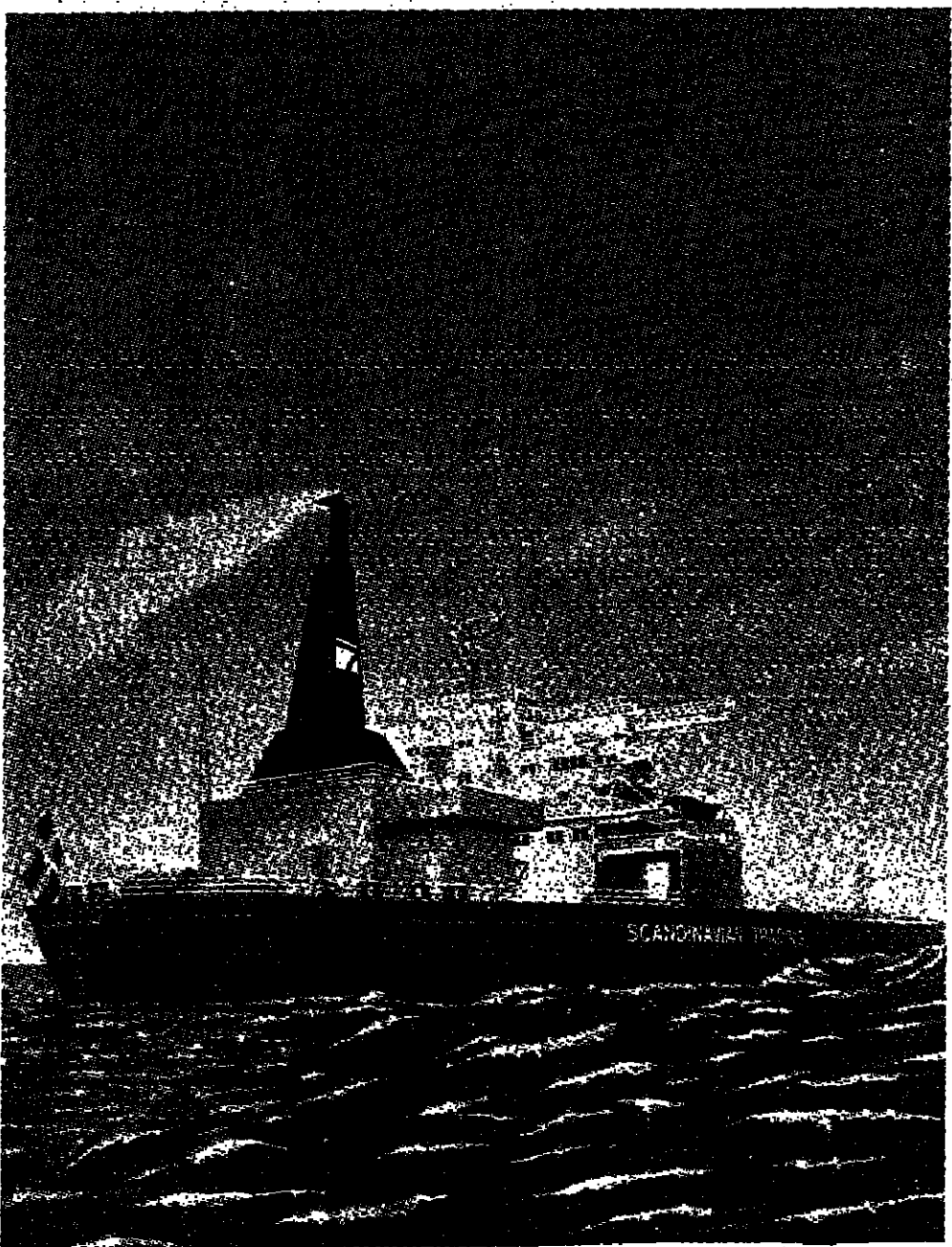
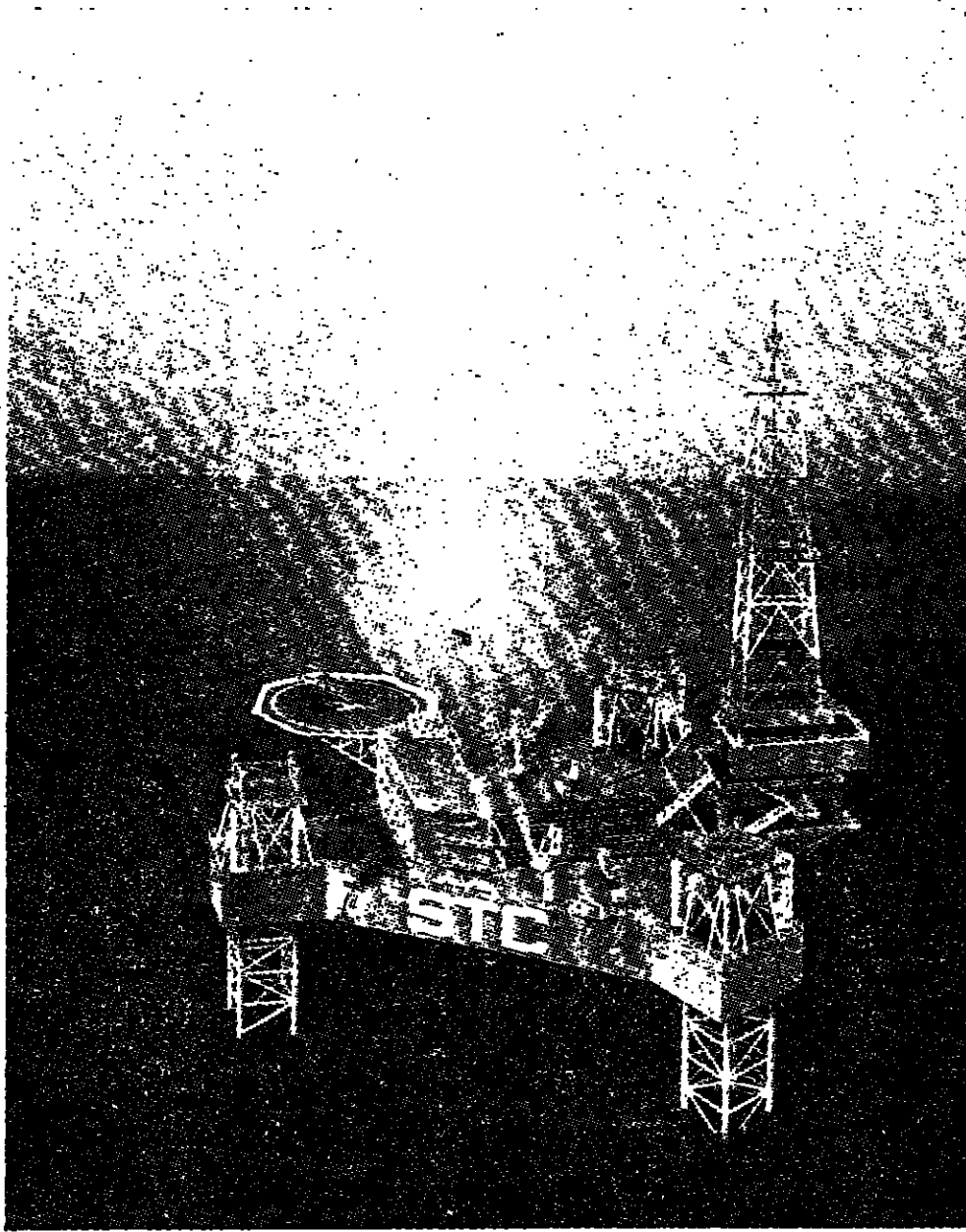
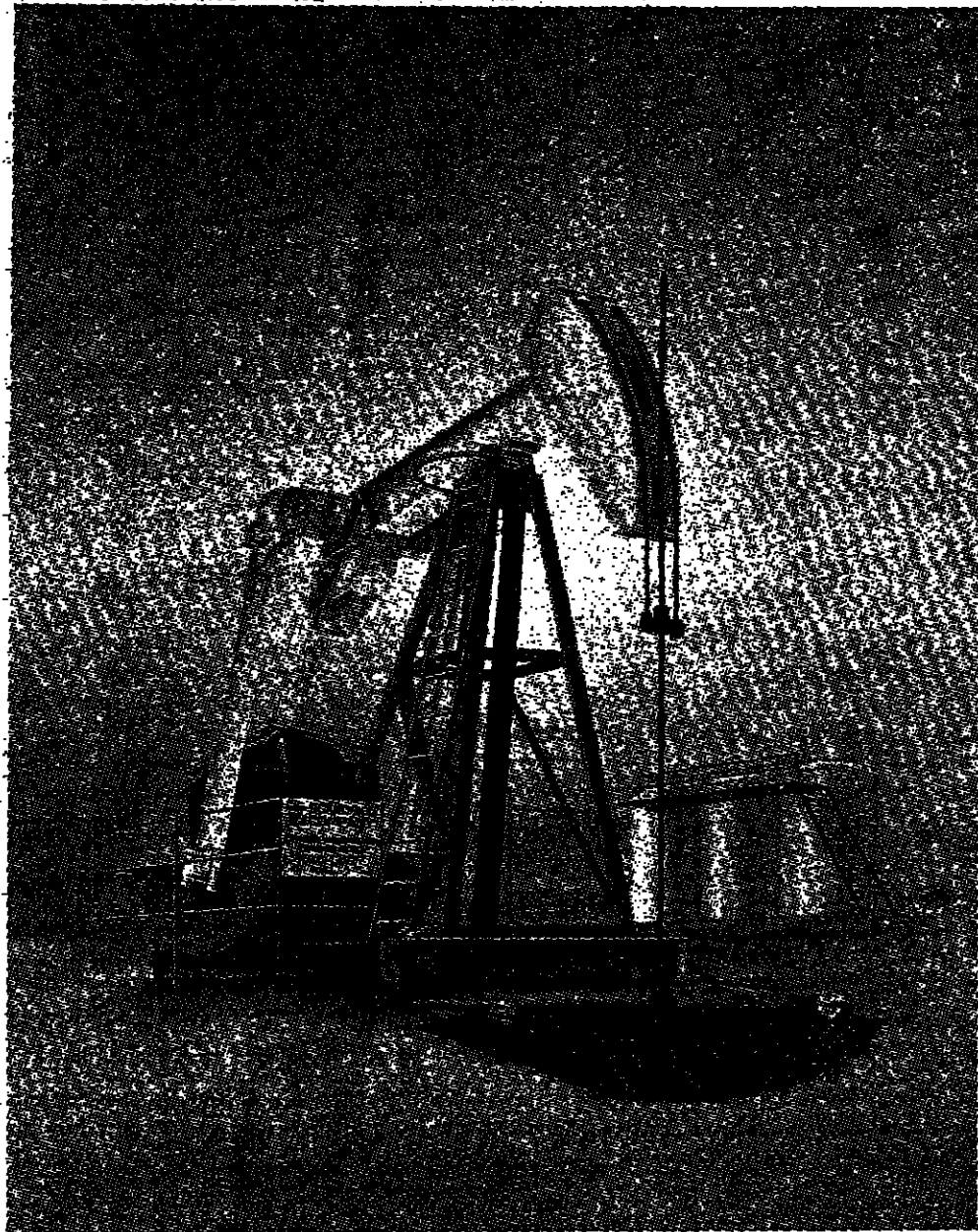


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# FINANCIAL TIMES SURVEY

Tuesday June 3rd 1980

## Energy management is the goal

### Prices spiral still a burden

By Ray Dafter  
Energy Editor

A RATIONAL analysis of the world's oil supply and demand balance would lead to the conclusion that consumers would now be feeling reasonably comfortable—hopeful that there would be more than enough fuel to meet their needs this summer and the coming winter. On this basis it would also be reasonable to expect some respite from the relentless spiralling of prices, so evident in the past 18 months.

The fact that none of this is happening is evidence of the fragility of oil supplies, in particular those from members of the Organisation of Petroleum Exporting Countries. The fact that prices have just risen again—this time by about \$2 a barrel—in spite of a slack market demonstrates that OPEC oil is as much a political weapon as an economic commodity.

So it is not surprising that major oil-consuming countries, especially those in Western Europe, the U.S. and Japan, will be looking anxiously towards Algiers early next week when Ministers from OPEC meet to discuss production strategies and pricing plans.

Once again Saudi Arabia is expected to carry the banner of the moderates. It will probably try yet again to restore some order to the now chaotic tariff structure which sees one country (Algeria) effectively charging \$38.31 a barrel—including

a \$3 a barrel refundable exploration fee—and another (Saudi Arabia) content with \$28 a barrel for its light "marker" crude.

Before the Iranian crisis in late 1978 that "marker" crude was a pricing reference point; the tariffs for other crudes were set around it according to their quality, impurities and closeness to consuming countries. This was how it was in December 1978 when Saudi Light crude was priced at \$12.70; Iranian Light was \$12.81; and Libyan Zueitina crude was costing \$13.90.

Since the end of 1978, some countries have raised prices no fewer than 13 times. And as time has passed, so the tariff system has fallen into greater disarray. Iran is now seeking more than \$37 a barrel for some of its oil, although Royal Dutch/Shell, British Petroleum and a number of Japanese companies have been resisting buying at such high prices. Libyan Zueitina oil now has a price tag of \$36.72.

#### Implications

These increases, approaching 200 per cent in some cases, are fuelling worldwide inflation and aggravating the generally depressed economic conditions. Mr. John Sawhill, the U.S. Deputy Secretary of Energy, last month reviewed some of the implications for the U.S., the world's major oil importer. He pointed out—a few days before the latest wave of price increases—that the U.S. would pay some \$90bn for imported oil this year.

"If we continue to spend at that rate, in just 12 years we will have exported cash equal to the trading value of all stocks listed on the New York Stock Exchange, well over \$1,000bn."

The U.S. Administration, aware that a large part of the West's transfer of wealth to OPEC nations is coming out of American pockets, has been campaigning within the International Energy Agency for tougher oil import targets. The more is seen by some of the other 21 IEA member countries

The West has heeded OPEC'S warning that oil cannot be used in the profligate ways of the past. Europe's energy Ministers have set themselves a 10-year plan to reduce consumption. But there could be more oil yet to be extracted from the earth than the pessimists believe.

as an attempt to lay the foundations for stiffer energy measures to be presented back home, in the U.S. Congress. As Saudi Arabia—the world's major oil exporter—has so far failed to bring about pricing unity within OPEC, the U.S.—the most oil-thirsty importer—has failed to win import target agreement within the IEA. Even so IEA ministers moved some way towards the U.S. position when they met in Paris on May 22.

The countries agreed to take energy management steps that would enable them to "substantially undershoot" the 1985 import ceiling of 26.2m barrels a day fixed last December. A communiqué from the Ministers said that it might be possible to take as much as 4m b/d less oil. However, this is not a firm target, as the U.S. would have liked.

Estimates within the IEA, which represents all the leading oil consuming nations except France, indicate that OPEC production in 1985 and 1990 might be no more than in 1979. Last year OPEC accounted for about 31m-32m b/d of the more than 51m b/d produced in non-Communist countries. IEA officials are concerned that if they are right the West could face a potential shortage of up to 5m b/d by the end of the decade.

#### Signals

The world has been shunted on to a new energy track on which high prices and supply uncertainties are leading to the development of non-oil energy sources, greater fuel efficiency and much lower economic growth than hitherto. Recognising these signals, the IEA sees measures now being taken reducing the ratio

between economic growth and energy growth. For instance, in the eight years to 1979 energy demand was increasing at an annual rate of 5.2 per cent while the gross national product of industrial nations was increasing at 4.7 per cent—a year—ratio of 1.1:1. An analysis within the IEA secretariat suggests that the present ratio is a little above 0.8:1, in itself a significant improvement on pre-crisis days.

By the end of the decade, Ministers hope that the ratio will be down to about 0.6:1. (Ministers within the European Community recently set themselves a 10-year target of reducing the Common Market's ratio to 0.7:1, or less.)

#### Ambitious

Again, taking the IEA countries as an example, it is expected that by 1990, oil will account for only 40 per cent of primary energy consumption as against 52 per cent at present.

These expectations are somewhat more ambitious than some what more cautious recently published by Exxon, the world's biggest oil corporation. Exxon reckons that oil's share of non-Communist world energy in 1990 will be about 45 per cent. By the end of the century oil's share could have dropped to 37 per cent.

British Petroleum has sounded recent warnings about such projections. Mr. Christopher Laidlaw, a deputy chairman of the London-based company, told an Amsterdam conference on May 23 that if there were no improvements in energy efficiency, fuel requirements by the non-Communist world by the year 2000 would approach 200m barrels a day of oil equivalent. Oil would not

be able to provide more than 25 per cent of that demand: 50m b/d—roughly the present level of output.

The leaders of major oil exporting countries can read

various signals in such projections and strategies. These are:

● The West has heeded OPEC'S warnings that oil cannot be exploited in the profligate

#### THE WORLD'S PROVED RESERVES OF OIL

Year ending	1970	1974	1979
Canada	10.4	8.8	8.5
U.S.	46.7	40.6	32.0
Latin America	24.0	23.3	58.0
Western Europe	5.5	15.7	22.4
Middle East	304.4	352.7	365.7
Africa	47.6	63.6	58.5
Asia (excluding Middle East)	12.6	16.2	17.2
Australia and New Zealand	2.2	2.4	2.2
World excluding Centrally Planned Economy countries	453.4	529.3	565.5
Centrally Planned Economy countries	100.3	109.4	90.0
TOTAL WORLD	553.7	638.7	655.5

Source: Oil and Energy Trends Statistical 1980 Review; Energy Economics Research; May, 1980.

## Europe acts to trim demand

ENERGY MINISTERS of Common Market countries have just set themselves a 10-year programme aimed at more rational energy policies. At the heart of a new plan, agreed last month, the European Community intends to reduce oil consumption to a level equal to—or lower than—40 per cent of gross primary energy consumption.

This compares with about 50 per cent within the EEC at present and around 53 per cent in non-Communist countries as a whole.

Some of this saving should be achieved by reducing the amount of oil burned in power stations. The EEC hopes that by 1990 it will see electricity generation fuelled at least 70 per cent from non-oil sources.

Of course, it is a shame that oil, a premium, finite fuel, is used in power stations at all. This view is obviously held by the French and German Governments. France expects that by 1990 oil will be providing only 4.6 per cent of its electricity generation fuel; Germany is aiming for even a lower contribution—3.7 per cent at the last count.

On the other hand Ireland and Italy are finding it harder to convert power plants: their dependence on power generation oil could still be 48.1 per cent and 44.7 per cent respectively. Another move taken by EEC ministers was an agreement to limit overall energy growth to 70 per cent or less of the growth in gross domestic product. This ratio, recognised by analysts as being achievable on a world-wide basis, is in marked contrast to the state of affairs before the first energy crisis in 1973.

In the previous eight years the GNP of industrial nations rose at an annual rate of 4.7 per cent while energy demand increased by 5.2 per cent a year.

#### Quantum leaps

The steps taken by the EEC ministers highlight what is happening to energy demand, and oil consumption in particular, throughout the world. Past forecasts of energy trends now look ridiculous in the wake of two oil crises and quantum leaps in fuel prices. The experience of Exxon, the world's largest energy corporation, illustrates this fact.

In 1973 the company was projecting that by 1985 the energy demand in non-Communist areas would rise to the equivalent of 182m barrels a day of oil. When making its forecast two years later Exxon trimmed the 1985 expected demand to a little more than 130m b/d of oil equivalent (bdoe).

The latest projections, published in December puts the mid-1980s level of demand at no more than 110 to 115m bdoe. From these figures it is seen that non-Communist countries will be using some 50m bdoe less than expected, a "saving" roughly in line with the current level of energy conservation in the U.S., Canada and Japan combined.

The bulk of this reduced demand is not a saving in the sense of conservation. It has been caused by a lack of economic activity. The question remains: What will happen to oil consumption when, perhaps beginning next year, non-OPEC countries resume a path of economic growth? British Petroleum, in a report pub-

lished last autumn, stated that three conditions would have to be met:

● Acceleration of improvements in energy efficiency, particularly in the use of oil.  
● Stimulus to non-OPEC oil exploration and production wherever technical prospects are good.  
● Stable and minimal demand on OPEC discretionary oil—crude that the countries did not have to produce in their own economic interests.

The report—"Oil Crisis—Again"—prepared by BP's policy review unit, shows that if the above conditions are met, and if consumers quickly switched to alternative fuels, in 1995 the non-Communist world could get by with about as much oil as present. By the turn of the century the demand might even be less, say between 42m and 48m barrels a day.

On the other hand if oil demand rose by 3 per cent a year from now on (a growth rate less than half the pre-1973 trend) the world could soon be in trouble. At present non-Communist world oil consumption is running at about 49m b/d, according to UK stockbrokers Wood, Mackenzie. This demand is being met from

OPEC supplies (27.2m b/d); non-OPEC production, such as Mexico, Alaska and the North Sea (21m b/d) and Eastern bloc exports (more than 1m b/d).

BP shows that if demand rises by 3 per cent from this level shortages could begin to bite within five years, even assuming that Saudi Arabia and other OPEC producers are willing to increase output. Obviously this cannot be relied upon.

The International Energy Agency, in a report which served as the basis for ministerial talks in Paris on May 22, shows that OPEC output will be much less than expected throughout the 1980s. What was expected to be a manageable oil market, at least until the latter part of the decade, would now be tight; OPEC production might not be more than in 1979 when it totalled 31.6m b/d.

Given an annual economic growth rate of 3.3 per cent for IEA member countries from 1980 to 1985, the Western industrialised nations could find themselves facing a shortfall in oil supplies of a little over 2m b/d by the mid-1980s. By the end of the decade there could

be a gap of 5m b/d between demand and supplies.

The oil market, like nature, abhors a vacuum. The gap will never occur. Either OPEC increases its production level—an unlikely prospect in the current climate—or consumers reduce (or are forced to reduce by economic conditions) their demand for oil.

The IEA is attempting to stave off problems by imposing tougher import targets. The implication is that countries now reliant on OPEC oil must do more to promote conservation, the non-OPEC production of oil and gas, and the switch to other fuels.

On the day when IEA ministers were meeting Mr. Christopher Laidlaw, deputy chairman of British Petroleum, was presenting the unpleasant alternative at the second European Oil and Gas Conference in Amsterdam.

He said: "We must all remember that there is indeed another solution—a world of no growth, where falling production required less energy but progress stops. The energy sickness is cured but the patient is crippled for life."

Ray Dafter

## Reserves: enough to last

THE ENERGY crisis of the 1970s and the resulting uncertainties about future fuel supplies have led to a general awareness that oil is a finite resource. It cannot continue to meet the world's growing energy needs.

However, the same events and uncertainties have created a false impression among many—including political leaders and energy industry executives—about the long-term future for oil.

Listen to some of the prophets of doom and you would think that a new Dark Age is around the corner; that within a matter of decades we will see lights going out and the combustion engine spluttering to a halt. There is a surprisingly widely-held view that oil will run out in the next 20 years or so.

You had only to listen to Sir Derek Ezra, chairman of Britain's National Coal Board speaking at an energy conference in Montreux, Switzerland, a couple of weeks ago. Within the next two decades, he said, UK coal would be providing petrol for motorists, jet fuel for aircraft and feedstocks for chemical plants.

Coal can, and should, displace the use of oil for a number of uses such as heat generation and steam raising. But there is no reason why oil as a resource should not be around for decades to meet the needs of those premium, liquid fuel markets.

How much oil is there? Since a railway conductor, Co. Edwin L. Drake, drilled the first successful oil well in Pennsylvania, in 1859, the world has consumed about 450bn barrels of the "black gold."

Proven reserves—oil that companies know they can exploit—stand at about 655bn barrels, according to Energy Economics Research. The Oil and Gas Journal, which annually assesses reserves and production capability, is somewhat more

cautious, estimating proved reserves to be 640bn barrels.

Taking the mid-point of these estimates and the average oil production levels over the first quarter of this year (62.2m b/d), it can be seen that, in theory, there are sufficient proved oil reserves to meet the current level of production for the next 281 years.

This estimate should be viewed with caution, however. Middle East countries control almost 56 per cent of the world's proved reserves. Their policies in recent years have shown that they are unwilling to deplete them (for many of these countries) quickly just to meet the needs of the West.

Consequently, we find that the Middle East is now providing only a third of the supplies (20.4m b/d in March) as against a worldwide production level of 61.8m b/d.

At the same time there must be doubts that Communist countries can continue to modestly help the West with supplies. In the spring these producers—mainly the Soviet Union—were accounting for one fifth of total world oil output; their share of proven reserves is only 13.7 per cent.

#### Consensus

But there is much more oil still to be discovered, probably as much as has been found so far, and quite possibly considerably more. The consensus view within the oil industry is that the world may originally have possessed about 2,000bn barrels of recoverable oil. (This estimate does not include oil that will be left in the ground after production operations; neither does it include the large amounts of oil trapped in tar sands and oil shales.)

On the basis of oil reserves already proven and deposits that have still to be discovered, it is possible to show that the world still has enough crude oil

—on the above assumptions—to meet the current level of demand for about 65 years.

Nevertheless, it is possible to stretch recoverable reserves beyond those contained in the consensus view. Higher oil prices are encouraging companies to search for and exploit difficult-to-get-at deposits, ignored in the past. They are looking for smaller reservoirs. And they are drilling new wells in old fields to see if there is any oil trapped in rocks above or below the known reservoirs. In many cases they have been pleasantly surprised. British Gas/BP's Wytch Field in Dorset is a case in point.

Increasingly, companies are also employing enhanced recovery techniques to tease a higher proportion of the original oil out of the reservoir. In this way the overall recovery factor—currently on average between 25 and 35 per cent of the oil-in-place—is being raised.

New recovery practices could push the recovery rate to 40-45 per cent, much higher in some of the most attractive oil fields. But the stretching of reserves does not stop there. The world contains vast deposits of expensive-to-produce heavy oil, tar sands and shale oil. British Petroleum, in one of its briefing papers, conservatively estimated that companies might eventually extract 400bn barrels of heavy oil and tar sands and 200bn barrels of shale oil.

Adding together all of these resources—conventional oil, crude extracted by means of enhanced recovery, and unconventional oil—it is possible to demonstrate that eventually more than 3,000bn barrels will be recovered.

Scraping the Barrel: the Worldwide Potential for Enhanced Oil Recovery, Ray Dafter, Financial Times Management Report, 172 UK or \$165 overseas.

Ray Dafter

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value on crude oil—with high prices in line with those needed for alternative fuels—cannot market forces be allowed to play their part once again?

All eyes will be on Algiers next week to see whether OPEC ministers feel able to provide the answers.



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# WORLD OIL INDUSTRY III

## Exploration drive at a peak

INTERNATIONAL exploration activity is at an almost unprecedented level as companies strive to lessen their reliance on Middle East oil exporters. The exploration drive, spurred on by rising prices and improving seismic techniques, is putting a tight squeeze on the availability of drilling rigs. Charter rates have risen to record levels while the mobil rig construction programme, which dropped dramatically between 1975 and the end of 1977, is rising at a pace.

Exploration starts with seismic work. Companies involved in this field report boom activities; very few prospective areas are seeing a decline in seismic work, some are witnessing spectacular increases.

For instance, China, which has dubbed energy as a priority economic sector, has attracted dozens of oil companies, of all shapes and sizes, to carry out initial seismic exploration work in its offshore waters. Millions of dollars have been poured into this operation by the companies in the hope that they will be given a slice of later exploration and production.

### Sound waves

The cunning Chinese, who are benefitting from the fruits of Western technology, have made it plain that only companies involved in these initial surveys will be awarded drilling rights.

Probably the most important development in seismic techniques employed by Western companies is the three-dimensional survey by which companies are provided with a blanket coverage of sound wave recordings which help to map the various strata more accurately than seismic data obtained in a straight line.

First used on shore in the U.S. in 1975, the 3-D method is more expensive than conventional two-dimensional work but it does give a clearer view of underlying rock structures, particularly in faulted areas.

North Sea exploration work is already benefitting from the application of 3-D surveys, particularly as companies are looking increasingly at complex faulted rock structures, which in recent years have been set aside as being marginally prospective.

Operators in the North Sea are expecting a continuation of

the recent increase in exploration activity. Indeed, Mr David Howell, Energy Secretary, has made this one of his objectives. As a result, he has just increased the size of the seventh North Sea licence round, now under offer, from 70 to 90 blocks. For the first time these concessions will include 20 or so blocks nominated by the industry itself.

If companies or consortia successfully apply for these choose-your-own blocks they will have to pay the Government £5m each (roughly the cost of a North Sea well) for the privilege of drilling. Even with such signature bonuses there are expected to be plenty of takers.

The North Sea, or to be more accurate the Continental Shelf region as a whole, still remains one of the most attractive exploration regions in the world. There is still plenty of oil and gas to be discovered. So far, about 15bn barrels of recoverable oil have been found in the UK sector of the North Sea.

According to the Department of Energy the total amount of recoverable oil to be found could be as much as 32bn barrels.

Exploration has been extremely successful by world standards. According to British Petroleum, during the 1967-79 period one exploration well in every five drilled in the northern North Sea produced an oil find compared with a world-wide ratio for offshore exploration of about one in 20. As might have been expected, it seems that the oil companies found the big fields first; now they are left looking for smaller reservoirs and oil hidden in underground traps.

### Encourage

The UK Offshore Operators' Association reckons that exploration success peaked in 1975 when discoveries of theoretically recoverable oil were 3.17bn barrels. It has since declined, with 725m barrels discovered in 1977 and only 250m barrels during last year. Before 1975, the association says, one North Sea well in eight discovered a commercial field, while since the mid-1970s the rate has been only one in 51.

The association has told the Government that if the UK wants to remain oil self-sufficient into the 1990s, and possibly to the turn of the

century, it must encourage companies to drill 65 to 90 exploration wells each year. This compares with a peak effort in 1975 of 79 wildcat wells and a level of only 33 last year.

However, the industry is well aware that until new rigs, now under construction, reach the market it may have problems in finding enough drilling units. There are very few rigs lying idle.

A recently-published study in the Oil and Gas Journal shows that worldwide only 14 mobile offshore drilling rigs, out of a total complement of 450, are without contracts. This is the lowest level of rig unemployment since mid-1975, says the Journal. As most of the idle rigs are undergoing repairs, it is reckoned that the effective utilisation rates is virtually 100 per cent.

The location of these rigs provides a measure of offshore drilling activity. The U.S., as the largest oil producer in the non-Communist world (and the most desperate to find new reserves) has the most active programme: 165 rigs operating and Texas Mike, the largest mobile offshore drilling rig, is mainly off the coasts of Louisiana and Texas. Operators have repeatedly called on Federal and State Governments to make available more of the largely-unexplored U.S. Continental Shelf for oil and gas search.

Latin America is the next busiest area with 66 rigs operating, mainly in Mexico, in Venezuela's Lake Maracaibo and offshore Brazil. Argentina is likely to become a more prominent exploration region shortly.

Asia has 57 mobile rigs in operation at the beginning of last month, according to the Oil and Gas Journal. Again increases are expected. As reported in the Financial Times on May 21, Indonesia has signed three oil production sharing contracts with Total of France and Union Texas of the U.S., which will carry out an exploration programme in the South China Sea, East Kalimantan and Central Sulawesi. Under the contracts the companies must spend not less than \$41m on exploration in the next six years.

Looking elsewhere, the North Sea is said to have 46 working

rigs, the Arabian Gulf 38, Africa 32, and South and East Europe 32, with an additional one lying idle.

Although offshore exploration and production is featuring more prominently in oil industry thinking, most of the drilling work is still carried out on land.

The latest monthly Oil and Energy Trends Report of Energy Economic Research shows that in December the total number of drilling rigs active in the non-Communist world at the end of last year was 4,064—a record number—some 15.5 per cent up on December, 1978, 42 per cent more than at the end of 1975 and almost 150 per cent more than in spring 1972.

### Challenge

Drilling in the U.S. is at an unprecedented level; there the total number of rigs in operation is now more than 2,500. But what is particularly encouraging is that Third World countries are at last responding to the challenge of increasing their own oil and gas production.

The World Bank, concerned about the impact of rising fuel prices on the economies of less-developed countries, are actively encouraging—often with considerable financial support—exploration work in the Third World. The oil and gas found may not make a marked impact on world reserves but they may

help prevent some countries going bankrupt.

In its 1980 Statistical Review, Energy Economics points out that the number of rigs active in less-developed countries has more than doubled since early 1971 (1,029 at the end of last year as against 500 in March 1971) although the level of activity is still low when set against North America. Furthermore, concern is expressed that between 1970 and 1978 the number of seismic parties active in the Third World remained about the same; the numbers even fell by around 16 per cent between 1974 and 1978.

It has become evident that the world as a whole has an uphill struggle finding fresh supplies of oil to keep up with the current levels of production and consumption. The analysis of Exxon is telling: since 1970 the world has been using more oil than it has been finding.

Even if the present increased exploration drive is successful and companies operating in non-Communist countries discover around 15bn barrels each year for the next two decades (roughly the amount found annually in the early 1970s) consumers will still be drawing on their store of proven reserves. For, according to Exxon, during the next 20 years non-Communist world oil consumption is likely to average over 20bn barrels a year.

Ray Dafter

### WHERE OIL IS TO BE FOUND

Recoverable reserves by region (bn barrels)	% share of recoverable oil
Middle East	598 29.90
Communist countries	472 23.60
U.S.	215 10.75
Africa	162 8.10
South America	160 8.00
Asia-Pacific	96 4.80
Canada	84 4.20
Western Europe	68 3.40
Others (including Mexico)	145 7.25
Total	2,000 100.00

Source: M. King Hubbard, for the Congressional Research Service; U.S. Senate Committee on Energy and Natural Resources; December, 1978.

## Production at record levels

WORLD OIL production reached record levels last year, a total output of 22.9bn barrels, an average daily flow of about 62.6m barrels, an increase of 2.7 per cent on the 1978 performance.

In itself this achievement would have been worthy of celebration. An analysis of production figures shows that it is still possible to boost output to meet rising demand, particularly with the development of new oil regions like the North Sea, the Alaskan North Slope and parts of Mexico.

It should not be overlooked that the record was achieved in spite of a 2.1m barrels a day drop in Iran's output. However, that slump in Iranian production is the reason why oil companies and the main consuming nations have not felt like celebrating.

They are uncomfortably aware that much of the world's production capacity still rests in the hands of the Organisation of Petroleum Exporting Countries and that output these days is influenced as much by political as economic factors. Consequently future production levels are far from assured.

Further, there is concern about whether or not Communist countries can keep up their rate of production... and their net exports of crude to the West, amounting to more than 1m b/d. The Soviet Union, for instance, is currently the world's most prolific producer. Its output last year was an estimated 11.7m b/d, more than 82 per cent of Communist bloc production and 18.6 per cent of the world's supplies.

If Communist production falters, as is the fear in the U.S., in particular, Western countries would not only lose this source of imports, they would find themselves competing more feverishly against some Eastern European countries for supplies from OPEC members.

In a recent review of U.S. energy policy and the need for international energy co-operation, Mr John Sawhill, the deputy U.S. Energy Secretary, said there were "serious indications" that by 1985 the Soviet bloc could be a net importer on a "significant scale" perhaps by as much as 1m b/d.

It is possible that China, now quickly expanding exploration and production activity, could offset the switch in the Soviet Union's oil position. China is already producing at the rate of over 2m barrels a day (much more than the UK) and it has the ability to go higher.

Not all analysts agree that the Soviet output is about to fall. PetroStudies of Malmo, Sweden, which has always been optimistic about the Soviet oil prospects, has produced a new

260-page report ("Soviet Oil Production Reform of 1980 and Potential") which claims that the USSR has begun to carry out the most thorough reform in the history of its oil industry. The reform, says the consultants, would allow further increases in Soviet production throughout the 1980s.

PetroStudies points out that Soviet oil output has increased steadily during past decades. In 1945 the output was just 380,000 b/d; in 1960, 3m b/d; in 1970, 7m b/d; and in 1978, 11.5m b/d. The Soviet Union's target output for this year is 12.2m b/d.

### Control

While Communist production is important, it is not as vital to the West as oil from OPEC countries. The organisation's members still control the world's oil market, as recent price increases—imposed in the face of weak trading conditions—have proved.

OPEC's grip on supplies may be weakening slightly. In 1978, for instance, the organisation's output accounted for 64.6 per cent of the world's oil production (31.3m b/d out of a total 48.4m b/d). Last year OPEC's share was 61 per cent, according to the U.S. Central Intelligence Agency. This year, as a result of voluntary cutbacks by a number of

OPEC's members (among them Kuwait, Venezuela and Libya) the proportion will be even smaller, perhaps less than 57 per cent (27.2m b/d out of 48.2m b/d).

What particularly worries oil consumers is that the 13 members of OPEC have the strength and ability to move in either of two directions, each potentially damaging to the West. They could, in theory, decide at some future date to open up the flow valves and flood the market with oil—a move that would bring prices tumbling and undermine the economics of oil production projects and alternative energy developments in non-OPEC countries.

Much more likely—at least for the next few years—is continuation of the current trend; with prices rising OPEC countries can afford to cut back output further and to husband resources even more earnestly. It is quite likely that OPEC could cut its output to around 20m b/d, or even less, without suffering any real economic hardship. But if this happened, countries could find themselves damaging some of their oil fields; there is a limit—dictated by good reservoir practice—to the way in which oil flow can be restricted. According to the CIA OPEC countries now have installed production capacity out 41.3m b/d.

That is reckoned to be the highest rate of output that could be achieved over a short period. The maximum sustainable capacity is put at 34.4m b/d, still some 26 per cent more than the present level of output.

Inevitably the main oil consuming countries will be encouraging non-OPEC producers to increase their output even further. These countries—essentially the U.S., Canada, Mexico, the UK and Norway—have managed to boost production in recent years; from 17.1m b/d (including natural gas liquids) in 1973 to 20m b/d last year.

### Scope

For some, there is scope for further increases. Mexico, which last year produced 1.6m b/d, could boost output to between 3m and 5m b/d in the 1980s, although the bulk of the increase will be absorbed domestically. The UK could go higher, in theory to around 2.6m-2.7m barrels a day (and even more for short periods, such as in an emergency).

In practice UK output is likely to be significantly less. Lower-than-expected peak production rates (such as just announced for the big Ninian Field), delays in development projects and the inevitable unforeseen production problems will, in themselves, probably trim output by several hundred thousand barrels daily.

Further, the Government has still to announce depletion controls that would deliberately hold back output. Oil self-sufficiency, at around 1.8m b/d is expected to be reached in the UK later this year.

By then producers and consumers will know whether the Government intends to either restrict production to the self-sufficiency level (thus prolonging the period in which the country can insulate itself from net imports) or allow the oil to flow freely (a move that would please other members of the EEC and International Energy Agency but would shorten the period of self-sufficiency to only a few years). A compromise seems likely.

But whatever action the UK Government takes it is unlikely to influence greatly the world oil supply and demand balance. As Mr Sawhill, the deputy U.S. Energy Secretary pointed out: "Expected increases of production in the North Sea will only serve to offset inevitable declines in production from the older fields of the U.S. and Canada."

So when it comes to oil production capability, OPEC still has the whip hand.

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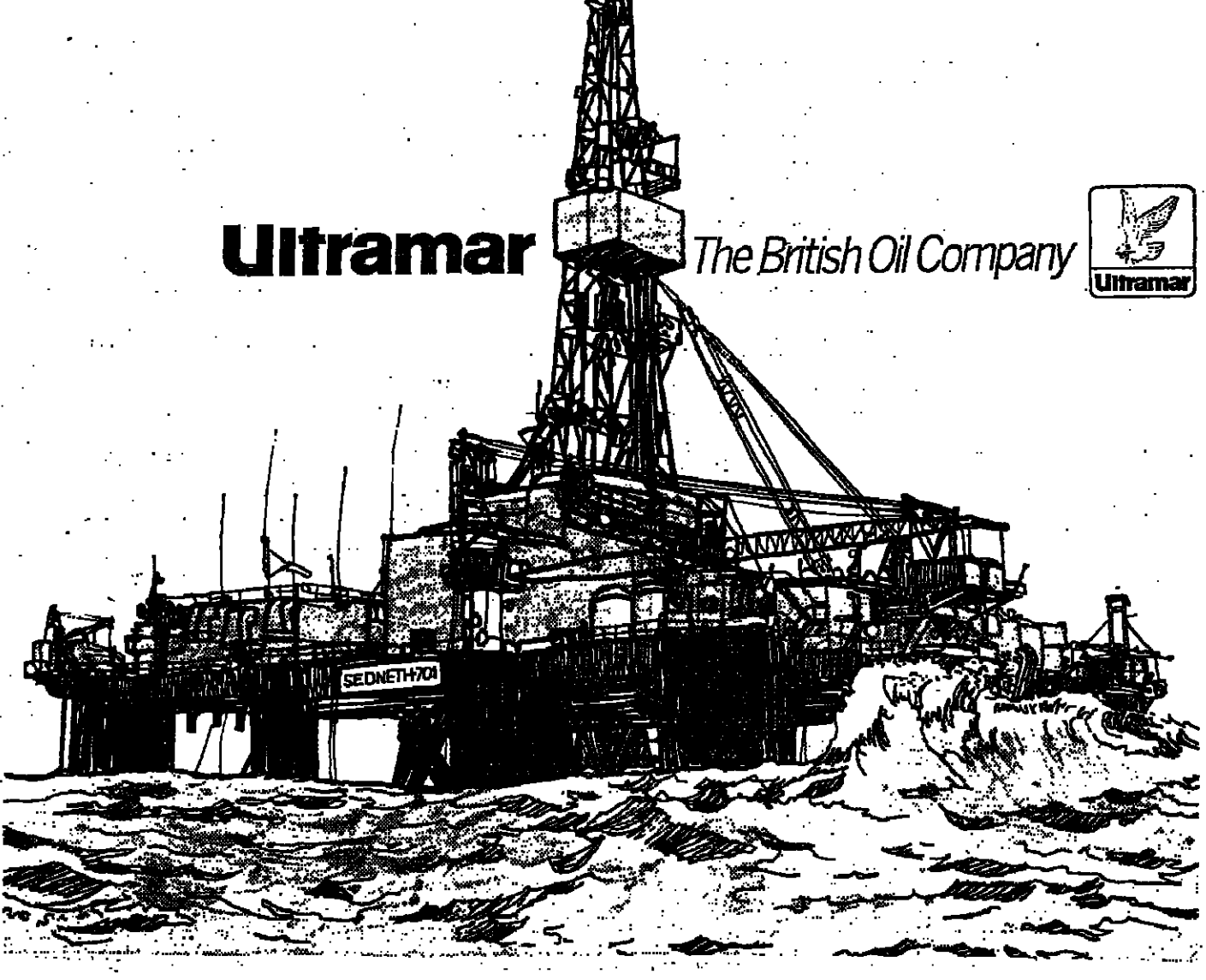
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## WORLD OIL INDUSTRY IV

## How the companies have changed

## Greater State control

OIL COMPANIES, particularly the big multi-nationals, have had to face big changes in trading conditions over the past decade. Those operating in the leading exporting countries of the Middle East, Africa and South America have seen many of their oil-producing interests nationalised, or at least brought under greater state control. In other areas—in the UK, Norway and Canada for instance—state oil corporations have been formed in another movement that has restricted the operations of the private sector. The big oil groups, which for so long have dominated the crude oil market, have gradually lost much of their assured supplies while, at the same time, they have had to cope with vastly-inflated working capital caused by the very much more expensive oil passing through their systems.

And yet, judging by the recently announced record profits of many of these major oil groups, the industry seems to be adjusting to these new conditions reasonably well.

What the big companies seem unable to do successfully is rebut the public criticism and suspicion that abound. Companies have been accused of abusing their undoubted power and influence, of manipulating governments, of creating shortages in the oil market and of unfairly profiting from supply problems and the resulting price increases. Nowhere is this criticism more vocal than in the U.S., surprisingly, as the nation prides itself in promoting private enterprise.

But the biggest targets are the easiest to hit. U.S. politicians in particular have clearly calculated that there is more mileage in attacking oil com-

panies than defending them. The industry gives the impression of being confused, not sure about whether it should keep its head low and hope the flack dies down or whether it should meet and answer the criticisms head-on.

Maybe public perception will change, helped by a greater awareness about the overall energy situation and the contribution made by industry. The reduced influence of the oil majors in world supplies might also colour the picture.

Statistics presented to the International Energy Agency in Paris recently showed how Government agencies and State corporations were usurping the power of big oil companies. In 1973, the world's 10 largest oil traders handled 25.5m barrels a day out of the 30.3m b/d of oil that was being shipped from country to country in the non-Communist world. The rest was handled by smaller companies (2.4m b/d) and Government agencies (2.4m b/d).

By the end of last year the 10 companies found themselves with only 14.4m b/d at their disposal. Other companies had increased their share marginally, to 3.1m b/d. But State corporations and Government agencies had increased their sales to 12.8m b/d.

In a separate analysis the U.S.-based Petroleum Industry Research Foundation has traced the reducing influence of the so-called "seven sisters," the biggest oil groups: Exxon, Standard Oil of California (Chevron), Gulf, Mobil, Texaco, Royal Dutch/Shell and British Petroleum. In 1973 these companies lifted around 70 per cent of OPEC's output; by 1978 their direct share in OPEC sales had dropped to 55 per cent. By April this year their share had dwindled to no more than one-third of OPEC output, the foundation says.

Despite the majors' efforts in developing oil fields outside of OPEC territories—especially in Alaska and the North Sea—they have been unable to prevent their collective access to total non-Communist oil production from falling, as accompanying figures from the foundation

The result of all these changes is that big oil companies are being forced to scramble more for assured supplies, often in the spot market. They are stepping up their exploration effort. The year looking more intensely at producing synthetic fuel, from coal or shale, while venturing more deeply into other energy sectors.

Companies maintain that the changes in the oil market are leading to greater uncertainties; that because oil is being moved in smaller amounts the whole trading system is now less efficient than it has been. They see the need for a bigger buffer, for higher stock levels, to counter these new conditions. Here we indicate how the major companies—the "seven sisters"—are faring in their new circumstances.

## British Petroleum

NONE OF the oil majors has seen its oil supply position change more dramatically than British Petroleum. Once it had plentiful supplies of crude oil (about twice its own needs) to sell to other companies. Today it finds itself unable to meet even its own requirements from assured supplies. BP's oil trading experts have had to switch from being sellers to buyers.

BP has been hit by reductions in supplies from three OPEC members in particular: Iran, Nigeria and Kuwait. In the mid-1970s the company obtained 2.7m b/d from these three countries (about 1m b/d more than its refinery needs). Last year the company lifted barely 1.1m b/d from these sources; this year the amount will be much less.

And yet BP still managed to make a record net profit of £1.6bn in 1979, a return of 24.9 per cent on an historical cost basis as against 11.2 per cent in the previous year.

Undoubtedly the company would have been in much different shape if it had remained tied to the Middle East, and Iran in particular. Last year Middle East and African operations provided less than 8 per cent of operating profits. The

North Sea, where BP has been a pioneer, rewarded the group with more than over 41.5 per cent of its profits.

The company's expansion into the U.S., through its association with Standard Oil of Ohio (Sohio), is also paying dividends. North and South American interests—especially its stake in the giant Prudhoe Bay oil field in Alaska—provided 51 per cent of 1979 operating profits.

Sir David Steel, BP's chairman, says the company will remain firmly based in the energy business. BP would not be buying circles, he said recently, it would be seeking to expand its oil and natural gas activities and was also determined to be a major force in the international coal trading business.

Already BP is claiming to be the eighth largest private-sector coal producer in the world. Its production in 1979 totalled 15.4m tonnes (including 9.1m tonnes produced by Sohio).

## Exxon

EXXON, the world's biggest oil company, also became the world's largest industrial corporation last year with sales of \$85bn and earnings of \$5bn. But these burgeoning statistics (which stem almost entirely from the rise in oil prices) conceal the underlying deterioration of Exxon's oil position.

Its net production of crude oil and natural gas liquids, along with petroleum supplies under special agreements, has declined by nearly 1m barrels a day since the 1976 peak of 5.33m, and there are no prospects for any lasting reversal of this trend. As a result, Exxon expects to become a net taker of oil from the world market in the next year or so, and is in the process of phasing out supply agreements to third parties.

Exxon is trying to compensate by stepping up exploration and production in the U.S. and other "stable" political areas, but is turning its attention increasingly to non-oil energy, and to completely new businesses as part of a long-term diversification plan. Several billion dollars have been earmarked for projects such as oil shale, coal, and nuclear and synthetic fuels. Exxon is also moving into electronics, information systems and energy-saving electric motor technology.

## Gulf

OPEC and other concerns gave all the seven sisters a rough ride in the 1970s, but Gulf also got tripped up by scandals and some poor business deals from which it is only now beginning to extricate itself.

A new management has been weeding out unprofitable operations and steering Gulf into new areas: minerals, coal, uranium and chemicals, partly by acquisitions, partly first hand.

Gulf was helped through a difficult period by an oil surplus derived from its strong production position around the world. But, like Exxon, that surplus is dwindling fast, and Gulf has warned that it may have difficulty satisfying the needs of its

refineries in the time to come. Gulf, nevertheless, is among the most active oil explorers on a worldwide scale, with projects on all the continents.

## Mobil

MOBIL, among the most diversified of the seven sisters, is also one of its most crude short. To rectify this, it has launched a huge exploration and production programme in the North Sea, Indonesia, the U.S. and Canada (where it has just made what could be an important find). It also bids for sizeable properties that become available—though having won General Crude last year, it then failed to obtain two other prizes: Belridge and the oil properties of Seagrass. Even so, Mobil's oil operations are now stronger than they were.

The diversification which began in the mid-1970s now includes packaging, retailing, real estate development, and a large chemical business. But the first two have not been unqualified successes: the retailing subsidiary's earnings dwindled into a loss this year, and packaging has suffered from low margins. Mobil also has interests in coal, uranium and solar energy.

Mobil's most distinctive trait is the high profile it takes on public issues. It has been an outspoken critic of much of the Carter Administration's energy policy, and has passionately defended the oil companies' high profits as essential to the U.S. future energy security.

## Royal Dutch/Shell

REFRESHINGLY, the Royal Dutch/Shell Group sees little merit in belittling achievements or being overly pessimistic about prospects. Mr. Dirk de Bruyne, president of Royal Dutch Petroleum (which owns a 60 per cent stake in the Anglo-Dutch group, and who is chairman of the committee of group managing directors, said recently that 1979 was a successful year and prospects for 1980 were also good.

Royal Dutch/Shell reported a 1979 net income of £3.05bn, a return on net assets of 33.2 per cent. However, these profits would have been about £1.1bn lower had the group been able to adopt the last-in, first-out (LIFO) method of stock accounting rather than first-in, first-out (FIFO).

Unlike BP, Shell is quite used to buying extra supplies of crude oil for its refinery and chemical operations. According to stockbrokers Wood, Mackenzie, the group is short of 600,000 b/d of crude on a forward basis. Last year Shell processed 4.2m b/d. Even so, the group is one of the best placed in terms of its oil and natural gas reserves.

Setting aside the interests of Shell Oil in the U.S., Royal Dutch/Shell holds about 6.4bn barrels of recoverable reserves and 37.8 trillion cubic feet of natural gas reserves. Further, the group has significant undeveloped gas reserves in Nigeria, Australia, Malaysia and the North Sea (where, in the Norwegian sector, it is said to have discovered one of the world's biggest offshore gas fields). Gas is now being recognised as a finite, premium

fuel. Its price is being brought in line with that for crude oil. This should be good for Shell.

Overall, Shell companies handle about 8 per cent of the world's oil and natural gas. The group is also expanding its coal business. Last year Royal Dutch/Shell sold 5.6m tonnes in the international market, more than three times the 1978 tonnage. (Shell Oil also sold 3.2m tonnes of domestically-produced coal in the U.S.) Mr. de Bruyne has said that he wants Shell eventually to win between 10 and 15 per cent of the growing international coal trade.

## Standard Oil

STANDARD OIL of California, known as *Socal* or *Chevron*, is the most heavily dependent on Middle East crude of the oil majors, and it has been taking steps to correct this by looking for oil closer to home, and examining new potential lines of business. *Socal* has also been trying to shake off its stodgy image as one of the industry's least aggressive and profitable members (characterised by what appears in retrospect to have been an extraordinary decision in the early 1970s not to participate in the Alaska oil search).

*Socal* is now active in the North Sea and throughout most of North America, where it has built up a good exploration record. It finds in Wyoming, the southern U.S. and the Canadian Atlantic fulfil their promise, *Socal* will undergo a major and favourable shift in its production pattern.

*Socal* has diversified within the energy business, but has made few moves into new areas. It owns 20 per cent of Amstar, the large metals concern for which it launched an unsuccessful bid two years back as part of a strategy to move more deeply into business related to its traditional mining and geological activities. Moves in that direction are still likely.

## Texaco

TEXACO, in contrast to Mobil, is probably the most withdrawn of the seven sisters, though top level retirements will produce major management changes this year which could alter that. Texaco is strongly placed in the Middle East, the North Sea, Canada and the Far East. But U.S. production is declining, and proved reserves of petroleum liquids in the U.S. were down-scaled by 34 per cent last year following special engineering reports.

Special efforts are being made to strengthen the U.S. production base: Texaco has made the only major find so far (of gas) in the Baltimore Canyon. Texaco has barely diversified outside the energy business at all, though within it, it is moving into new fields: Gasohol and alternative energy, notably coal gasification, uranium, oil shale and tar sands. Petrochemicals are also high on the list. Texaco does not exclude the possibility of moving into non-energy areas, though it will do this selectively through internal ventures and acquisitions where feasible.

Ray Daffer/  
David Lascelles

## State corporations flex their muscles

STATE OIL corporations, creatures which burgeoned in both numbers and strength during the 1970s, are flexing their economic and political muscles as never before as the world enters the 1980s.

Among both producer and consumer nations they are handling increasing quantities of crude, often moving downstream, and are generally eating away at the dominance once enjoyed by the major multi-nationals. One of the leading questions facing the oil industry over the next decade is just how much control the national corporations will grab from the majors.

At the outset it is important to distinguish between two types of state oil company. One category are those set up by the producer countries over the past few decades, such as Saudi Arabia's Petromin, Mexico's Pemex (the first, founded in 1938) and Indonesia's Pertamina.

**Rationale**  
The rationale for their formation was simple: economic nationalism dictated that the Government take control of the oil industry, the lynchpin of these Third World economies. But it was only with the oil crises of the 1970s that many realised just how much control they could take—and are continuing to take—over production rates, prices and distribution.

It was also the oil crises of the 1970s which gave the spur to the second type of state oil corporation, those set up by consumer nations and the motivation was very different. In a world where oil was likely to be

in short supply, consumer Governments suddenly realised that national security was too important to be left solely in the hands of the multi-nationals.

These consumers' state corporations take many forms. At one extreme stands ENI, the long-established Italian state hydrocarbons group, which has diversified downstream into engineering and textiles. Others have less formal ties with the state and a more specific purpose.

The Japanese Petroleum Development Corporation, for example, was created as a quasi-Governmental body to co-ordinate and promote oil developments by Japanese companies.

The British National Oil Corporation, established in 1976 by the Labour Government, reflects both the desire of a producer nation to maximise its rewards from oil and the desire of a consumer to maintain security of supply. Through its participation agreements with other companies, it has access to up to 51 per cent of production from the UK's North Sea fields, giving Britain a secure form of supply.

Through its equity interests in other offshore fields and its role as an operator, it is becoming one of the most profitable nationalised industries—though this role will change in the next parliamentary session, when the Government plans to "privatise" BNOC's upstream operations.

As the case of BNOC shows, it is impossible to divorce politics and economics in the workings of a state oil corporation, and if this is so in Britain, it is doubly so among the OPEC nations. As oil prices have moved up and more conditions

have been placed on the movement of crude, the political and economic motives of OPEC Governments, as reflected through their national oil corporations, have been inextricably intertwined.

The most startling development of the past year has been the much expanded role the producer state companies are taking in crude sales—at the expense of the majors, who have in turn been forced to sharply curtail their sales to third party customers. Along with this has gone increasing restrictions imposed by the state corporations on the way buyers can transport, process and sell the crude.

## Intrude

These restrictions have sometimes been political in character, but nowhere does politics intrude more than in the growth of so-called Government-to-Government sales—when a producer Government agrees to sell a specified amount of oil to the Government of a friendly nation.

One recent example of a Government-to-Government deal with political strings attached is a contract signed between Denmark and Saudi Arabia. This gives Petromin, the Saudi state oil corporation, "absolute discretion" to terminate the contract if the Danish Government in any way brings the Saudi Government into disrepute.

One study has estimated that five years ago Government-to-Government deals accounted for less than 1.5m b/d. By the end of last year this had risen to 5m b/d. Similarly, sales by state oil corporations to commercial buyers amounted to less than 1.5m b/d in 1975, a figure which has now risen to 8m b/d.

"The rising star in the world oil market now is the national oil company—and most crude oil buyers will have to look to it and accept its terms, to obtain future supplies," according to Mr. John Lichtblau, executive director of the New York-based Petroleum Industry Research Foundation.

Apart from capturing an increasing proportion of the world's trade in oil, the producing states' national companies would seem to have a choice of two expansion strategies over the coming decades—they can either move downstream on their home base, supplying both the domestic and export markets, and possibly diversifying as industrial conglomerates; or they can go "multi-national," seeking to challenge the vertically integrated international operations of the oil majors.

The first strategy is already well under way in many countries. Pemex has long been

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# U.S. groups find new role

IF THE 1970s go down in history as the decade which stripped the U.S. oil industry of its traditional role as the world's supplier, owner and supplier of oil, the 1980s are likely to go down as the decade in which the industry found a new role closer to home—as purveyor of energy, in the broadest sense, to the U.S.

For the new decade has found the U.S. oil industry in the throes of profound change, caused to some extent by the well-known upheavals in the Middle East, and to some extent by the fast-changing political and economic environment at home as it relates to energy. And though the final outcome of that metamorphosis is still far off, the outlines are already discernible.

The forces at work in the world market need little elaboration. Successive political crises, nationalisation and outright expropriation had already forced many oil majors to rethink their exploration and production strategies by the mid-1970s, and concentrate on more secure parts of the world, mainly Europe, North America and some parts of the Far East.

But the process was accelerated at the end of the decade by two things: the Iranian crisis, and the Carter Administration's energy price reform policy.

## Benefit

The curtailment of Iranian oil shipments to the U.S. (which are now illegal as part of U.S. sanctions against Iran) forced companies to look elsewhere for their oil. Meanwhile, President Carter had moved to phase out the controls which had kept the cost of U.S. oil well below world levels—to the benefit of consumers, but the disadvantage of the producer. This greatly increased the attraction of looking for and producing oil in the U.S.

and in the last year or so it has sparked an oil exploration boom of a kind the U.S. has never seen before.

The number of active rigs, which is an indication of exploration activity, has soared. New exploration areas have been opened up, and old ones re-investigated using new techniques. Formerly prohibitively expensive exploration areas in the wilderness or offshore have become economically viable.

As this process evolves, the big oil companies' centre of gravity has begun to shift slowly back from the far-flung corners of the world to the home country. While only a few years ago, more than half of Exxon's capital outlays went abroad, the majority now goes straight into the U.S., a pattern common to most of the multinationals.

Eventually, this should lead to an increase in the U.S.'s share of these companies' oil production. Together with the oil companies' diversification into new areas, mainly in the U.S., the outcome should be a striking which once straddled the globe, retrenchment by an industry which once straddled the globe.

But though price liberalisation has created a much more welcome environment for the oil industry in the U.S. (which is bound to be to the country's benefit in the long run, despite the soaring cost of oil-based products with which the U.S. economy now has to grapple), the atmosphere could hardly be described as one of sweetness and light.

Resentment at the oil companies' huge earnings, along with lingering anti-trust concerns and a massive regulatory superstructure, combine to make life far from easy for the country's oilmen.

For political reasons, Mr. Carter was unable to institute

price liberalisation without some kind of device to cream off a share of the huge extra profits higher oil prices were bound to generate. Hence the much-publicised windfall profits tax which finally became law earlier this year despite bitter opposition from the oil industry.

The tax removes up to 70 per cent of the oil industry's higher earnings directly attributable to decontrol, and is levied over and above existing taxes and royalties. It is structured in such a way as to fall heaviest on oil already under production (and therefore relatively low-cost), and more lightly on newly discovered oil, or oil extracted from difficult formations or using expensive advanced techniques.

## Impact

This structure, which is quite sensible, gives industry a greater incentive to go out and find more oil, and produce the marginal barrel.

The tax took effect in March and will therefore have an impact on earnings this year. However, Congress resisted efforts to make it a permanent measure, and ordered that it be phased out after it had yielded some \$227bn, which will be sometime towards the end of this decade. Most of this yield will go towards tax cuts, but a portion will also be used to stimulate energy development, and finance better urban transport.

The oil industry is deeply resentful about the tax, partly because it removes part of its cash flow, partly because it carries the implication that the oil industry cannot be trusted to spend the money responsibly on future energy development.

For a time, the tax symbolised the running battle between the oil industry and Government,

a battle that has become more bitter as regulations have multiplied.

Oilmen are fond of citing the hundreds of forms they have to fill in simply to drill a well. However, their regulatory problems are most acute in pricing, where a multitude of orders, many of them apparently conflicting, have landed them with accusations of price violations.

Rather than contest these accusations, which are highly technical but popular with the public, most of the oil companies involved have chosen to settle with the Department of Energy without conceding that the settlement originally took the form of the "fixes." But more recently, the department has tried to reach more constructive settlements under which oil companies agree to spend extra money on oil development or other causes that serve U.S. energy policy.

The oil industry's other regulatory bugbear is anti-trust pressures. Although the strength of demands for "vertical" dismemberment of the industry (severing pipelines interests from downstream processes and so on) has died down, moves are afoot in several states to debar oil refiners from the gasoline retail market, on the grounds that a company-owned petrol station can drive a privately-owned one out of business if it wants to.

The oil industry's attempts to diversify into new fields, even those only distantly or wholly unrelated to energy, have also encountered anti-trust challenges based more in concerns about the sheer size and financial power of the oil majors than in any immediate worries about competitiveness—the "big is bad" view. (It was with decidedly mixed feelings that Exxon found itself at the top of the Fortune 500 list of largest U.S. companies again

this year. Of the top ten, six are now oil companies.)

Acquisitions or diversifications that have been challenged include Atlantic Richfield's \$800m takeover of Anaconda Copper, Standard Oil of California's (unsuccessful) bid for Amstar, and, most recently, Exxon's \$1.2bn takeover of Reliance Electric. Exxon justified this last deal on the grounds that it wants to develop energy-saving technology applicable to electric motors, and that energy conservation is a legitimate business for an oil company to be in. The anti-trust investigation is still going on.

The implication of these anti-trust challenges could be far-reaching.

## Legitimate

The country's energy future clearly does not lie with oil alone. So the oil industry feels it not only has a legitimate right to be moving into new fields, but also, in a sense, a duty. And oilmen argue that many oil companies are fast becoming "energy" companies because of their growing interests in coal, oil shale, uranium and synthetic fuel technology.

The response of the anti-trust authorities is that oil companies are perfectly within their rights to move into new areas, providing they do so by internal development rather than acquisition. This attitude has made many oil companies extremely cautious in their acquisition strategies.

However, looking ahead, it is obvious that the U.S. oil industry will be a strikingly different creature by the end of the decade. Although some are diversifying out of energy altogether, this is less likely to become the major trend than expansion into energy in the broadest sense: non-oil fuels, conservation technology and synthetic energy in its multiple forms.

The oil companies will also be producing much less oil than they are today. But a greater share of their production will be in North America: the U.S. and Canada. The gradual emergence of a genuine economic market for energy in the U.S. should accelerate all these trends, provided that Congress or some future President do not reverse the reforms that are currently afoot, a fear which dogs the industry still.

David Lascelles

# Independent companies show impressive high-risk record

WHEN CONGRESS put together the windfall profits tax on oil earnings earlier this year, it granted relief to only one category of producer—the independent.

Although this was to some extent the result of the vigorous lobbying effort mounted by the independents, it also recognised the fact that they play a far bigger role than is often realised in U.S. oil production, particularly at the high-risk end of the business.

There is no formal definition of an "independent." In fact, the term is somewhat misleading since it is often used to describe large oil companies outside the ranks of the "majors." But the most frequently used definition is that formulated by the Internal Revenue Service. A person or a small non-integrated oil company which refines less than 50,000 barrels a day and retails less than \$15m a year.

In practice, independents are usually small groups of individuals, often just one man, who risk private capital in the quest for oil. Because of their size, they are able to act more quickly and show more flair than the cumbersome majors. On the other hand, they lack resources to drill offshore or in inhospitable areas where daily costs can run into the millions of dollars.

The independents' record is impressive. According to a

recent report put out by the American Association of Petroleum Geologists, 64,600 new field wildcat wells were drilled during the decade 1969-78. Of these, only 5,752 or just over 10 per cent were drilled by the 16 largest companies in the country. The remaining 49,000 or so were drilled by independents.

## Wildcats

This means that independents account for about nine out of every ten wildcats drilled in the U.S. In fact, their success ratio is not as good as because the oil majors found 53 per cent of the oil discovered during the decade despite their lower drilling record. However, the association claims that this means the majors only go in for the easy plays, while the independents go for the more difficult ones and take the bigger risks.

In fact, these figures are misleading because they exclude Alaska, which the association maintains is beyond the scope and range of independents owing to climate and cost. Nevertheless, few would dispute the valuable role played by independents in sniffing out new fields, extending existing ones, and taking a fresh look at fields which others had thought unproductive or played out.

Until quite recently, though, it seemed that the independents were well past their heyday.

The number of active independent was steadily declining, and fewer new people were entering the business. This was to some extent because of domestic oil price controls which held down the return on oil production, and therefore its economic attractiveness.

However, this trend was sharply reversed by President Jimmy Carter's decision early last year to decontrol U.S. oil prices and bring them up to world levels by the end of September 1981. This triggered a surge in drilling activity to a level not seen in the U.S. since the 1950s (in fact, this year could well set a new record for rig activity), and most of this increase is due to the re-entry of independents into the exploration business.

The independent oil lobby also scored a major victory by winning concessions on the windfall profits tax which ensure that the small producer will shoulder a somewhat lighter tax burden than the major.

For example, the independent will pay a tax of 50 per cent on his first 1,000 barrels a day of production and 70 per cent thereafter, whereas the majors will pay 70 per cent on their entire production. Similarly, they will pay only 30 per cent on "stripper" oil (oil from wells producing 10 barrels a day or less) against 60 per cent for the majors.

But though these concessions greatly annoyed the oil majors who saw no reason why some people should get special treatment, the concessions fell far short of what the independents

had been asking for. The Independent Petroleum Association of America had lobbied for total tax exemption on the first 1,000 barrels a day. It argued that this would have exempted 80 per cent of the country's independents from the tax altogether, and reduced the windfall profits tax's yield by only 10 per cent.

## Upsurge

Mr. John Miller, the association's president, believes that despite the huge upsurge in drilling, the present situation is far from satisfactory. He maintains that the tax is draining capital from the industry and preventing oilmen from filling the gap between production and demand. He says the association is also considering legal action to challenge the constitutionality of the windfall profits tax.

As for the future, there is concern in the industry that the windfall profits tax will set a precedent for a similar tax on natural gas, which will be decontrolled in the coming years.

Even so, there is little doubt that the lot of independent oilmen has improved dramatically in the last couple of years. The lucky or clever ones who find oil stand to earn very large sums of money indeed.

Being a high-risk business, there are also those, of course, who find no oil and lose a packet of money. But the gamble is what gives the whole business its appeal.

David Lascelles

# State corporations

CONTINUED FROM PREVIOUS PAGE

the most important industrial enterprise in the Mexican economy while the Middle East producers are now busily increasing their refining capacity.

Movement downstream for export is an understandable goal, but it is not without its problems. Third World countries are far from most of the main markets for oil products and may find it difficult to dispose of the full range at profitable prices.

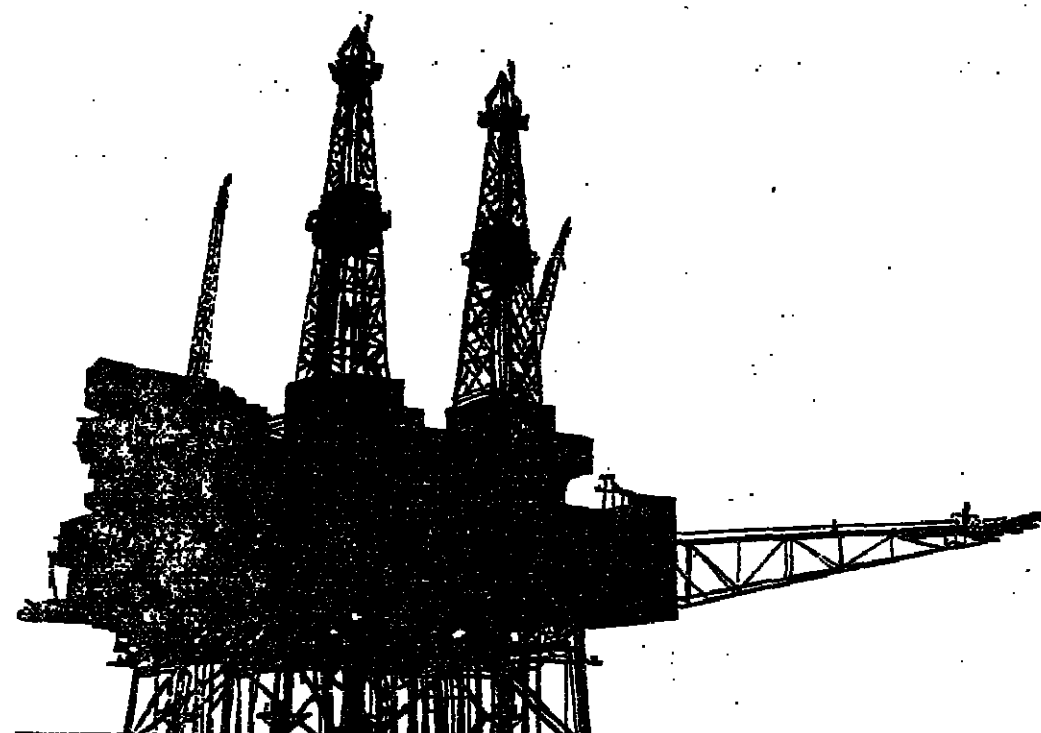
Even more dangers can attach to attempts to move beyond petrochemicals into the world of diversified conglomerates, as the Pertamina affair demonstrated. The Indonesian state company ran up massive debts in the mid-1970s after incautiously diversifying into property, aviation, steel, tankers, agriculture and fertilisers. Nevertheless, growth at home seems the more likely path than going multi-national, though even here there have been indi-

cations that Governments are at least considering the possibility. Kuwait, for example, is reported to have sought—but failed to win—equity interests in buyers' upstream and downstream operations during recent crude supply negotiations.

Where does all this leave the majors? As Louis Turner, of the Royal Institute of International Affairs, points out in his recently re-published book, *Oil Companies in the International System*, much will depend on "the degree to which the older, established companies can identify managerial and technological strengths which the newer state companies will find difficult to duplicate."

If they can convince producer Governments that this is the case, then the challenge of national oil companies will be less troublesome than would appear at first glance.

Martin Dickson



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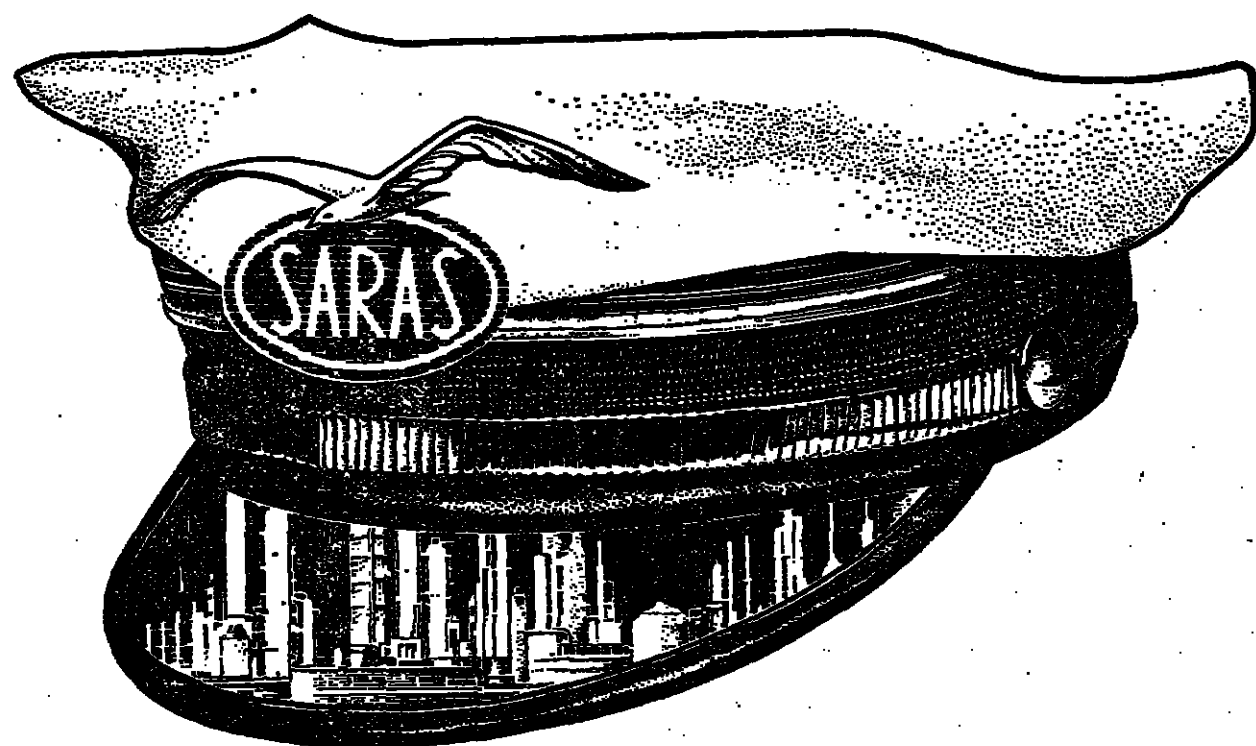


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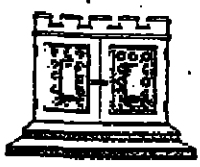
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THE OIL INDUSTRY is implementing a wide range of new technologies in its bid to exploit smaller fields and harder-to-extract oil in ever more remote areas.

This wave of innovation is being made necessary by the prospect of oil supply shortages; it is being made possible by the rise in real terms of crude oil prices.

A study published by the Royal Dutch/Shell Group late last year showed that the industry's total annual investment in developing new oil production could move up from more than \$20bn at present (in constant 1978 dollars) to more than \$70bn by the year 2000 and to more than \$110bn annually in the following 20 years.

Increasingly, the industry will be exploiting high-cost oil to the extent that from the year 2010 most of the newly developed crude will be in this category. High-cost oil is deemed to be that which is exploited for about \$20,000-\$33,000 per daily barrel (agata in 1978 dollars). Oil produced in the high Arctic latitudes and the deeper waters of the UK Continental Shelf should fall into this category.

Since the start of oil production in 1975 the North Sea has emerged as a test bed for new offshore technology. The concrete production platforms, used in some of the early fields, were among the biggest and heaviest objects ever moved by man. The fixed steel platforms were among the tallest and most comprehensively equipped.

Now, ways are being found to exploit new North Sea reservoirs without the cost and long construction lead-times of these huge structures. Floating production units and sub-sea wells are now being brought much more to the fore. Big fields need ambitious, purpose-built platforms. A group of eight companies led by U.S.-based Continental Oil, is to spend about \$600m on developing a North Sea field—Hutton—with a special new platform design.

This field, 90 miles north-east of the Shetland Islands, will be tapped by means of a tension leg platform, a floating structure anchored to the seabed by vertical mooring lines. It will be the first field in the world to be developed using this system, which is designed for operation in depths of water beyond the capability of the present rigs.

### Divers

The water above the Hutton Field is not that deep by North Sea standards, about 450 feet, well within the range of fixed platforms. However, Conoco feels it makes sense to try out the tension leg system at a

depth where divers can be used during installation and operation.

One of the great advantages of the tension leg platform is that the structure can be easily unhooked and towed away once the field is depleted. Once refurbished, the platform can be used again in another field. Even if it cannot be reused, the operating oil company has been saved the considerable expense of demolishing a fixed system.

British Petroleum, another company that has been developing the new system—in its case a "tethered buoyant platform," capable of operation in water depths of more than 1,150 feet—was disappointed that it was not the first operator to introduce the production concept to the North Sea.

But BP could well be the first to use another facet of offshore technology, an early production system designed to exploit very small oil fields—perhaps with only a few million barrels of recoverable reserves—or, alternatively, to carry out a prolonged test on a difficult to access discovery.

### Converted

BP calls its idea SWOPS. Single Well Oil Production System. It is basically a tanker converted to both produce and transport shore oil from a single sub-sea well. A production rate of up to 20,000 b/d is envisaged. The company estimates that it would cost no more than \$25m to \$50m to convert a 50,000-60,000-ton tanker and install the well system.

Sub-sea wells themselves are being used with increasing frequency. They are attractive to operators because they enable the exploitation of very small finds which would not warrant the installation of permanent platforms; or they can be used to produce oil from an outlying area of a big field which cannot be tapped with a deviated well from a fixed production unit.

A number of such wells are in operation in the North Sea; they are linked either to fixed

platforms (as in the case of the Beryl and Brent) or a floating unit (Argyll). Now Shell and Esso are about to develop their central Cormorant oil field totally with an underwater production system.

The project includes the installation of an underwater manifold unit, incorporating the wells, and a pipeline to carry the oil to the nearby South Cormorant Field, the collection point for oil from a number of fields in the offshore Brent area. It is expected that Central Cormorant oil will flow late next year or in 1982.

A number of oil companies and contractors have developed both "wet" and "dry" sub-sea production installations. The "dry" one involves watertight air-filled compartments in which technicians can work in shirt-sleeve conditions; the other relies on maintenance work being controlled and directed from the surface.

Research by Shell Oil and Lockheed Petroleum Services in the U.S. led in 1972 to the installation in the Gulf of Mexico of the world's first ocean floor well, operable at atmospheric pressure. Engineers sent down in a service capsule were able to assemble the well-head equipment using standard tools and techniques.

Last month, in Houston, Exxon won an Offshore Technology Conference Distinguished Achievement Award for the development of its own sub-sea production system (SPS), that has been successfully tested in the Gulf of Mexico after about 300 man-years of research and development and an investment of \$30m. These projects demonstrate that the North Sea is by no means the only tested for new technology.

Oil discoveries in the ice-prone Beaufort Sea—both the U.S. and Canadian sectors—are requiring operators to push back the frontiers of offshore technology.

Esso Resources, for instance, has built a number of novel artificial islands, constructed

from dredged gravel, which act as ice-repelling drilling platforms.

Dome Petroleum is looking at a number of more ambitious systems which will be needed to exploit its deeper water Kapanor discovery. One idea would involve the construction of steel or concrete monocoque platforms, weighing 62,000 to 83,000 tonnes. The platforms would resemble squat bowing pins or upturned wine glasses with a jacked-up deck mounted on top. The shape would minimise ice pressures.

It is even possible that the outer skin would be heated. Dome is also developing a unique "swivel derrickship." The ship, mounted on a swivel directly under the drilling derrick, would be able to turn its reinforced bow in the direction of advancing ice.

### Hostile waters

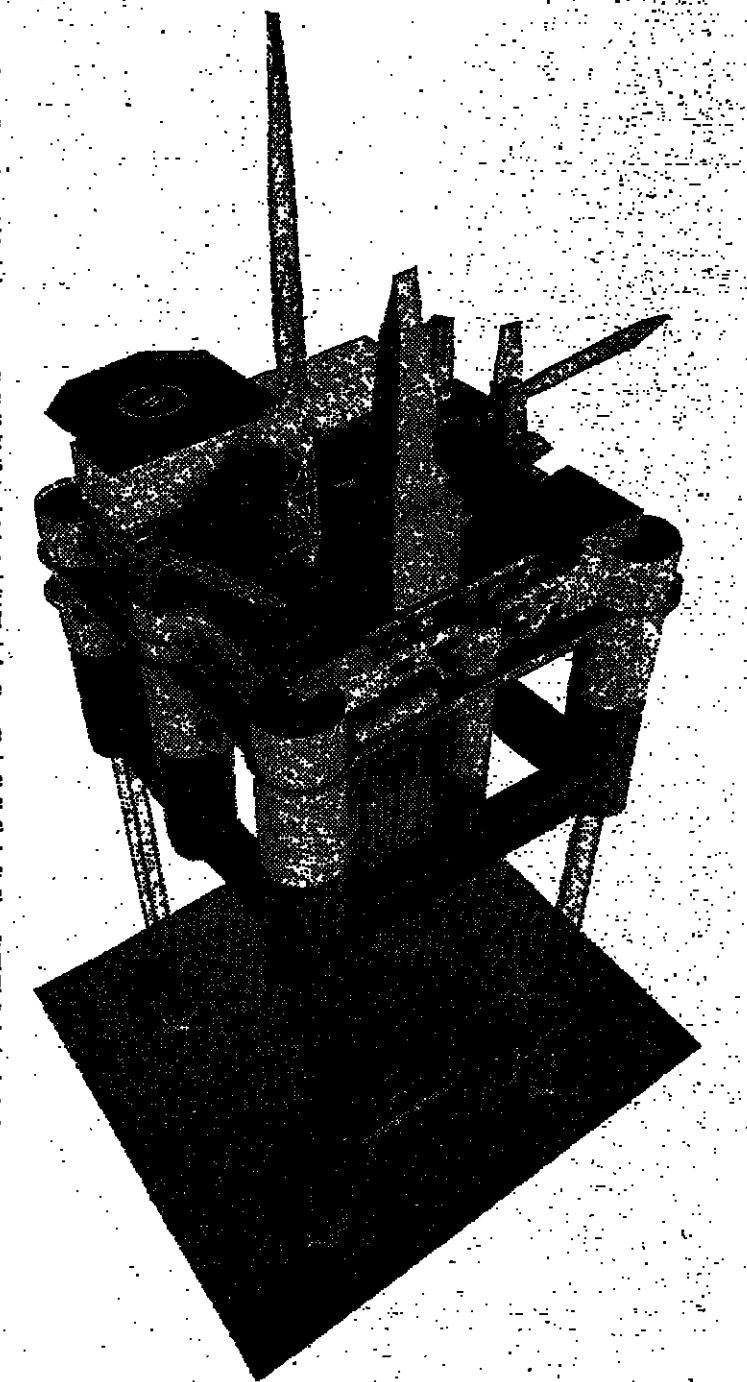
But it is not only in hostile waters that new techniques are being developed. Companies are increasing applying advanced production techniques to old wells—at present, mainly those on land—in order to extract some of the residual oil still left in the reservoirs. Enhanced oil recovery techniques, including the injection of chemicals, steam, or gas (and at times necessitating the lighting of fires in the reservoir itself) is helping to improve recovery efficiencies.

It is still something of an embarrassment to the oil industry that up to now they have been able to extract on average only a third of the oil in the reservoir; the remaining two-thirds remained trapped in the microscopic pores of the reservoir rock.

The time has still to come when offshore operators will employ some of these enhanced recovery techniques. But the North Sea will see another break-through later this summer when BP tackles its big discovery of thick, difficult-to-produce oil west of the Shetlands.

BP and its partners plan to experiment by fracturing part of the reservoir with a fluid injected under pressure. This fluid will contain a "propping agent"—finely ground solids like tiny ball bearings—which will keep open the cracks. In theory the oil will flow more freely through these cracks.

Ray Daffer



A model of Conoco's tension leg platform for the Hutton Field

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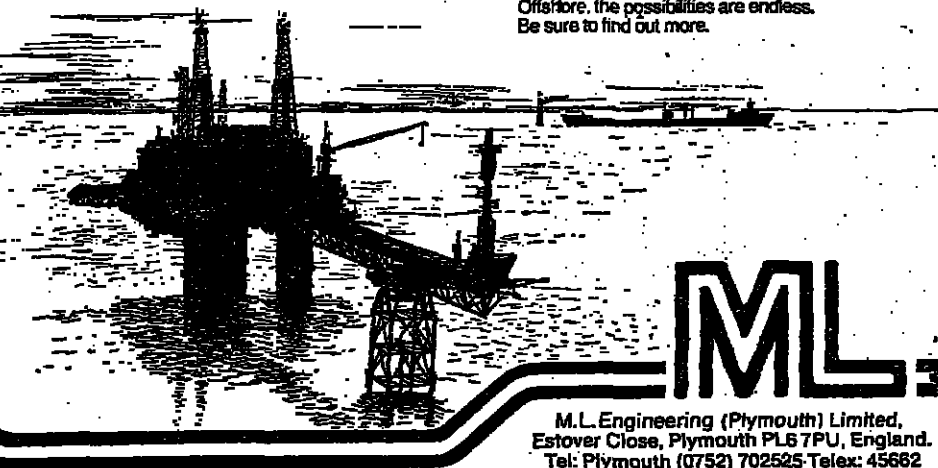
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THE DEVELOPMENT of the pipeline market in the 1980s—especially as far as Europe is concerned—will still be very much linked to the future development of the North Sea energy resources.

This has already proved to be the case for much of the past decade, during which the North Sea has provided the most important area for new pipeline work in the whole of Europe.

All the major oil fields in the UK are already linked to the shore by pipeline, but the Government is now turning its attention to ensuring that as many as possible of the new generation of smaller fields are also linked into the offshore pipeline system.

The Department of Energy is encouraging operators to consider the construction of links to the major existing oil trunklines. Several of the more recent fields to be considered for development, for example, are not considered large enough alone to justify a pipeline link to the coast.

The most prolific of the North Sea oil fields already have pipelines securely in place. Oil has been flowing through the 111-mile pipeline from British Petroleum's Forties Field since 1975 to Cruden Bay to the north of Aberdeen. In 1976, the 124-mile line from the Occidental Group's Piper Field to the Orkney Islands was completed. But the group of major oil

discoveries made in the East Shetlands has meant the development of the most complex system of pipelines in the North Sea. Two major trunklines have already been built to join the Brent and Ninian systems to the Sullom Voe oil terminal in the Shetland Islands. The first crude oil began to flow to the islands in the late autumn of 1978.

The Sullom Voe terminal will eventually handle up to 1.4m barrels of crude oil a day, equivalent to more than two-thirds of the UK's current crude oil consumption.

The two large 36-inch diameter pipelines forming the Brent and Ninian systems has already meant that several small fields have been tied into pipelines, when considered in isolation they would have been considerably uneconomic.

### Pump station

The main Brent system trunkline actually connects the Shell/Esso Cormorant Field to Sullom Voe through a 93-mile pipeline. The Cormorant platform is the main pump station for the system and the receiving point for oil from a number of other fields. The first of the East Shetland fields to come into production was the Thistle Field, operated by the British National Oil Corporation, which came on stream in the summer of 1978.

The Ninian trunkline to Sullom Voe is likely to be handling a smaller throughput in the 1980s. It was first brought into use in the autumn of 1978 for the small Heather Field, but at the end of December production also began from the Ninian Field itself, which is expected to have an output by 1981 of 17.3m tonnes a year. This will be added to in the early 1980s by British Petroleum's Magnus Field, the most northerly discovery in the UK sector of the North Sea which is expected to start production in 1983.

Work on the Magnus pipeline started this year with the pipe being rolled and coated for protection. It should be laid during 1981 and completed in 1982.

In the Norwegian sector the 220-mile crude oil pipeline linking the Ekofisk complex of seven fields with Teesside on the north-east coast of England was commissioned in 1975 and a year later work was completed on the 375-mile Ekofisk natural gas pipeline which leads to Emden in northern Germany. When peak production from the seven fields is reached in the early 1980s, as much as 575,000 to 625,000 barrels of crude oil and 40,000 barrels of natural gas liquids a day should be flowing to Teesside and 1.6m cubic feet a day of natural gas to Emden. Plans for building an oil pipeline link from Stratford, the largest oil field yet discovered

in the North Sea, to the Norwegian mainland were finally abandoned earlier last year. The costs of crossing the notoriously deep Norwegian Trench, which runs parallel to the Norwegian coast, made the project uneconomic.

In spite of the Government's reluctance, the partners developing the field finally opted for off-shore loading at the field direct into tankers.

The Government, however, faces something of a dilemma over seeking that fields are developed with a pipeline. The Government is also keen to promote a steady flow of orders for the UK offshore supply industry and some North Sea operators have suggested that field developments could be held up for many months or even postponed if the Government insists on a pipeline.

Overseas, a major onshore crude oil pipeline project in the U.S. was abandoned last summer by the BP subsidiary, Sohio. The scheme, to build a line from California to the mid-west to handle Alaskan crude oil had been under consideration for more than five years.

In Saudi Arabia, a major project is underway involving the construction of a 747-mile crude oil pipeline across the Arabian peninsula from Abqaiq, in the east of the Gulf, to Yanbu, in the west on the Red Sea. It is scheduled for completion in 1981.

Elsewhere in the Middle East, Abu Dhabi is laying 141 miles of gas liquids line from the Bu Hasa, Bab, and Asab oil fields to a fractionation plant at Ruwais.

### Bottleneck

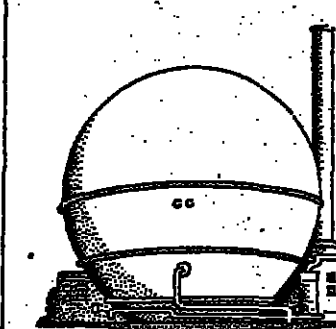
In Canada, the Interprovincial Pipe Line is laying 300 miles of 30-inch line between Chicago and Sarnia, Ontario, which forms a loop with an existing system. A bottleneck at Sarnia has prevented interprovincial and its U.S. subsidiary, Lakehead Pipeline, from meeting the needs of Canadian refiners hit by tight crude supplies.

Mexico and Argentina are setting the pipelining pace in Latin America. Major projects also are planned or under way in Bolivia, Brazil, and Colombia. Pipeline construction is following the rapid development of Mexico's oil and gas fields. Argentine pipeline activity results from a heavy exploration and development effort aimed at making the country self-sufficient in oil by 1985. In addition, expansion is underway at the petrochemical complex near Bahia Blanca.

The major problems with the pipeline production industry, however, include rising electricity costs, lengthening times to obtain permits, and increasing movements of high-viscosity crudes with resulting reductions in pipeline capacities.

David Churchill

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## WORLD OIL INDUSTRY VII

## Mixed fortunes for tankers

THE WORLD tanker market must look very odd to a layman. More than half of the world's tanker tonnage consists of sleek and modern Very Large Crude Carriers (VLCCs). The other half consists of generally older, smaller and less efficient ships.

The latter are thriving, while the VLCCs are stuck in the midst of a recession which looks like continuing well into the late 1980s. Most VLCCs are not earning enough to cover operating costs, while shipowners are falling over themselves to order vessels a quarter of the size where the unit costs of transporting oil are considerably higher. Why the discrepancy?

The answer lies in the structural change in the oil markets over the last couple of years which has dramatically altered the demand for tanker tonnage. Before the sharp rise in oil prices in 1973, the major oil companies dominated the tanker market and could dictate the types of tankers needed.

The major oil companies transport more than 3m barrels of oil a day and when distribution lines were stable the most economical way of transporting the oil used to be in very large

ships—the bigger the better. Today, there are five ships of over 500,000 dwt apiece sailing the world's oceans and at one stage there was talk of building tankers of up to 1m tons.

However, these very large tankers have become white elephants. While in 1973 the big oil majors dominated 80 per cent of the spot market, their place has been taken since by independent oil traders. The big oil companies now control only 40 per cent of the spot market.

The world's oil markets have become much more fragmented and this has affected tanker demand in a number of ways. Ironically, it has led to an increased demand for some types of tankers. Gulf Oil, for example, has estimated that it needs 15 per cent more tonnage than in 1977 to deliver the same amount of oil to given markets.

However, it has also led to reduced demand for large tankers. Transport costs are a fraction of the total landed price of oil and oil traders can afford to pay slightly higher freight costs in return for the much greater flexibility afforded by smaller tankers.

## WORLD TANKER FLEETS

	Fleet	
(m.dwt)	Existing	on order
Seven Majors	66.5	0.9
Other oil co's	68.0	2.9
Independents	192.1	14.3
Total	324.6	18.1
Source: H. P. Drewry		

Apart from this structural change in demand for tankers, the overall tanker market has remained depressed for much of the past 12 months. Admittedly, laid-up tonnage has declined from 43.5m dwt in the summer of 1978 to under 10m dwt currently and the world tanker fleet has fallen by about 1 per cent in 1979 while the total oil trade has increased by about 4 per cent.

Nevertheless, there is still considerable over-capacity which is disguised by slow steaming. According to Fearnley and Eggers, this equals 30m dwt or nearly a tenth of the total world tanker fleet.

There is much talk of various "scrap-and-build" plans and new legislation resulting from resolutions passed by the

Inter-Governmental Maritime Consultative Organisation (IMCO). After June 1982, for example, all new tankers of over 20,000 dwt will have to be equipped with segregated ballast tanks, crude oil washing systems and inert gas systems, which will make old ships increasingly obsolete.

In addition, the increased scrapping of first-generation VLCCs plus the growing number of casualties amongst the larger ships (eight VLCCs have been lost over the last year) will reduce the size of the tanker surplus. However, unless there is a major change in the present supply/demand patterns the tanker surplus looks like remaining for several years to come.

A worrying and little-studied byproduct of the current tanker surplus is the growth in the number of substandard ships. There have always been such ships, but there is a considerable difference between a substandard 5,000-ton bulk carrier and a substandard VLCC. And there is evidence that the number of substandard VLCCs is increasing.

There are a number of reasons why this is happening. The de-

pressed freight markets mean that some operators are in financial difficulties and attempting to cut costs, which threatens safety regulations in some cases. Another reason is that the size of many of the big and professional shipping fleets of the oil majors is decreasing as a result of the tanker slump. For example, the number of tankers owned by BP has fallen by a third since 1975.

Many of these tankers have been bought by less skilled operators who do not observe as high standards as the major oil companies. There is a growing awareness that in certain instances crew standards have not kept pace with the increasing sophistication of ships. However, well-equipped a VLCC may be it still presents a tremendous hazard at sea if it is operated by unprofessional seamen.

Not all the tanker industry is depressed. Rates for small tankers have been buoyant and this is reflected in the number of orders being placed for tankers of about 80,000 dwt, the maximum size for the Panama Canal.

Even smaller tankers of 50,000-60,000 dwt enjoyed good trading opportunities in 1979 and specialist oil products tankers performed very well with fixtures of over 100,000 dwt. The standard reference for negotiating charter rates being negotiated. A large number of new products tankers are on order as a result.

William Hall

## Distribution network under close scrutiny

THE SURGE in world crude oil prices coupled with the lack of demand for some oil products in many markets has forced the oil companies to re-examine the distribution network in an attempt to minimise costs. The traditional forms of land transport—road and rail—have not escaped this scrutiny and, as in the case in the UK, there has been some rationalisation.

In the UK, the process has been given further impetus by the building of refineries—changing the distribution map—and by the country's shift from being a net importer of oil products to being a net exporter.

The process of rationalisation—now probably nearing completion—has involved, in some cases, the closure of terminals and distribution depots and has led to more inter-company trade. It might have been even more fundamental had it not been for the need to maintain a degree of flexibility in the distribution system in the face of continuing uncertainty over future markets and supplies.

Although road and rail are competing transport modes—in competition with other forms of land transport such as pipelines, as well as with each other—they are also complementary. Rail, despite complaints about the standard of service, remains of vital importance to the UK oil industry.

About 20 per cent of the total tonnage of oil products moved inland travels by rail. Although in volume terms the tonnage carried has dropped substantially—from 22m tonnes in 1972 to about 16.4m last year—largely as a consequence of the fall in demand for fuel oil, particularly for power stations—oil traffic on British Rail is now fairly steady.

Fifteen major oil companies use British Rail's bulk freight service which earned the state-owned corporation about £30m last year—roughly 7 per cent of BR's gross freight income.

The majority of rail traffic is between the refinery and terminal or distribution depot in bulk trains although some oil products are sent by rail directly to major customers using BR's "wagon load" system. This system involves the rail car being taken from the terminal to a marshalling yard and made up into a train with other goods before delivery.

## Flexibility

The oil companies, together with wagon hiring companies, operate more than 9,500 rail oil product tank cars. Shell owns about 3,400 rail tankers. BP owns about 1,800 and leases some more and Esso owns about 1,300 rail tankers and leases about 800.

The rail wagon hiring companies, which together with the major oil companies are grouped in the Private Wagon Federation, provide the extra degree of flexibility within the distribution system to meet peak winter demand.

To secure their financial base at a time of slack or falling oil product demand the hiring companies have begun diversifying into wagon building and maintenance—a trend which began in Europe. Last month STS became the latest major hirer to extend its interests by purchasing a wagon building and maintenance company, Norcroft Engineering.

Aside from the obvious attractions of being able to offer a "package deal" to the oil companies—in addition to repairing and modernising the oil companies' own fleets—the hirers undoubtedly are hoping that British Rail's attempts to provide improved wagons will force the oil majors to put more custom their way.

Among the changes in the oil wagon fleet sought, British Rail wants the oil companies to convert their tankers from vacuum to the more efficient air brakes by 1987 and to abandon some of the smaller 35 tonne wagons

which are not suitable for high-speed freight routes.

Before the oil companies finally commit themselves to this scale of expenditure on their more aged rail tankers they are looking for real evidence that BR is updating its own stock of locos and providing a more flexible and reliable service. A process which to some extent involves negotiations with the rail unions over productivity.

One development which may improve the service provided by rail is the introduction of BR's Total Operations Processing System (TOPS). This is a computer system designed to monitor and help control freight movements and should particularly aid development of the "Speedlink" freight service for single wagons.

Shell is already linked into the computer system and both BP and Esso are expected to be equipped with terminals shortly. All the major oil companies agree that there is little prospect of a major shift away from rail—unless the service deteriorates still further. At the same time, however, no one believes that in the long term more oil will be moved by rail.

The only major recent development has been the building of a terminal at the BP/British Gas Wyth Farm onshore oil field in Dorset. Oil from Wyth Farm is currently sent to BP's Llandarcy refinery in South Wales aboard five trains a week.

Set against this development there may be a further small decline in rail oil movements—of about 250,000 tons a year—if Esso goes ahead with its plans for a pipeline from Purnfleet to Gatwick.

The future for road tankers is perhaps more unpredictable although despite its higher unit costs, the road tanker remains the method by which most oil products reach their final destination.

It is at this, the sharp end of the distribution chain, that the impact of the declining demand for fuel oil has had

most impact. In particular some oil companies, such as Shell and BP, have already closed a number of distribution depots in an effort to reduce overall distribution costs.

In the UK about 50m tonnes of oil products are moved by road tanker each year. In total the oil companies operate about 200 terminals throughout the UK although the bulk of the volume of oil products carried by road probably pass through about half of the depots.

Oil companies, aside from operating distribution depots fed with their own oil products—wet depots—also operate a number of depots fed by their competitors—dry depots. In addition, some companies also operate "pick-up" arrangements whereby, for an additional handling charge, they can exercise drawing rights for oil products.

BP, for example, operates 42 transport bases, sells about 13.5m tonnes of oil products a year, of which 9m tonnes is delivered by road, and 1.175m tonnes of this is picked up from competitors. Through pick-up arrangements with Shell and Esso, BP uses about 36 per cent of its "drawing rights"—a figure which would probably have been considerably higher had it not been for the impact of spare terminal capacity.

The company has in fact trimmed its distribution depot system by about 10 per cent, closing three terminals between June 1978 and June 1979. In addition, the company's Hull terminal is expected to be closed when the Humber Bridge opens.

The other area in which rationalisation continues to take place is the operation of the oil companies' road tanker fleets. Most oil companies own the majority of the road tankers they operate but add a degree of flexibility—to meet specific major contracts or the winter peak demand for fuel oils—by hiring.

Paul Taylor

## Changed demand for storage as supply pattern wavers

UNCERTAINTY in the supply pattern for world crude oil changes in the pattern of distribution and a fall in the demand for some oil products, have all influenced the demand for oil storage facilities.

However, increased demand for some forms of storage facility in specific markets—caused by changes in the supply systems—has been balanced in other markets by a redistribution of storage facilities and, in some cases, a reduction in demand—particularly for tanks capable of storing fuel oil.

In the UK there probably has been a small decline in storage capacity and no major new storage tanks have been built for oil products outside refineries for some time.

Elsewhere in Europe, fluctuations in the trader market have been reflected in changed demand for storage—at one stage two years ago, it has been suggested, there was about 4m cubic metres of excess capacity. Similarly, the increase in the number of independent oil companies trading on the margins created a demand for storage, not in the main, by the independent tank storage companies.

In some countries the emergence of the Government-to-Government oil deal has had an impact on the demand for storage while international and national regulations on compul-

sory stocks have also resulted in higher storage demand. However, largely because of an apparent "excess" storage capacity among the major oil companies caused by oil price increases and the consequential reduction in demand for some oil products this has probably led to a relatively higher utilisation of storage capacity rather than any real need for extra storage capacity.

In the UK the infrastructure has been developed, adapted and rationalised over recent years to meet a level of demand for refined oil products which at around 75m to 80m tonnes this year is only about the same as in 1967.

## Converted

Storage capacity has probably actually dropped slightly over the past six years, particularly for those tanks associated with the "black oils", some of which have been cleaned out and converted for other uses in the chemical industry—and even outside it.

The mild winter coupled with changes in the supply pattern—including the impact of greater offshore supplies coming on stream—has created a temporary surplus and led to higher tank utilisation in the refineries in particular. Conversely, the fact that higher stocks have been accommodated without the need to build new tanks or

increase tank hiring suggests that the industry in the UK at least may have had too many tanks in the late 1970s.

Although some oilmen argue that the higher stocks and therefore the greater utilisation of tankage is desirable, others point out that high stocks represent a waste of resources since capital is tied up. High stocks, said one oilman, "are a substitute for brains." From a commercial point of view the best tank is probably an empty one.

Nevertheless, in refineries tankage has little to do with commercial considerations. It is far more dependent on the need for flexibility to meet either a change in demand or supply or, as is probably more common, to smooth out production and technical problems.

Several other factors have probably also increased the need for storage in the refinery. First, the more products produced from a barrel of crude the more storage is required to enable supply of each product to be matched to demand. Second, in supply terms oil companies' horizons are now more limited than before the Iran crisis. Before Iran, for example, BP refined probably 10 or 12 types of crude. Today the number has increased substantially.

Third, the introduction of national, European and international requirements covering

Paul Taylor



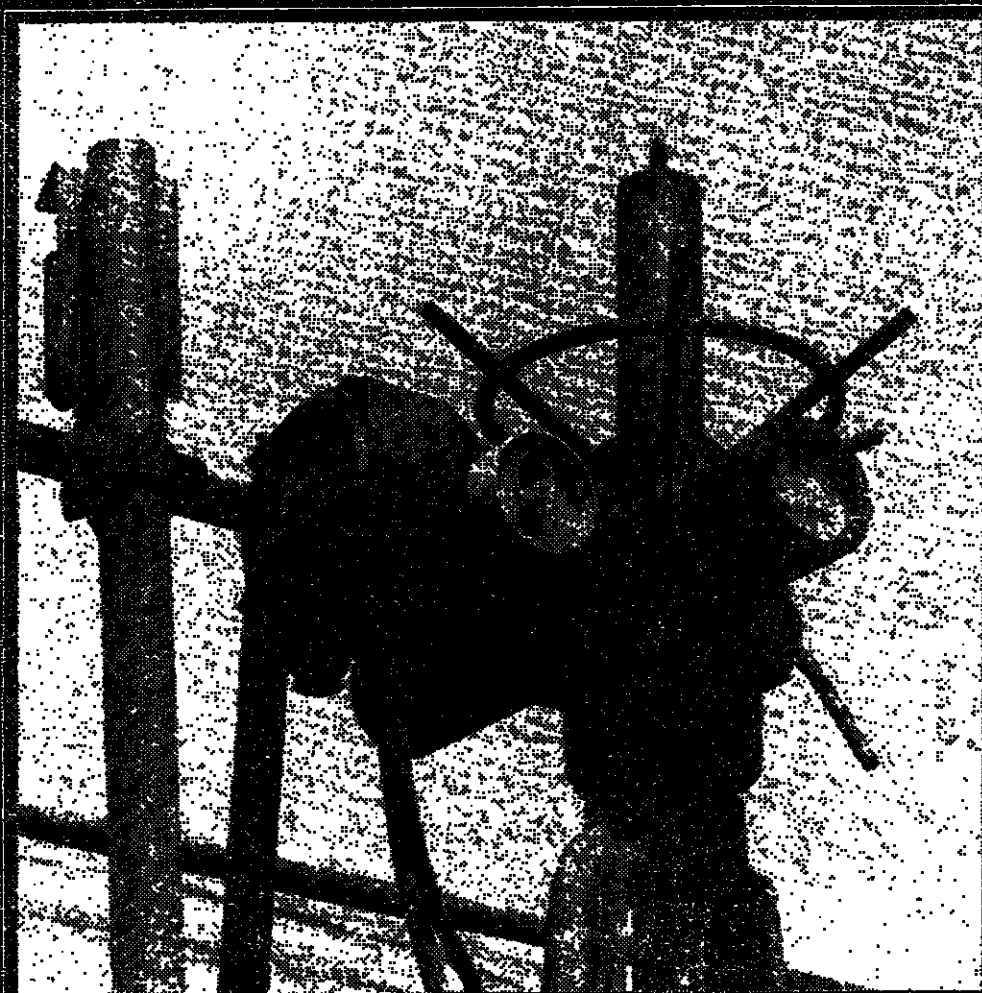
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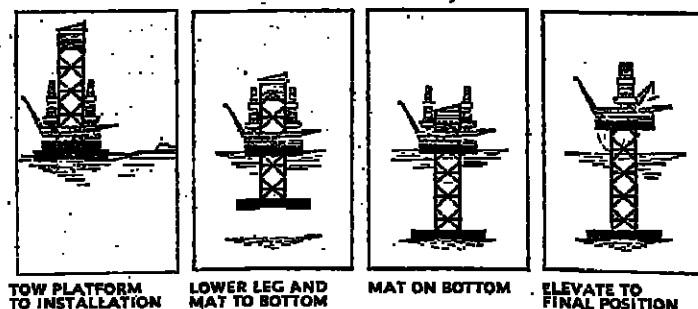
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## WORLD OIL INDUSTRY VIII

## Vital facelift for refineries

WESTERN EUROPE'S oil refining operations are currently undergoing a costly but vital facelift designed to help them match their supply to a new demand pattern.

The oil crisis of 1973 to 1974 brought with it a series of price explosions which dramatically altered demand for such products as heavy fuel oil. Consumption dropped sharply and, by the end of 1975, Europe found itself with a refinery capacity of 1.2 million tonnes a year and a demand of only about 600m tonnes.

The main exception to the general fall in demand for oil products was gasoline—the light fraction from which comes petrol and its first cousin, naphtha, the vital raw material used by the petrochemical industry. Despite hefty price increases, petrol consumption remained at much the same level as before 1973 and even today it shows no sign of falling back significantly.

The sudden change in

demand for oil products in the early 1970s hit the UK rather more strongly than the Continent although the impact was felt everywhere. Britain traditionally had been slightly short on petrol compared to many countries on the other side of the Channel—mainly because Continental transport industries made greater use of diesel fuel.

It slowly became clear to all refiners that they would have to modify their output so as to meet the changing market pattern. One option would have been to reduce throughput, which in turn would have cut back surpluses at the heavy end of the business. But this course also would have created shortages in the strongly-growing petrol sector.

A second possibility would have been to build new, more modern refineries capable of squeezing a higher proportion of light products from the barrel. But with the entire refining industry suffering

from over-capacity this would not have been a realistic approach to the problem.

What refiners ultimately decided to do was to upgrade their existing plants either by installing vis breakers, which reduce viscosity, or—far more popular—by putting in catalytic crackers. About 16 cat crackers are now being built in various parts of North West Europe and industry experts estimate that a total of 30 may be needed altogether if refining profits are to be maximised.

The cost of a cat cracker varies according to size and design but it is thought that the minimum going rate is about £100m. The change in demand patterns is therefore forcing the refining industry to invest very substantial sums in its plant.

#### Vacuum

Yet Europe is merely following the path set by the U.S. many years ago. Traditionally, the U.S. has converted 45 per

cent of the oil barrel into light products whereas in Europe the proportion being turned into gasoline has been nearer 20 per cent.

What cat crackers enable refiners to do is turn part of their surplus heavy fuel oil into gasoline and olefins—the latter also being used in the production of petrol. The heavy fuel oil is put through a vacuum distillation unit which turns it into roughly equal quantities of extremely thick fuel oil and middle distillate or vacuum gas oil. It is this vacuum gas oil that is used as a feedstock for the catalytic crackers.

The crackers—which can use any one of half a dozen different catalysts—turn the vacuum gas oil into gasoline, olefins and other gas oils. The latter are usually mixed with the residue thick oil from the vacuum distillation unit so as to thin it out.

The olefins, such as propane and butene, can then be put into an alkylation unit which is fed

with isobutane to produce heptanes and octanes. These, in turn, can be used for blending petrol.

The proportions of gasoline, gas oils and olefins produced by a cat cracker vary considerably depending on the design of individual plants. But an average cracker's output might be roughly 50 per cent gasoline, perhaps 20 per cent or more gas oils and much of the rest olefins plus small amounts of such products as methane and hydrogen.

At present four crackers are being built in the UK. One is being put up at Milford Haven by Gulf and Texaco and should be finished by about the middle of next year. Another, also at Milford Haven, is being constructed by Amoco and is expected to be ready by the spring of 1981.

A third is going up at Coryton, near Canvey Island, under the aegis of Mobil and Total, and Petrofina is building the fourth

at Lindsey on the Humber—due to be completed by the end of this year.

Total feed to the four crackers is expected to be about 160,000 barrels a day—about 8m tonnes of oil a year. This compares to the 90m tonnes of oil a year processed by UK refineries.

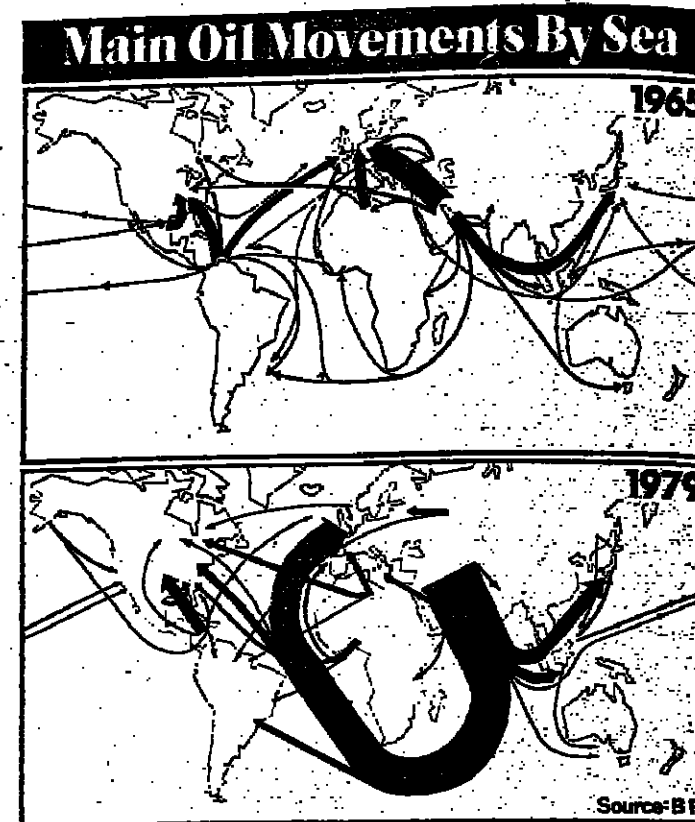
The four crackers will produce an estimated 5m to 6m tonnes of gasoline a year—which should cover the UK's current shortfall.

While Europe's refiners struggle to bring their output in line with demand—and they are unlikely to succeed before the mid-1980s at the earliest—they are also keeping a weather eye on developments in the oil-producing countries of the Middle East. They are well aware that the major oil producers are keen to launch themselves into the potentially profitable oil products market.

A rush of imported oil products from the Middle East would be particularly unwelcome at a time when European refiners are still adjusting to substantial changes in their own home market.

#### Local demand

But some experts within the oil industry believe the immediate threat from the Middle East may well have been overstated. While it is true that some members of the Organisation of Petroleum Exporting Countries are already exporting refined products to the West, and Kuwait, for example, supplies the UK-based Imperial Chemical Industries with part of its naphtha requirements—and



others have ambitious plans for building refineries, large-scale production in the Middle East is thought to be still a good many years away.

There are several reasons for this. One is that the newly-rich oil producing countries will have to cope first with increased local demand for refined products before turning to the export market.

Another is that many OPEC members have committed large sums to other non oil-based industrial developments. And most of them would probably find it hard to construct and run efficient refinery operations without calling on the expertise

of the West. All companies. This is not to suggest that OPEC members will not build refineries and will not offer fierce competition to Western producers—they will. Only months ago, Saudi Arabia announced plans for building a refinery at Yanbu on the Red Sea coast. Similar schemes in other oil producing states are bound to follow.

But European refiners are unlikely to be hit by imports from the Middle East until the 1990s at the earliest. Fate has granted them a badly-needed breathing space.

Sue Cameron

## OPEC coordinates its strategy

THIS year the Organisation of Petroleum Exporting Countries celebrates its 20th anniversary. The delegates from Iran, Iraq, Kuwait, Saudi Arabia and Venezuela who assembled in Baghdad in October 1960, could hardly have dreamt of the change in their fortunes that was to occur over the coming two decades. OPEC began its life desparately on the defensive, as a body that would be regarded for many years as not even a cloud on the horizon—rather as a joke—by the seemingly monolithic international oil industry which controlled almost 100 per cent of the world's production of and trade in crude oil.

OPEC's main achievement in the first decade of its existence, a period of surplus capacity and supply, was the limited and negative one of ensuring that there were no more reductions in prices. The first major breakthrough in the assertion of producer power came in 1970 when Libya's young revolutionary regime succeeded, in changing market circumstances, exploited its own peculiar situa-

tion—the dependence on it of a number of relatively small independent oil companies and the premium set on its high quality, short-haul crude—to force the industry to concede higher prices. The result was the Tehran Agreement of February 1971 that extended better terms to all OPEC members and further revenue gains before the price explosion in the last three months of 1973 when per barrel revenues rose nearly five-fold. In less than three years per barrel revenue for Arabian Light, until recently the "marker" crude, rose from 91 cents to \$9.31.

#### Ownership

A second milestone in the rapid assertion of producer power was the General Agreement on Participation of 1972 that allowed for an initial 25 per cent host country share in the operations of concessionaires rising by progressive stages to 60 per cent majority control by 1983. A third was the unilateral fixing of a new price level in October, 1973, and the end to negotiations with the

companies on the subject. A fourth was the imposition of new tax and royalty rates in November, 1974.

One important shift was the move by most producers to take over full ownership of their oil industries by nationalisation—in the case of Algeria and Iraq—or by negotiations. By 1974 the process had rendered the General Agreement on Participation irrelevant. Other important developments were the imposition of production cutbacks either as a means of obtaining higher prices, a tactic successfully used by Libya in 1970, or with the aim of conserving a depleting asset, a requirement first laid down by Kuwait's imposition of an output ceiling in 1973.

Tables have been turned to the extent that individual members have asserted their individual power to raise prices without reference to the others and constrained only by the limits to what customers will pay—which have proved to be remarkably elastic. More extraordinarily the militants have been able to ratchet up oil prices despite full inventories

and a modest worldwide surplus over the past year.

Average revenues are now over \$30 per barrel compared with just over \$13 at the end of 1978. Since 1970 they have gone up over thirty-fold in absolute terms and about six times in real terms. The certainty of an ever-tighter supply-demand equation and possibility of acute shortfalls mean that prices will rise both progressively and, at times sharply, regardless of OPEC's existence. OPEC has failed in one original objective, pursued vigorously by Venezuela at least, in never adopting a programme to control production—mainly because of Saudi Arabia's refusal to join one. For the benefit of consuming countries rather than out of financial need the Kingdom is continuing to produce 9.5m b/d from its main fields, 1m b/d above its official ceiling and now accounts for over one-third of OPEC's total. Nevertheless, the reductions made by other members recently have almost amounted to de facto rationing of output.

The original and basic purpose of OPEC was to maintain

#### Price structure

The establishment at the Taif meeting in May 1978 of the six-man committee on long-term strategy was an expression of determination that OPEC would stick together and realisation that it must prepare for another era. The report was finalised by the committee and approved formally by the Oil Ministers of the 13 member-states in May. It must still be endorsed at full governmental level. As it is, Iran, Algeria and Libya have entered "reservations" about its important pricing proposals, even though Iran and Algeria were represented on the committee. In the interests of both producers and consumers, the report, as it stands, recommends a long-term pricing formula that would give both a clear idea about future trends.

Its three elements are an index to take account of the impact of inflation in international trade based on roughly two-thirds on exports of the Organisation for Economic Co-operation and Development and one-third on their domestic prices (to reflect the cost of services); an automatic exchange rate adjustment factor based on a basket of the currencies of 10 leading industrialised countries (including the U.S.); and—to give a progressive increase in real terms—the average growth in real GNP of OECD members.

The underlying aim is to gradually bring prices into line with the cost of developing alternative sources of energy. The report comes closer to agreement on the principle of output control than OPEC has ever reached before. In the event of a temporary oil "glut" on the market it suggests that production should be lowered but does not spell out any mechanism for prorationing.

Underlying the whole strategy is the principle that "pricing objectives, in concrete terms, should aim at bringing about an orderly balance between supply and demand in the long-term, taking into account the production policies of member countries." Fundamental to it also is the strengthening of relations with other developing countries.

On a broader scale, OPEC's plan is to spearhead a new drive to revive the dialogue between the industrialised and developing countries, taking up cudgels on behalf of the latter.

Prospects for using its oil muscle to bring about a new international economic order must depend very largely in the first instance, at least on establishing an orderly price structure and agreement on the starting point for regulated increments. The system proposed by the ministerial committee cannot be implemented until prices are realigned. Hopes that they might be at next week's conference in Algiers—or indeed in the foreseeable future—have largely evaporated.

Iran, Algeria and Libya have insisted the formula should be amended so that the inflation index is based on goods and services imported by OPEC members and the provision for increases in real terms is based on their own (abnormally high by world standards) growth rates. In effect, the three militants would seem to prefer a continuation of the chaotic free-for-all, leap-frogging of the past 15 months.

Not for the first time OPEC is disunited. But it has "agreed to disagree" before. Meanwhile, no one should harbour any illusions about the producers' club disintegrating and disappearing.

Richard Johns

## Spot markets exerting powerful influence

AN UNEASY calm has fallen on the crude spot market in recent months—a respite from the whirlwinds of the Iranian revolution which swept spot traded volume and prices up to unprecedented levels in the latter half of 1979.

High stocks and a mild winter in Europe have brought both prices and volume sharply down again. An average of just 700,000 barrels a day of crude was traded on the market in the first quarter of this year, according to one oil company estimate quoted by the authoritative Petroleum Intelligence Weekly.

This was less than one quarter of the record 3m b/d traded in the last nine months of last year. Prices have also moved closer to official levels than the differential of up to \$20 a barrel which emerged late in 1979. Nevertheless, last year's extraordinary conditions have left a nasty aftertaste, with politicians and consumers inveighing against the spot market and all its works. Behind the anger lies two basic complaints: that spot traders are reaping vast speculative profits at the expense of the consumer and that the market has become the tail which wags the oil pricing dog.

#### Misleading

Both arguments are misleading. Complaints about recent windfall profits have to be set against the sloppy conditions with thin trading margins which prevailed between 1974 and 1978.

The tail-wags-dog complaint stems largely from the new phenomenon of producer nations demanding spot-related premiums well above the official price for a considerable proportion of their crude. Much of this oil has been sold on a term basis to the producers' regular customer.

One estimate has suggested that although only 3m b/d was being moved on the regular spot market at the end of last year, as much as 10m b/d of crude was being sold above official prices.

The growth of the administered spot market reflects a desire among producers to make sure that they, and not middlemen, get the lion's share of any windfall profits, and also to diversify their sales outlets away from the oil majors.

But while this may exert a general upward pressure on prices, it is hard to pin the blame on the Rotterdam spot market, which is itself only reflecting the supply/demand equation at the margin.

Like the crude market, the spot market for oil products is capable of exercising an influence out of all proportion to its size—as it proved in a dramatic fashion last year.

It accounts for only about 5 per cent to 10 per cent, at most, of European oil product sales—although the proportion varies according to general business conditions and the material concerned.

In the latter part of the 1970s, spot market prices were slightly lower than those charged by the major oil companies to their contract customers. This pricing pattern enabled some companies, such as the smaller independent petrol groups, to buy spot products and so undercut their larger competitors.

One of two major concerns, notably the U.S.-based Dow Chemical, also bought compara-

tively cheap naphtha—the light fraction that is vital as a raw material for making petrochemicals—on the spot market and thereby gained an edge with its sales. But the spot market in the late 1970s was not normally a major source of disruption.

Yet the revolution in Iran, the cutting of crude supplies to the West and the ensuing world oil crisis sent spot market prices for such products as fuel oil, petrol and naphtha soaring. And for the first time in several years, spot prices overtook contract prices.

For example, during 1979 the spot price of naphtha doubled, going from around \$200 a tonne at the start of the year to \$400 a tonne by the beginning of 1980. To the consternation of many, naphtha contract prices spiralled upwards in the wake of the rising spot market.

Five European chemical majors—the UK-based Imperial Chemical Industries, the Dutch-

based DSM, the French-based Rhone-Poulenc and two German-based groups, BASF and Bayer—set up a naphtha price reporting scheme at the beginning of this year in an effort to counteract the impact of the spot market on contract prices. Their aim is to bring "greater transparency" to naphtha pricing.

The five publish the weighted, average contract prices they pay for their naphtha each quarter but so far it has proved almost impossible to judge whether the scheme is having any impact.

Publication of the first set of figures coincided with the first drop in naphtha spot market prices. Spot prices for naphtha have now fallen back behind contract price levels and seem set to remain there for the rest of this year at least.

Sue Cameron  
Martin Dickson

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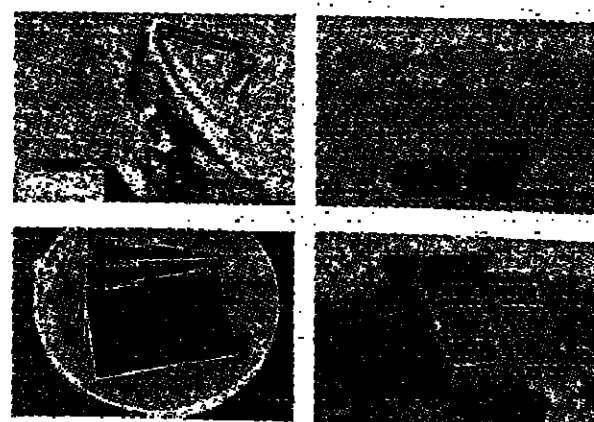
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# Third World bitterness towards IMF

BY DAVID TONGE

"Blaming the IMF for a nation's economic problems is somewhat like blaming the doctor for one's sickness."

Mr. Anthony Solomon, former U.S. Under-Secretary of the Treasury, now president of the New York Federal Reserve Bank.

"The problems of my country and other Third World countries are grave enough without the political interference of IMF officials. If they cannot help, at the very least they should stop meddling." — President Julius Nyerere of Tanzania.

THE DEBATE over the role of the International Monetary Fund in the Third World is becoming more acrimonious. Eritrea in Peru and Egypt against its austerity prescriptions have led to growing use of the phrase "IMF riots". The Government of Jamaica is only the latest of many publicly to condemn the Fund. Mr. Bulest Echeveriz of Turkey and Mr. Mario Soares of Portugal are only the most recent national leaders who have partially blamed the IMF for their downfall.

More than ever the Third World is dependent on the IMF. An increasing number of developing countries face mounting problems paying their oil bills. Servicing the debts they have incurred since the 1974 oil crisis is straining their resources. Commercial banks are proving increasingly choosy

about to whom they lend and how much. There are grave doubts about whether the banking system will be able to recycle the \$87bn OPEC surplus predicted for 1981.

The developing countries know that the IMF has huge resources for lending, its assets total around \$60bn and include stocks of gold exceeded only by those of the U.S. and West Germany. They also know that they often need the IMF's seal of approval without it they may find it hard to borrow from private sources.

But the developing countries have not been flocking to the IMF's door. Fearful of the conditions which the fund usually attaches to its lending, they have been steering clear of it in a way which worries Mr. Jacques de Larosiere, the IMF managing director. In 1978 non-oil developing countries repaid \$800m more than they borrowed. In 1979 fresh advances of \$1.5bn to this group only just exceeded their repayments of \$1.5bn.

The debate on the principles involved goes back to a time before the fund took its present shape. In the Bretton Woods negotiations in July 1944, Keynes fought for what he dubbed an International Clearing Union. This was to extend the principles of domestic banking to international trade. But Keynes also wanted it to be expansionist, to give special attention and voting rights to smaller and poorer countries; to entitle countries to automatic access to funds; to have directors representing countries totally in the background and not politically active; and to be based outside Washington and not to be "one of the minor desks at the U.S. State Department."

Most of that was opposed by Harry White, the U.S. chief negotiator. White proposed an International Stabilisation

Fund. He saw it as "a very powerful instrument for the coordination of monetary policies for the prevention of economic warfare, and for an attempt to foster sound monetary policies throughout the world."

Keynes was outmanoeuvred. He chose the name which the IMF now bears, but White carried the day on virtually all else.

The charter of the IMF describes the fund as having six purposes. Most are concerned with the exchange rate system, but one is of particular importance to the developing world. It sets out that the IMF is "to facilitate the expansion and balanced growth of international trade, and to contribute thereby to the promotion and maintenance of high levels of

employment and real income, and to the development of the productive resources of all members as primary objectives of economic policy."

In practice development has never been a primary purpose of the IMF. But over the years it has gradually responded to increasing pressure from the developing countries.

Since its early days the IMF has allowed members to borrow a reserve tranche and four credit tranches. As with all Fund facilities, borrowing is related to the quota each country has with the IMF. In 1963 the IMF made its first institutional response to the demands of the Third World.

A facility to compensate members for shortfalls in export earnings was introduced. This

was initially operated on a restrictive basis, but has since been liberalised. In 1969 a buffer stock financing facility was introduced to help developing countries whose foreign exchange earnings were hit by commodity-price fluctuations. It has been little used in practice.

Five years later an extended facility was set up to help members meet deficits in balance of payments over longer periods and for larger amounts. A temporary oil facility was also established. Most recently a supplementary financing facility, the so-called Witteveen Fund, was set up with \$10bn of borrowed resources. To help low-income countries the IMF has a trust fund and administrators

a subsidy account to alleviate interest charged on borrowings under the oil facility.

The question now is whether the whole structure resulting from the original Bretton Woods principles and subsequent modifications is sufficient in today's conditions.

In considering the IMF, one major issue is that of "conditionality" — an inelegant word used to describe the often controversial conditions which the IMF attaches to almost all its lending. It is fundamental to the IMF's current approach that countries in balance-of-payments difficulties are required to stop living beyond their means, to adopt policies of austerity, deflation and devaluation.

Third World leaders like Mr. Michael Manley, Prime Minister of Jamaica, have long argued that these prescriptions are ill-conceived, unrealistic, largely irrelevant to their problems, and harsh. They stress that often their problems are externally caused — by falls in the prices of the commodities they export or by rises in their oil bill.

Recently the IMF has shown some response to such criticisms. It has increased the multiple of a country's quota which it is prepared to lend. It admits that quotas have long been lagging behind the growth of world trade.

When the IMF Board met on March 19 last year it reached agreement on three points. The first was that countries should be given longer to make adjustments. The second was that, while continuing to include demand management in their policies, they should put greater emphasis on the "supply side" — on boosting production and investment and on helping employment. The third was to collaborate more closely with the World Bank in programmes to help economies to adjust their structures.

But these points are not incorporated in the formal code of conditions which the IMF has laid down. This code, agreed in March 1979, avoided repeating the fund's articles statement that the IMF would respect the policies of members. Instead it stated that the IMF would pay due regard to their objectives — phrasing which is far less binding on the IMF.

The reaction of the commercial banks to the talk of change is especially significant. As long as the amounts advanced by the IMF remain relatively small compared with the borrowers' needs, its programmes will depend for their success on support from the banks. But the banks insist they are not aid agencies.

IMF staff are well used to fielding questions about "IMF riots" and do so with the eloquence born of conviction.

**They insist they are often used as a political football**

and with an occasional piqued tone. "The IMF does not starve babies," aggrieved but unprompted, they tell the visitor. They insist that they are often used as a political football.

There is no shortage of advice as to how the fund might adapt to the new demands being made on it. One suggestion is that it should attract needy countries to it by presenting a more outward-looking fatherly image. If M. de Larosiere will lament in private that the poorest developing countries have no access to the world's financial markets, should he not go on the stump to stress that the wealth of the North depends on markets in the South? Another, somewhat conflicting,

suggestion is that if the IMF had been less gentlemanly with countries such as Turkey when they first ran into trouble, there would be less need later on for the strait jacket. A third suggestion, made by the U.S. Treasury, is that more surveillance should be exercised over those countries which have a surplus on current account — that since every deficit is matched by a surplus there should be more symmetry in IMF discipline.

The formal response to such points ranges from a wry "that is not how the fund works," to a calm claim that such policies are impractical. But the IMF staff do discuss changes, as in particular do the Executive Directors representing the developing world.

The task of these directors is unenviable. Traditionally, they are out-maneuvred, out-voted, and out-gunned by the developed North. Ten industrialised countries control 56 per cent of the vote, and the mechanics of representation are far from equitable. The British Executive Director, for instance, represents only his own country, and has the experience of both the Bank of England and the British Treasury at his beck and call.

In contrast, some developing countries are represented by directors from the North. Other directors represent up to 21 Third World countries. They complain that they have no proper technical back up, and some express suspicion of the IMF's own personnel. One executive director from a developing country says: "It takes five years to understand what the Board is talking about — and five years to realise how the IMF staff is tricking you." This may be the argument at its extreme, but it serves to underline the gap between the expectations of the South and the approach of the industrialised world which built and controls the IMF.

## Letters to the Editor

### Textile trade conflict

From Mr. Douglas Black  
Sir, — Rhys. David's recent article (May 20) highlights again the serious state of international trade in textiles; to the traditional conflict between the nations of the rich north and poor south must now be added the wrangle between the U.S. and the EEC over synthetic fibres.

Your correspondent has already pointed out (January 10) that Europe's textile industries must shed jobs "on an alarming scale" if they are to survive, and also noted the crucial point that although EEC producers complain loudest about imports from low-wage developing countries, that pressure is arguably less significant than the threat posed by mass-production in Comecon countries and the U.S. In fact, in spite of the landable intention of the last Multifibre Agreement, it has served to limit growth in imports from the Third World while allowing other developed countries' imports to expand. Yet textiles are widely held to be vital for Third World industrialisation and development.

Surely we must now accept that international trade in textiles is regulated by a largely unworkable and growing patchwork of "agreements" reflecting mainly negative, short-term, defensive postures which in the longer term in our interdependent world are counter-productive, and may lead to a dangerous trade war. Further, the serious unemployment problems expected from technological change in textile production and throughout Western industry must dictate a careful approach to the problem over the next few years.

Is it not then time for a new, positive and coherent approach to resolve the many strands of conflict in textile trade by attempting a genuinely global agreement which regulates trade between all interested groups — not just between Western producers and the weaker Third World suppliers? The renegotiation of the MFA next year provides an opportunity which should not be missed.

Douglas Black  
96, Craig Road, Glasgow.

### Tinkering with the price index

From Mr. L.L.F. Blight  
Sir, — A retail price index comprising of food (excluding items showing significant seasonal variations), housing, fuel and light, and the cost of public transport, as suggested by Mr. D. Ellis (May 29) would have shown an annual rate of increase of 22.5 per cent at April this year. This is almost identical to the actual increase in the retail price index for all items except seasonal foods, which rose by 22.4 per cent over that period.

In fact, as the all-items index includes an increase of nearly 4 per cent due wholly to the increase in VAT rates while the proposed index includes very few items subject to VAT, the underlying rate of increase for the latter is rather higher than the average.

### Irreplaceable secretaries

From the Managing Director, Copart Gordon Brown  
Sir, — The letter from Miss House of Pittman's Colleges (May 29) highlights the already growing problem of distinguishing between secretaries and word processing staff.

Secretaries regard the new machines as impersonal and rather beneath them, the bosses think they're marvellous, but may lack the courage to require their Secretary to learn to use them, and the only person who gains is the typist who enthusiastically masters the machines, and soon finds employers prepared to pay very good salaries for those specific skills.

Miss House will be horrified at the idea that experienced word processing operators should earn more than secretaries, but the trend that way is growing rapidly as the demand for word processing staff exceeds supply. Tomorrow's senior secretary needs to be happy to cope with all the new skills so that the boss can receive the all round service for which the secretary expects to be paid so highly.

David Fisher  
53, Fleet Street, EC4

### Managers too old at 40

From Mr. E. Tonkinson  
Sir, — Too old at 40 or thereabouts especially if you are a manager, have been made redundant or are unemployed. Michael Column was particularly apposite in a week which saw the most gloomy authoritative forecast of the economy in the early 1980s, with more than a possibility of two million unemployed by 1981. It is likely that the current 100 per cent increase in male managerial unemployment, and over 250 per cent amongst female managers during the past few years, will be substantially increased in future. Of the 50,000 or so male managers (8,000 female) who are unemployed now, the highest unemployment rate exists among middle and professional managers and the lowest among top managers. And once managers are unemployed, they tend to remain unemployed longer than other folk — the middle-aged manager more so. The social waste, the waste of skill and the human misery and degradation, engendered by the enforced idleness of unemployment cannot be measured, but when it is reinforced by prejudice against employing the middle-aged, and those unemployed, it is doubly inexcusable in a so-called civilised society.

Having recently returned to part-time employment as a career consultant after suffering three years early retirement from my former full-time career as Director of the Institute of Personnel Management, I can personally testify to the stigma attached to those not in

### Shareholder participation

From Mr. W. Dennis Heymansson  
Sir, — On the question of shareholder participation in monitoring of company results, shareholders could give advance notice of their question as in the House of Commons, volume might be such that question and answer could be listed and circulated and this would not rule out supplementaries, or extempore questions.

At the recent BP AGM a very considerable time was spent by shareholders who had come to grind political or cultural axes generally ride their "hobby horses", and let the bees out of their bonnets. The majority of those attending were interested in the security of their bread and butter, in particular the liberality of the latter. The patience of BP's chairman was phenomenal, in marked contrast to the chairman of Lomrho who at their last AGM in my view was correctly reported by a financial columnist as answering questions "brusquely."

The writer is a Lomrho follower, but came away from their AGM depressed by the attitude of the "platform" to critics. Sycophantic pleasantries from the floor were lapped up. Critics were given short shrift, pertinent questions were considered an impertinence, the chief executive was mute. An example of "how to lose friends and antagonise people?"

From the Fitch Lovell AGM I quote an example of questioner irrelevance, where a shareholder held the floor for about 20 minutes, deploring Fitch Lovell's discontinuance of their one-time practice of presenting AGM attending shareholders with food parcels. Here again the chairman's replies were a model of courtesy, tact and diplomacy.

W. Dennis Heymansson, Activist Investments, Middleton-on-Sea, Sussex.

### Boycotts and Arab trade

From Mr. Andrew Faulds, MP  
Sir, — Last year, at the time when a Select Committee of the House of Lords was discussing the possibility of our enacting in this country anti-boycott legislation similar to that enacted in 1977 in the United States, proponents of the idea gave evidence purporting to show that American trade with the Arab World had not suffered since the enactment of the legislation. Hence, they argued that we in this country had no need to fear an adverse effect on our trade if we adopted similar measures. At the time, I thought the argument was based on a false analogy because our trading position with the Arab World

is very different from that of the United States.

However, I now learn that the argument was false even in so far as it denied that the legislation had had an adverse effect on American trade with the Arab World. I am informed that, despite steady growth in the gross dollar totals (a growth almost wholly attributable to the sale of arms to Arab Governments), the American percentage of the Arab market has been shrinking each year and that American firms are losing out in the competitive race with European and Far Eastern firms. For example, in 1979 America fell to the twelfth place in the list of countries undertaking construction contracts in the Middle East. I am further informed that the anti-boycott legislation, billed in America as a blow against the Arab Boycott of Israel, has meant in practice that American business firms trading with the Arabs are required to complete so much paperwork and to sort out among so many conflicting American jurisdictions as to discourage all but the most determined. The law has not broken the boycott, or helped to trade with Israel, or hurt the Arabs. Only American firms have been the losers.

I hope you will find space to publish this letter as a means of bringing facts to the notice of those who were so stridently calling for this country to follow the American example. Of course there may be other, additional reasons for the decline in American trade with the Arab world, but it seems clear that the boycott legislation has been a significant factor in hampering American business in that region.

Andrew Faulds, House of Commons, SW1

### Refuelling in Oman

From the Charge D'affaires, Embassy of the Sultanate of Oman

Sir, — I write with reference to the article on Oman (May 29) by Richard Johns to correct certain remarks attributed to the Minister of State for Foreign Affairs of the Sultanate of Oman.

Mr. Zawawi made absolutely no reference to American aircraft refuelling at Oman airfields in the course of U.S. operations in Iran on April 24-25. What the Minister said was that the Americans will continue to enjoy the same access to facilities as is accorded to other friendly countries: aircraft and ships in transit will be granted permission to refuel en passant. Such facilities will not be granted as a right, but will have to be applied for separately in each case. I am surprised to read that other inferences should have been ascribed to his remarks.

The Minister did not impute any criticism of Saudi Arabia's considerable assistance to the Sultanate of Oman, which has been in the area of development finance. The Minister expressed disappointment at the general lack of enthusiasm by other Gulf states for collective security arrangements for the Strait of Hormuz. This could not be interpreted in any way as an implied disapproval of Saudi Arabian assistance in other fields.

Hussain M. Ali, 64, Ennismore Gardens, SW7.

## Today's Events

**GENERAL**  
UK: Mr. William Whitelaw, Home Secretary, addresses joint conference of Association of Metropolitan Authorities, Association of Chief Police Officers of England, Wales and Northern Ireland, and Association of County Councils, Torquay.  
Mr. Norman Lamont, Energy Parliamentary Secretary, opens Manchester Rotary Club conference on future of nuclear energy in Britain.  
Mr. Nelson Bunker Hunt challenges in Appeal Court £17m award to BP Exploration (Libya).  
Lotteries Council introduces code of practice.  
Announcement of linking of

Sadler's Wells Royal Ballet and Barclays Bank International in Far Eastern tour.  
**Overseas:** Ministerial two-day conference of Organisation for Economic Co-operation and Development starts, Paris.  
Final day of Financial Times conference on World Banking, Singapore.  
Princess Anne starts three-day visit to Paris.  
**PARLIAMENTARY BUSINESS**  
House of Commons: Finance Bill, committee stage.  
House of Lords: Solicitors (Scotland) Bill, second reading.

Employment Bill, committee stage.  
**Select Committees:** Environment: Subject: Council House sales. Witnesses: Thamesdown Borough Council and Crawley Borough Council. Room 16, 4.15 pm.  
Foreign Affairs: Overseas Development Sub-Committee. Witnesses: Commonwealth Development Corporation and Overseas Development Administration. Room 15, 5.15 pm.  
**OFFICIAL STATISTICS**  
UK official reserves for May. Capital issues and redemptions during the month of May.

**COMPANY MEETINGS**  
Aquaatum, 108 Regent Street, W.12. Associated Book Publishers, 11 New Fetter Lane, EC. 12. Barrow Hepburn, Connaught Rooms, Great Queen Street, WC.12. James Beattie, 71 Victoria Street, Wolverhampton, 2.30. Bentalls, Kingston, Surrey, 12. R. H. Cole, 882, Brighton Road, Purley, Surrey, 12. Electrical and Industrial Securities, Brewers Hall, Aldermanbury, EC. 12. Lyle Shipping, Trades House, Glassford, Glasgow, 12.15. Myson Group, Glasgow, 12.15. Bury Street, St. James's, SW. 12. Willis Faber, 10 Trinity Square, EC. 12.

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## High interest restricts Marley growth midway

DESPITE much higher interest charges, of £4.96m against £2.1m, taxable profits of Marley, building products manufacturer, increased by £2.3m to £10.2m for the six months ended April 30, 1980. External sales expanded from £131.4m to £168.8m.

Profits for the whole of 1979-80 were a record £22.1m.

The directors state that high interest rates will continue to have a significant impact on profits for the rest of the year. And economic conditions, particularly in the UK and the U.S., will make it difficult for the improvement shown in the first six months to be continued in the second half, they add.

The interim dividend is increased by a third to 2p (1.5p) net—last year's final was 2.5p. Also proposed is a one-for-one scrip issue.

Trading profits, up 51 per cent at £15.16m against £10m, were split as to: UK £8.27m (£5.36m), and overseas £6.9m (£4.64m).

Six months' tax takes £3.49m compared with £1.31m, leaving net profits just ahead at £6.7m (£5.6m), giving earnings per 25p share of 6.4p (6.2p).

Despite projected higher trading profits, with the group's commitment to continuing capital investment for both growth and expansion, high interest rates for the immediate future will have an effect on earnings per share, the directors state.

The group, however, will be in a strong position to take advantage of improved economic

### HIGHLIGHTS

The accounts for J. Sainsbury indicate a strong, positive cash flow but, as Lex points out, the food retailer is taking a far more cautious attitude to stock relief than it has been adopting recently. Marley's interim figures are also analysed by Lex and show that the building materials' manufacturer has lifted pre-tax profits by almost 30 per cent and is now looking to generate further growth in a generally sluggish construction environment through acquisition. The EEC Budget contribution changes, hammered out by Lord Carrington, appear to have been accepted by the Cabinet and Lex examines its effect on the Public Sector Borrowing Requirement and sterling parities. Lex, finally, looks at the first-quarter performance of VW and links its earnings shortfall to the current high level of capital spending.

conditions and lower interest rates, particularly in the UK and the U.S., they add.

After minorities of £271,000 (£332,000) the attributable balance came through at £6.44m (£6.26m).

Lex, Back Page

## Foseco expansion prospects

SIGNIFICANT opportunities for profitable expansion are seen at Foseco Minsep by continued generic growth and in specific situations, by acquisition, Mr. D. V. Atterton, chairman, says in his annual review.

More importantly, he states, the organisation of the group gives it the flexibility to adapt quickly to changing conditions, "and... we approach the future with genuine optimism."

Sales for the first quarter of 1980 are ahead of the corresponding period last year.

As reported on April 29, a static second half left taxable profits, for 1979, up by £1.06m at £15.43m from turnover of £226.5m (£202.4m). The dividend is increased to 6.41p (5.2443p) net per share.

On a CCA basis historic profit is reduced to £12.4m (£13.8m).

Group balance sheet shows fixed assets of £39.42m (£37.21m) and net current assets, lower at £32.4m against £34.6m.

At the year end there was a £2.7m decrease (£51,000 increase) in total net borrowings.

## Sharp rise for Century Oils

WITH SECOND-HALF profits trebled at £2.06m, Century Oils Group reports a pre-tax surplus of £3.57m for the year ended March 31, 1980, compared with £1.26m previously. Sales advanced from £22.65m to £39.09m.

First-half profits had jumped from £0.58m to £1.51m on sales from £10.5m to £17.34m and it was then anticipated that these higher levels of sales would be maintained in the second six months.

Interest charges for the year rose sharply from £231,000 to £894,000. Tax was lower at £212,000 (£233,000) and after exchange losses and minorities, attributable profits came out at £3.33m, against £0.98m.

Stated earnings per 10p share surged from 11.48p to 33.5p, while the dividend is increased to 4.5p (3.0079p) net with a final of 3.7p. A one-for-one scrip issue is also proposed.

The group manufactures lubricants, industrial hygiene products and engine coolants.

## Record £1.55m for F. Gates

AS FORECAST at the interim stage, 1979 was a record year for Frank G. Gates, main Ford dealer. After the first half advance from £713,885 to £966,461, the full year's pre-tax profits reached £1.55m, compared with £1.24m, on turnover up £9.83m to £24.38m.

Tax charge was down from £445,300 to £179,081 and earnings per 25p share came out at 20.4p (8.9p). The dividend is effectively raised from 1.275p to 2p net.

There was an extraordinary debit of £82,439 this time, comprising goodwill written off.

comment

A 50 per cent rise in product selling prices and rapid expansion overseas have pushed the profits of Century Oils on to a new plateau. Second half profits have more than trebled but this momentum will not be sustained in the current year.

The growth in working capital has left the group with a £3.5m rise in total borrowings, despite a £1.3m rights issue last year, and servicing this extra burden will be a headache in the coming months. Mitigating this problem is a very high level of retained earnings—dividends are covered seven times and the tax charge is exceptionally low. Century says the impact of stock profits on its figures is not material and points out that the increase in raw material prices has outstripped the rise in selling prices. Much of the dramatic profits rise must therefore be attributable to overseas operations, which accounted for almost double their share of turnover to 23 per cent last year.

The continued growth potential here is enough to justify a p/e of 48p on reported earnings. The possibility of a takeover for Century gives added gloss to the shares which rose 11p to 165p yesterday.

comment

The lesson that the garment trade was forced to learn all over again last year was that demand for high fashion textiles can disappear overnight. It was almost exactly at this point in 1979, Selincourt estimates, that the high street turned sour and the resultant level of overstocking has left deep scars on the balance sheet and profits. The merchanting and most of the up-market outerwear subsidiaries, by contrast, won substantially higher orders since about March and the group is now talking a substantial element of recovery even if Filigree's additional output is still proving difficult to move, suede and leather and the

German operation are still in loss and there is nothing on the macro-economic front to suggest any easier trading conditions. Cash flow has been contained in the first quarter, nevertheless, and the overall debt position could be reduced by perhaps £1m in the next balance sheet. On top of that, Selincourt expects to take about £1.5m out of Sweden and Leather this year and there should be substantial scope to generate cash from the freehold property portfolio. The margin on sales to Marks and Spencer, however, is still very low. Taylor Merrydale, for instance, contributed just £100,000 pre-tax on turnover of £8.5m and whether the meeting with this important customer next week eventually provides room to reach for the target 7 per cent margin remains to be seen. In the meantime, it comes as little surprise that the market capitalisation of some £8.5m is less than half published net worth.

comment

The net interim dividend of Govett European Trust is being stepped up from 1.8p to 2.8p. The directors say they hope to post the circular formally pro-

Govett European pays 1p more

The net interim dividend of Govett European Trust is being stepped up from 1.8p to 2.8p. The directors say they hope to post the circular formally pro-

posing the scheme of unitisation of the trust in July or August. Discussions with the Department of Trade relating to the new authorised unit trust are at an advanced stage. The provisions of the current Finance Bill affect unitisations generally, but as the result of representations made to the Inland Revenue it is expected that the new legislation will not be detrimental to the proposals, the directors say.

## Upward trend continues as Percy Bilton passes £6m

WITH second-half pre-tax profits moving ahead from £2.79m to £3.32m, Percy Bilton, property investment, development and civil engineering group, reports figures for 1979 as a whole up from £5.33m to £6.08m. This is the 13th successive year of improved profits.

After tax down from £2.36m to £1.58m, stated earnings per 25p share are 12p against 9.2p, and the final dividend is down from 4.6354p to 4.4p for a total of 6.9p (6.89709p).

There was an extraordinary credit this time of £478,000 (nil).

A professional revaluation of the company's properties on an open market investment value at December 31, 1979 shows a value of £118.02m. Mr. Percy Bilton, the chairman, says that rent reviews are continually being negotiated and the increases achieved together with the group's development programme, makes for quiet optimism for the future.

For the first time in its history, the group found it necessary to write-off sums in respect of a property development. The particular property was inherited as part of a larger transaction.

The private housing division had an excellent year, contributing substantial profits to the group. The demand for the group's houses was buoyant. The atrocious weather in the winter and spring affected the construction and civil engineering division, and the accumulation of unsettled contract claims can escalate to substantial sums, says Mr. Bilton. These can, however,

make a considerable contribution to future profits.

He says the early months of the current year indicate an improvement in profitability over last year.

Turnover in 1979 was lower at £31.62m against £32.08m, but investment income was up from £5.95m to £6.58m. Trading profit was down from £1.79m to £1.22m. Fixed assets amounted to £55.67m (£51.7m) and net current assets are £3.65m (£3.72m). There was a net increase in funds of £2.52m against a decrease of £668,000 in the previous year. The group's properties have been professionally valued at £118.02m at the year-end.

comment

The conservative dividend policy at Percy Bilton damped down

any enthusiasm the market might have felt for the higher profits. The shares slipped 5p in 1980, where they stood 5.2 per cent and discount by some 30 per cent net asset value after December's revaluation. Construction and engineering had an understandably hard time, but the group reports that the current year has opened strongly in both housing and more surprisingly, public sector work. The gentle rise in investment income reflects the relatively short-term review basis on which much of the property is let. Over half is reviewed every five years or less. If the discount to assets is taken as an indication of any market unhappiness with Bilton, that may be attributed to the vulnerability of industrial rental growth to recession.

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### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Current payment	Current payment
Century Oils	3.7	Aug. 9	3.7	3.7	3.7
Anglo American Corp.	503	July 25	503	503	503
Percy Bilton	4.4	—	4.4	4.4	4.4
EMAP	1.75	July 15	1.75	1.75	1.75
Frank G. Gates	2	—	2	2	2
Govett European	2.8	July 1	2.8	2.8	2.8
Marlborough Prop.	0.3	—	0.3	0.3	0.3
Marley	2	Aug. 7	2	2	2
Martin Newsgate	3.8	July 3	3.8	3.8	3.8

Dividends shown pence per share net except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For 18 months South African cents throughout.

make a considerable contribution to future profits.

He says the early months of the current year indicate an improvement in profitability over last year.

Turnover in 1979 was lower at £31.62m against £32.08m, but investment income was up from £5.95m to £6.58m. Trading profit was down from £1.79m to £1.22m.

Fixed assets amounted to £55.67m (£51.7m) and net current assets are £3.65m (£3.72m). There was a net increase in funds of £2.52m against a decrease of £668,000 in the previous year.

The group's properties have been professionally valued at £118.02m at the year-end.

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# AB ELECTROLUX

Further growth expected

The Annual General Meeting of AB Electrolux was held on May 23, 1980 in Stockholm and a dividend of Swedish Crowns 7.50 per share was declared.

In his speech at the meeting the Managing Director, Mr. Gösta Bystedt, said that group sales during the first four months of the year were approximately 30% better than last year. The group trading profit for the same period is expected to show a similar increase. He, however, did not think that this growth would be maintained for the whole year because of the economic recession in some countries. There was, therefore, no reason to deviate from the forecast already given for 1980 of an increase of 10% in the results for the group, exclusive of the Granges group.

Measures taken during the seventies, which resulted in an enlarged product programme, increased number of markets and a widened distribution network combined with volume growth, have created opportunities for additional growth of sales and profits.

Additional product lines acquired during the seventies generally show a satisfactory result. This has resulted in the group becoming less dependent on household goods whose share of the group profit has, over the years 1970 to 1979, decreased from 88% to 65% while at the same time the group profit in absolute figures has increased from 113 to 915 million Crowns.

The most important event during 1979 was the acquisition of the Tappan company in the U.S., which, together with the earlier acquisition of National Union Electric Corporation, is aimed at strengthening the group's position in the American market for household goods. Through Tappan, Electrolux has also got access to an excellent range of microwave ovens for which an increasing demand in Europe is expected.

Referring to the position on the Stockholm Stock Exchange of the Electrolux shares, Mr. Bystedt was doubtful whether there was a relationship between the number of shares and the Stock Exchange price and emphasised that, during the seventies, the number of Electrolux shares had increased by some 1.3 million while during the same period some 3 million shares had been withdrawn from the stock market through Electrolux acquisition of Swedish companies registered on the Stock Exchange.

Having regard to the favourable product mix within the Group and its competitiveness, Mr. Bystedt expected an increasing profit capacity during at least the first few years of the eighties for which it is now possible to make rough estimates.

Electrolux shares are quoted on the London Stock Exchange and the price listed daily in this paper. Copies of the Annual Report for 1979 in English will be available after June 23 from Baring Brothers & Co., Limited, 88 Leadenhall Street, London EC3A 3DT.



## MINING NEWS

# Anglo's earnings climb 52% to record R307m

By KENNETH MARSTON, MINING EDITOR

SUITABLY, gold and diamonds although the market for the stones has now boiled-over, the results of the previous boom are reflected in Anglo's latest figures.

The extraordinary items have advanced 52 per cent to R306.6m (£167m), or 138.1 cents per share, from R202m in 1978-79. A final dividend of 50 cents (25p) lifts the past year's total to 70 cents from the previous year's total of 46 cents.

The extraordinary items boil down to a net debit on this occasion of R24m, the main factors being a provision of R22m against the investment in Cleveland Potash and a credit of R16.4m arising from the net profit on disposal of investments. While the group's interests cover virtually every aspect of mining together with major industrial and financial activities, gold is the main source of investment income and will have provided about half of this in the past year thanks to the rising tide of gold mining dividends. Diamonds come next in the investment income league and

	1980	1979
Investment income	321.4	220.6
Interest and fees income	113.9	82.8
Less expenses	8.4	8.4
Trading profit	13.4	11.6
Surplus	457.1	323.4
Interest paid	53.4	44.1
Costs of prospecting	17.2	11.8
Provision against loans	4.0	2.2
Profit before tax	382.5	265.0
Taxation	24.8	18.9
Net profit	357.9	246.1
To minorities	46.8	42.7
Preference dividends	4.5	3.4
Attributable to Ord.	306.6	222.0
Ordinary dividends	167.7	103.0
Extraordinary dividends	2.4	6.9
Retained	146.5	92.1
Brought forward	10.7	17.5
Less adjustment	0.1	1.1
To reserves	140.0	100.0
Leaving	17.1	10.7
On realisation of general investments	17.1	10.7

The market value of the group's investments at March 31 had climbed to R5.42bn from R3.36bn.

Just how far the world economic recession will affect Anglo in the current financial year is impossible to assess at this stage.

But the group's financial defences are well-nigh impenetrable and the gold mining income is still rising while dividends from the diamond investments should be at least maintained despite the cooler conditions being experienced in that industry.

## Spanish asset distribution from Tharsis

IN ORDER to comply with Spanish law, the British Tharsis Sulphur and Copper proposes to put its Spanish pyrites mining interests and the industrial assets there into a new Spanish-registered company, Minas de Tharsis. The existing Tharsis company will retain its non-mining and non-industrial property. The reconstruction scheme proposes that the 500 pesetas shares (bearer) in Minas de Tharsis be given to the Tharsis shareholders who will then pass them on to its own shareholders in the ratio of one share in the new Spanish company for every two held in Tharsis.

This transfer of assets will be recognised by a £4.55m reduction in the Tharsis share capital. It will mean the lowering of the present nominal value of the shares from £2 to 25p each. The record date for entitlement to the issue of Minas de Tharsis bearer shares is September 23. Holders of Tharsis bearer shares have to lodge their coupons (No. 82) by September 11. The scheme is expected to become operative on September 26.

Of future prospects, Tharsis says that for Minas de Tharsis higher prices for pyrites will help to offset increased costs this year and sales should be at least maintained. It is pointed out that on the basis of last year's results, the new company would have paid dividends totalling 33 pesetas (20p).

## CHILE PREPARES FOR SEABED OPERATIONS

Chile is considering accepting bids from international corporations for the mining of seabed mineral deposits in the vicinity of its island possessions in the Pacific, writes Mary Helen Spooner from Santiago.

According to Sen. Carlos Quinones, the Mining Minister, Chile will be ready to accept bids after preparatory studies have been completed. These include geological studies of the deposit near Juan Fernandez archipelago, 650 km away from the Chilean mainland.

Copper production from seabed mining would not affect Chile's copper exports adversely, Sen. Quinones noted. Since studies in the field indicated that ocean mining would increase world copper supply by less than 5 per cent.

## ZIMBABWE SHARE OFFER

Rio Tinto Mining (Zimbabwe), the successor to Rio Tinto Mining (Rhodesia), is to raise Z\$8m (£846m) by a 25-for-100 rights issue at a price of 220 cents (150p) a share. The offer price is at a discount of 80 cents to the market price of the shares in Salisbury.

The rights issue was overshadowed by the company last month. The funds raised will be used for the development of the Tlokweng gold prospect and the Zimco platinum prospect, and for exploration programmes.

It follows the decision of Rio Tinto-Zinc, which holds 51 per cent of the company, to inject £5m for development purposes. But the rights issue will be of interest only to local investors. London dealers noted. Foreign investors would need permission from the Zimbabwe exchange control authorities to take up their rights.

Further, the present regulations that investors cannot take out of Zimbabwe more money than is put in, thus preventing the staging of the issue, the dealers added.

Hampton Trust has bought a 50 per cent stake in a small gold mine at Carida, Western Australia, for an initial payment of £30,000, with a further £20,000 payable when ore reserves containing 100 oz of gold have been proved and certified to be profitable to mine. The company has agreed to spend A\$25,000 (£12,000) on mining development.

SPAIN	Price	Change
May 30		
Banco Bilbao	210	+0.5
Banco Central	238	
Banco Exterior	210	
Banco Hispano	209	
Banco Ind. Cat.	122	
Banco Madrid	141	
Banco Santander	257	
Banco Urquijo	156	
Banco Vizcaya	219	
Banco Zaragoza	200	
Dragados	82	-2
Español. Zinc	91	+1
Fecsa	61.2	
Gal. Preciados	28.5	+0.5
Hidrota	88.5	
Iberdrola	61.5	-0.2
Petroleras	114	+3
Petroliber	61	+2
Sogefar	107	
Telefonos	54	+0.5
Union Elect.	67	-1.5

# Tebbitt finishes in loss but plans expansion

THE TORNROUND in Tebitt Group's fortunes which was anticipated by the previous chairman at the interim stage was not achieved, says Mr. John Bentley, who was appointed chairman in January. The group finished 1979 with a taxable loss of £190,879, against £283,082 after reporting a small profit midway.

However, Mr. Bentley holds out hopes of an early return to dividends through expansion. Heavy interest charges and high group administration overheads during the second half of 1979 accounted largely for the full-year loss.

Steps have been taken to lower overheads and costs significantly in 1980, Mr. Bentley says, and since his appointment four directors have resigned and various contractual arrangements settled. Although these contributed to the 1979 loss, reduced running costs will result in the current year.

The directors believe steps must be taken to expand the company's interests and to ensure that central group expenses become an even smaller proportion of overheads. Shareholders will shortly be asked to approve the acquisition of Singate Properties and two freehold properties in London SW. These purchases will considerably strengthen the company's assets and earnings compared with the amount of equity capital being issued, Mr. Bentley says.

Although further transactions

related to the property field are envisaged, he adds, it is also intended to expand industrial interests and generally to enlarge the size, scope and profitability of the company, with a view to restoring dividends at the earliest possible opportunity. No payments have been made since 1976.

"The Board believes the time is ripe for the acquisition of suitable companies during the depressed economic conditions expected for the remainder of this year, and that the British economy will turn during 1981 to give very favourable conditions for certain British trading companies for at least the next several years," Mr. Bentley adds.

A consolidated balance sheet, including Singate Properties, shows total net assets of £23.1m, as at the year-end, with fixed assets of £14.9m, of which goodwill arising from acquisitions amounted to £786,796. Stocks and properties held for resale totalled £1.6m. Bank overdrafts were £338,483, while long-term loans stood at £566,657.

Auditors Smallfield Pittburgh Tillett point out that the company was in breach of the terms of the trust deed constituting the 15 per cent convertible loan stock 1983. "The accounts have been prepared on the basis that the breaches will be waived."

The auditors also state that no provision has been made in the parent company for the post-acquisition losses of a subsidiary

amounting to £108,086, or for that subsidiary's indebtedness to the group of £186,594.

Dealings in the company's ordinary shares and loanstock are expected to start on July 3. The listing was suspended in April at the group's request.

Meeting, 24 Portland Place, on June 25, at 11 am.

John Baker, (Insulac), which holds 30.83 per cent of Tebitt's capital and of which Mr. Bentley is joint chairman and chief executive, reports a taxable profit of £51,377 for 1979 compared with a forecast of £50,000.

The retained balance sheet through at £10,746, after dividends of £28,440 and £7,112,188.

## Stockholders Investment Ts moves ahead

Net revenue of Stockholders Investment Trust advanced to £684,233 to £792,646 in the year to April 30, 1980. Tax to £499,009 against £450,771.

Net asset value per 200 shares is 132p against 127p at October 31, 1979, with prior charges of 1p, and 138p (132.4p) at market value.

As already known, the interim dividend is raised from 11p to 12.5p.

## GRAMPIAN HOLDINGS

# Progress maintained

Points from the Statement by the Chairman, Mr. David C. Greg:

- Pre-tax profit up by 15 per cent at £1,930,000 (compared with £1,675,000) - a positive advance despite adverse effects of the road haulage strike and the engineering dispute.
- Reshaping has continued, with final disinvestment of North Sea Oil interests. Group is now more soundly based in fewer disparate areas. Balance sheet strengthened by reduced borrowings.
- Forecasting is difficult but cautious optimism might express the feelings of many industrial companies including ourselves. I believe we are in a position to take advantage of any upturn in the economy.

Copies of the Annual Report may be obtained from the Secretary, Grampian Holdings Limited, Stag House, Castlebank Street, Glasgow G7 6DY.

## Bass Limited

# Interim Statement

For the 28 weeks ended 12th April, 1980

	28 weeks to 12.4.80	28 weeks to 14.4.79 (adjusted)	Year to 30.9.79
	£ millions	£ millions	£ millions
Sales to customers	662.8	588.6	1,134.3
Trading profit after charging or crediting items in Note 4	58.7	50.0	121.5
Cost of borrowing	8.6	5.7	9.9
Profit before taxation	50.1	44.3	111.6
United Kingdom and overseas taxation (Note 5)	15.0	8.9	22.3
Profit after taxation	35.1	35.4	89.3
Attributable to outside shareholders	0.4	0.2	0.7
Preference dividends	0.2	0.2	0.3
Earnings available for ordinary shareholders	34.5	35.0	88.3
Ordinary dividends paid and proposed	6.4	5.8	21.7
Retained earnings	28.1	29.2	66.6
Ordinary dividends paid and proposed - p/share	2.3p	4p	7.8p
Earnings per ordinary share (Note 7)	12.3p	12p	31.8p

## NOTES:

- Beer and soft drinks sales have shown a satisfactory growth in the first half of the financial year but those for hotels, wines and spirits were below expectations.
- The provision for the Employee Share Ownership Scheme is 3% of profits before provision and taxation, plus 5% of the increase over such profits in the corresponding period in any year.
- The comparative figures have been adjusted to take account of:
  - a charge in respect of the Employee Share Ownership Scheme of 3% of profit before provision and taxation, which was provided for the first time in the last published accounts
  - The actual effective rate of taxation for the year to 30.9.79.
- The following amounts have been charged/(credited) to arrive at the trading profit.

	12.4.80	14.4.79	30.9.79
Employee share scheme	£m	£m	£m
Depreciation	1.5	1.4	3.4
Hire of plant and machinery	19.6	16.0	30.3
Surplus on disposal of property and investments	(3.2)	3.7	7.1
		(4.2)	(7.7)

5. Taxation has been provided at 30% (1979 adjusted to 20%) of profits before taxation.

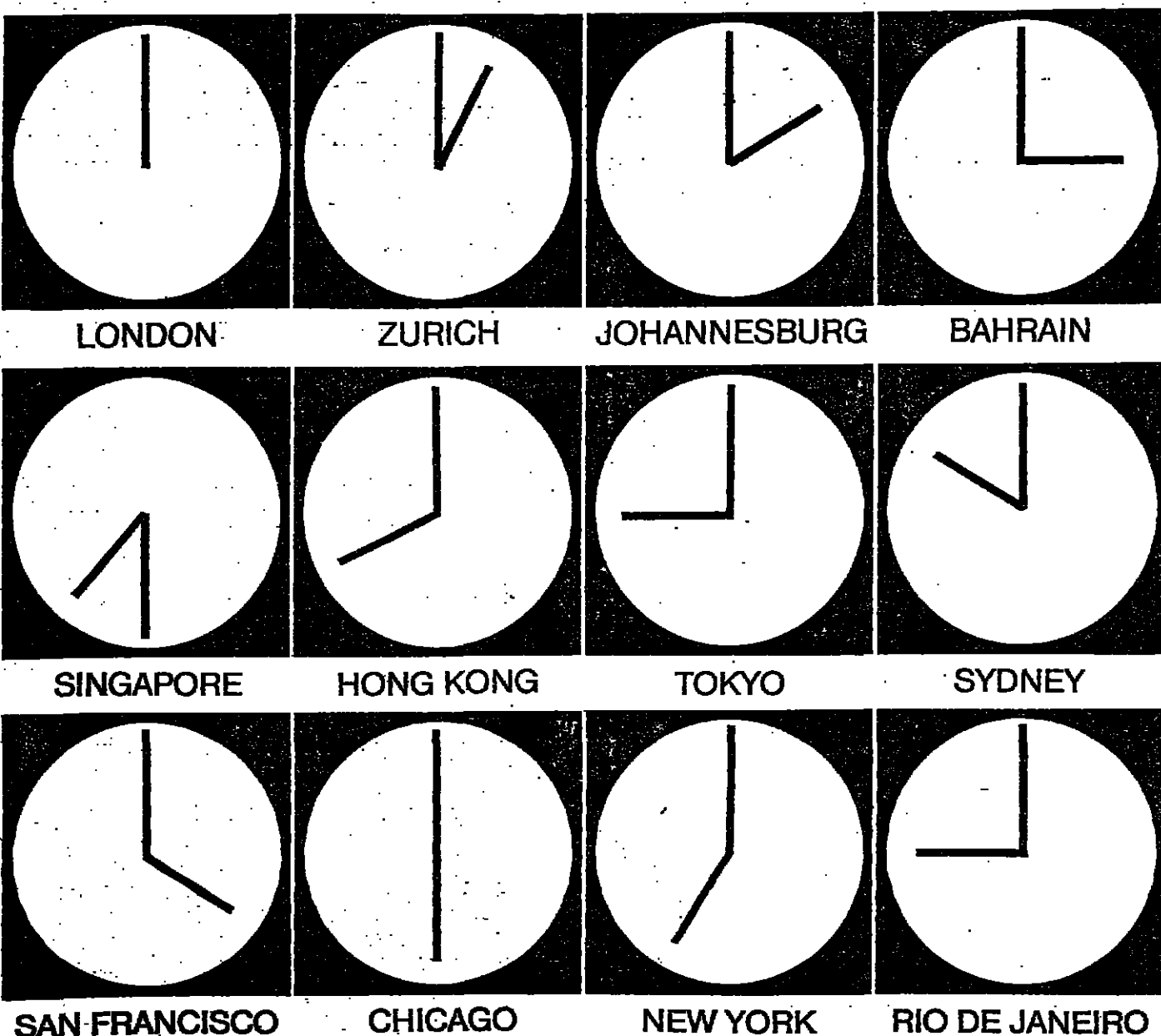
6. An interim dividend of 2.3p per share (2.1p) on the ordinary shares will be paid on 16th July 1980.

7. Earnings per ordinary share are calculated by dividing the earnings available for ordinary shareholders by £34.5m (£35.0m) by 279.4m (277.8m) ordinary shares of 25p in issue at the close of the period.

8. During the 28-week period ended 12th April, 1980 capital expenditure was incurred on:

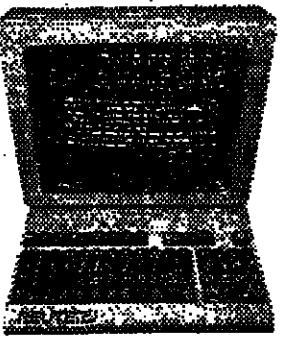
	12.4.80	14.4.79	30.9.79
Fixed assets	£m	£m	£m
Loans to customers (net)	54.8	38.3	102.8
	6.6	4.8	8.2

9. The above interim figures have not been audited.

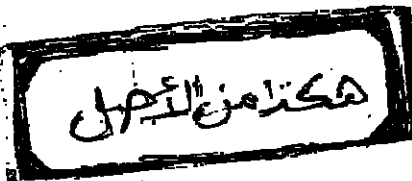


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World markets as they move





# "We know what our priorities are and we are on our way to attaining them."

Sir Campbell Fraser, Chairman

The complete text of the Chairman's speech at the Annual General Meeting held on June 2, 1980.

Since the last Annual General Meeting, Dr. Alfred Spinks has joined the Board in a non-executive capacity, and I am delighted to welcome him on your behalf. Dr. Spinks was a director of ICI for nine years and his distinction as a scientist was recognised in 1977 by his election as a Fellow of the Royal Society. He is already taking an active interest in the Group's operations, and I know we shall benefit from the combination of his wide commercial experience and his scientific understanding.

Mr. Jeremy Lever QC comes up for re-election on this occasion as he retires by rotation. I warmly commend him to you. His penetrating mind and equally penetrating questions help to keep all his colleagues lively and responsive.

I regret to say that from tomorrow, Mr. Philip Shelbourne will cease to be a member of the Board, which he joined at the beginning of 1978. Shortly, he will become executive chairman of the British National Oil Corporation, and he is having to relinquish most of his outside directorships. He has been a constant source of positive advice in a trying period.

You will have seen from my letter which accompanied the Report and Accounts that we are recommending to you a number of changes in the Articles of Association. The principal change concerns retirement of directors. This will be the last occasion on which only one director retires by rotation. In future, a larger number of directors will retire each year; with our present numbers it will mean that four of your directors will be retiring next year. This will give you more opportunities to pass judgement on your Board and is in line with accepted practice in most large companies.

## TRADING EXPERIENCE

Our trading experience last year was described fully in the Report and Accounts, so I do not propose to go through it again in detail today.

But you will have noted that 1979 was a difficult year for the Group. Even so, I hope you will not think it perverse of me if I ask you not to draw false conclusions from the figures. Dunlop is widely diversified by product and well spread geographically. The great majority of our businesses have done well. We have retained our market leadership in a number of consumer and industrial activities, both at home and overseas; and we intend to re-inforce these successes. But, taken as a whole, our tyre activities in Europe were in loss. I said to you last year that getting the tyre business right would be a "hard slog" and that to restore tyres to a satisfactory level of profit will take time.

What are we doing about it? Two broad solutions are being pursued. First, we have instituted throughout the European tyre group a detailed action programme of cost reduction and rationalisation; a regrettable but essential step was the closure of the Speke tyre factory. We have continued the modernisation of our production facilities; we are driving hard for substantial improvements in productivity; we are placing special emphasis on high quality; and we are concentrating our efforts on a narrower range of premium products. We have restructured our marketing operations and, whilst maintaining strict control over the use of our working capital, we are making sure that we can meet market needs whenever and wherever they arise. In all of that, progress has been clear and encouraging.

Simultaneously, we are getting the benefit of work on tyre development that was begun a number of years ago. As I said in the Report and Accounts, we now have more new tyres coming forward than for many years.

So you can take it the recovery programme is on track, and we hope to see benefits in the second half of this year. But the solution must lie with ourselves. Our company in Germany, which turned a substantial loss in the tyre operations in 1978 into a profit in 1979, has shown what can be done. However, in the short term we can expect little help from the market place.

## RECESSION AND RESPONSE

Why do I not expect any help from the markets we serve?

It has been evident for some time that the industrialised world is moving from a period of "stagflation" — that ugly but descriptive word which neatly expresses the combination of inflation with a static level of activity — into a period of recession. Key economic indicators in both the United Kingdom and the USA are turning down and lower rates of economic growth are forecast both in Continental Europe and Japan.

The almost universal response of the major countries has been progressively to raise interest rates and to adopt tighter monetary policies. As a result, it seems that in 1980 we shall see both world trade and world industrial activity slowing down quite markedly. This is bound to have some adverse effects on the Group, although the opportunities for profitable growth will still continue in many of the countries where we operate.

Obviously, this country cannot escape from the general pattern of the world trends. Indeed, it is widely expected that in 1980 the gross domestic product will fall. As Britain remains the centre of our worldwide business, it may seem to put us at a potential disadvantage compared with some of our foreign-based international competitors. It is perhaps worth pausing at this point to consider how important Britain is to the Group, and how important the Group is to Britain.

## THE IMPORTANCE OF BRITAIN

Total sales in and from Britain were over £600 million last year — nearly 40% of the Group's worldwide turnover. It has long been our policy to serve overseas markets from Britain, and in 1979 exports amounted to £155 million, representing a quarter of total British output, despite increasing competition throughout the world.

At present, in Britain we have 59 factories employing 44,000 people. Taking account of their dependents, our suppliers and others, the number of people directly and indirectly concerned in the fortunes of the Group runs into several hundred thousands. Our activities are diverse — ranging from all kinds of equipment for road, rail, air and sea transport; through highly sophisticated equipment for defence purposes; to relatively simple recreational products. Indeed, Dunlop products can be found in every aspect of modern life — in the home, at work, at leisure, and even in repose.

Britain is the centre of the Group's research and development activities; it is also the world headquarters of our tyre technical department which services and supports our tyre operations in 15 countries, and for which, in return, we receive technical aid payments and royalties.

If we look at the Group's contribution to the British economy in terms of the balance of its foreign income and payments, the figures for 1979 showed a surplus of £87 million. And there has been a continuing surplus for many years.

On many counts, therefore, it is important to Dunlop that the British economy, our home base,

remains sound and the general economic and social atmosphere conducive to innovation, creativity and the pursuit of high standards of performance and excellence. Equally, of course, it is vital to the nation that manufacturing companies like ours are not unnecessarily, or unthinkingly, placed at a disadvantage in relation to their competitors elsewhere.

## THE IMPACT OF GOVERNMENT POLICY

Faced with high inflation and a fall in the level of economic activity, there are two aspects of present policy which bear heavily on our business. Despite the removal of exchange controls, the exchange rate of sterling has remained very strong, underpinned more by oil and gas revenues than by the intrinsic strength of the economy. This strong exchange rate has a three-fold impact on us — it reduces the value of the profits we earn overseas when translated back into sterling (by about £8 million last year); foreign competitors have been given an added competitive edge in overseas markets; consequently, exports from our home base have been more difficult to sustain and at the same time have become less remunerative. Conversely, imports have become more attractive, as the balance of trade shows us each month.

Industry is often urged that it must learn to live with a strong £. May I say that we have learned to live with it. But it is not easy to adjust costs downwards as fast as exchange rates have floated upwards.

As for so many other companies, high interest rates have also proved a heavy burden. Although increases in interest rates have by no means been confined to this country, they have risen faster here than anywhere else except in the U.S. where rates are now falling; and they have remained higher for longer than anyone was forecasting in the autumn of last year. So there was inevitably a sharp increase in our financing charges despite our strict financial disciplines, which were so successful that in a year when inflation averaged 13½%, and was rising steadily month by month, our net working capital actually fell.

Given the primary need to reduce the rate of inflation, the priorities for government policy are both well understood and supported. But it does seem that much of the burden of re-adjustment is falling on the private sector, and on manufacturing industry in particular. We hope that the Government will continue to press on with the reduction of public sector expenditure so as to make room for a cut in interest rates as soon as possible. This would be of considerable benefit to industry, and not only in financial terms. When the marginal cost of borrowing, even for prime borrowers such as ourselves, is 18-19%, it makes it that much more difficult to contemplate, far less earn, a satisfactory return on new investment, even though in the longer term that investment is both desirable and economically sound.

Faced with an incipient recession and an "over-valued" currency, it is perhaps not surprising that there is a growing lobby in favour of increased protection — a movement by no means confined to this country. However, we believe that whilst import controls may — and, in selected cases, would — give a temporary respite, they would work against the best interests of Britain in the longer run. We would be in danger of creating a cosy, uncompetitive corner of the world insulated from economic realities; and there is little doubt that attempts to restrict imports in a general way would be met by retaliatory action. Then the insulation

would prove illusory; the outcome would almost certainly be a lower standard of living for us all.

However, there is an area where tighter controls can and should be implemented, and that is where products can be shown to be dumped. In the tyre industry, it was clear to us that tyres from Eastern Europe were being dumped into the British market at prices which did not even cover manufacturing costs. With the aid of the Trade Association and the Government, working through the EEC, I am glad to say that undertakings have been obtained from major Eastern European exporters to institute more realistic pricing policies. This will help to remove one destabilising factor in the market.

We are a British company with many international affiliations. The word "multinational" is often used, occasionally with acrimony, to describe a company like ours, and a number of international bodies have set up committees to produce reports to tell multinational companies how to behave. Yet it is a curious fact that host governments appreciate and encourage the presence of multinational companies more than some would-be international regulators would have us believe.

I trust that you will accept my assurance that wherever we are we behave well. More than that, we give continuing, positive and valuable help to any host country in which we manufacture or sell.

However, there are voluntary guidelines issued by the Organisation for Economic Co-operation and Development. These set sound and proper standards by which international companies should conduct themselves. I have no difficulty in reiterating our endorsement of those guidelines on behalf of the Company.

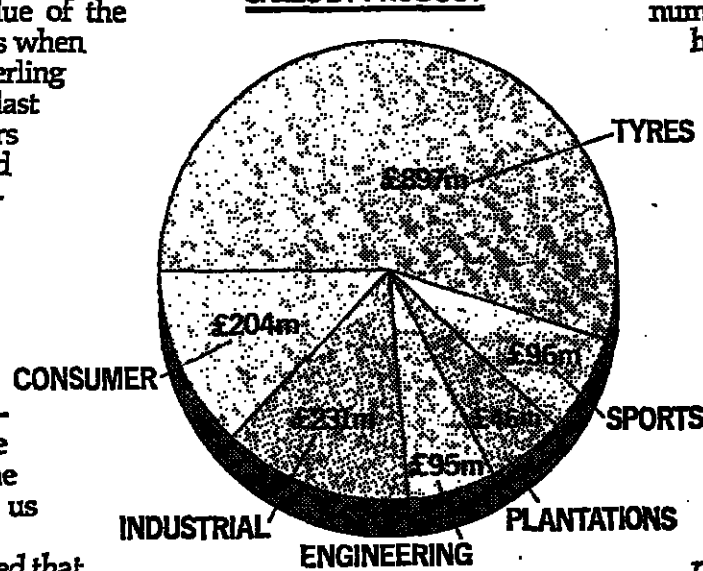
## DIVIDENDS AND THE FUTURE

May I now say a word about dividend policy? Despite our overall results last year, the Board felt that it would be appropriate in the light of the current trading situation and the prospects ahead to maintain the final dividend at the same level as in the previous year. I hope that shareholders will support this decision, not least because it demonstrates that whatever uncertainties lie ahead, the Group believes that it can surmount them.

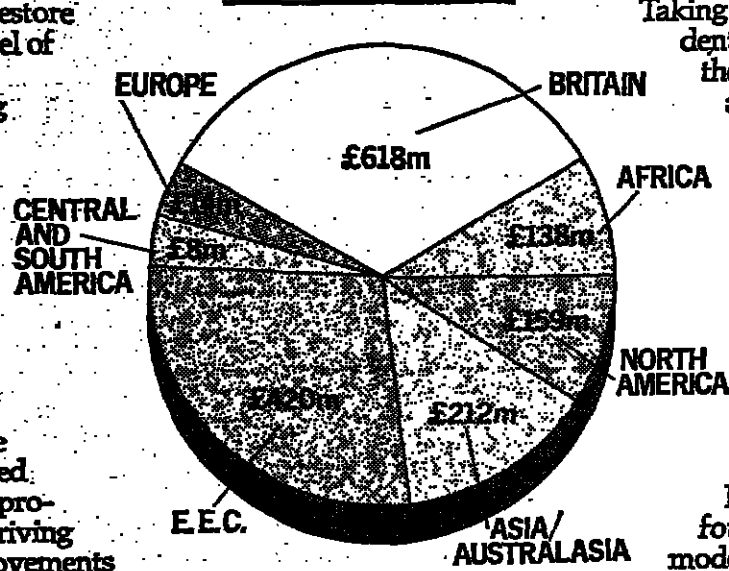
So far this year, trading profit for the first four months of 1980 is ahead of the corresponding period a year ago. But in the light of the fast deteriorating international economic situation, it would be foolhardy to attempt to forecast the outcome for the year with any degree of assurance or optimism. At this stage we hope that we can sustain this modest improvement, not least by the vigorous actions we are taking within the Group.

I can assure shareholders that we know what our priorities are, and that we are on our way to attaining them. In this, we have the support of the vast majority of our employees, and I should like to thank them on your behalf for their efforts in what, for some of them, have been trying circumstances. However, we shall all succeed more readily if, whilst working with determination and vigour, we also manage to exercise patience and prudence.

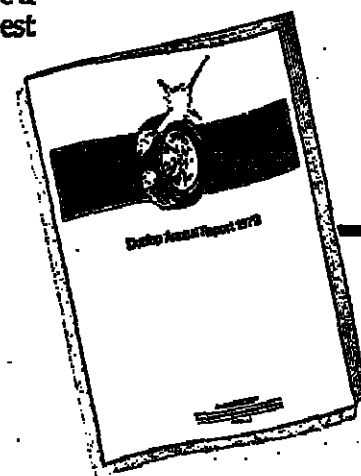
SALES BY PRODUCT



SALES BY LOCATION OF COMPANY



**DUNLOP**  
DUNLOP HOLDINGS LIMITED



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Please ✓ choice  
☐ Dunlop Annual Report 1979  
☐ Full text of Chairman's Statement  
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## Up only 12.2% over 3 months

مكتبة من الأعمال



# Tung nears full control of Manchester Liners

MR. C. Y. TUNG, the Hong Kong businessman who recently took over Furness Withy, has now mapped out the minority of Manchester Liners, the shipping company which was one of Withy's main assets.

Yesterday it was announced that the Tung group had acquired 37.6 per cent of Manchester Liners through Readman Investments, a subsidiary of Furness Withy already owned 61.6 per cent so Tung is now within 0.3 per cent of total control of Manchester.

The minority stake has come from Eurocanadian Shipholdings, the shipping group owned by Mr. Frank Narby, according to an official statement.

The deal involves some complications, as Eurocanadian announced in February that it had sold its Manchester stake to Canadian National Railways. One of its shareholders, following Monopolies Commission ruling that Eurocanadian should reduce its stake in Furness Withy.

Mr. Narby paid around £6.4m for the stake in Manchester and at the time of the announcement about Canadian National Railways the shares had a market value of £9.5m. Yesterday neither party would disclose the price paid by Tung for the shares.

Manchester's attractions lie in its North Atlantic cargo shipping business. Mr. Narby had hoped to merge with his own Cast container operation which operated between Antwerp and Montreal but now claims that the proceeds from the Manchester sale would be invested, if indirectly, in Cast which has signed deals recently for three new ships and is in negotiation with more shipbuilders.

For its part, Tung has decided to mop up the minority in Manchester, having acquired simply the majority as part of the Furness Withy package, and will run it as a complement to its existing North American interests through its one-third share of Dart Container Line. This operates a more southern Atlantic route than Manchester.

The key element now is the position of the remaining small shareholders. Tung is not required to make a compulsory bid for their shares but if it does bid the takeover code will apply.

## PILKINGTON BROS. COMPLETION

The acquisition by Pilkington Brothers of holdings in Flachglas A.G. and Dahlbusch Verwaltungs-A.G. has been completed. This has given the UK group a direct and indirect interest of 81.87 per cent in Flachglas, and a direct interest of 81.48 per cent in Dahlbusch.

Pilkington paid Bfr7.5bn (£111m), of which Bfr5.7bn (£84m) was cash, to Mecaniver S.A., the Belgian subsidiary of BSN-Gervais Danone S.A., for its holdings in the two companies. The balance was satisfied by the issue of 11,857,707 new Pilkington shares.

Pilkington paid DM120m (£28m) cash to Flachglas, for its holding in Dahlbusch.

## BISHOPSGATE PROP.

The offer by Berkeley Hambro Property for Bishopsgate Property and General Investments has been accepted by holders of 8,399,326 ordinary shares representing 89.1 per cent of the ordinary for which the offer was made.

The offer has been extended until June 15.

## WESTPOOL TRUST

Acceptances of the cash offers made on behalf of Whitehall Securities Corporation have been received in respect of 681,087 existing shares of Westpool (8.3

# Fenner to buy U.S. company

IN A move to strengthen and broaden its base J. H. Fenner and Company (Holdings), the power transmission engineering group, has agreed to acquire Stone Hydraulic Industries, a manufacturer of hydraulic equipment of Rockford, Illinois, for an initial consideration of \$13.24m (£5.6m).

Fenner considers Stone to have above average growth potential and regards the acquisition as a natural extension of its power transmission business. The company sees scope for significant expansion of Stone's equipment, particularly in markets outside the U.S., where 22.4 per cent of Stone's sales were made in 1979/80.

Stone, which employs 200 people, has its own sales and distribution arrangements in the U.S. and a widespread network of distributors in other countries. Fenner has been involved in technical collaboration with Stone in the hydraulic engineering field and the marketing of Stone equipment for some six years.

Stone's group sales in 1979/80 amounted to \$16.5m (£7m). Profits totalled \$2.17m (£0.92m) and after tax the net figure was \$1.49m. Net tangible assets at February 29, 1979 stood at \$6.17m.

The initial purchase consideration included \$2.6m which will be held in trust on legal grounds for two years as security for certain representations and warranties given by Stone. In addition the agreement provides for the payment of further amounts linked to a profit formula.

The initial consideration is to be financed with the assistance of Hill Samuel, the group's financial advisers. The arrangements are expected to involve the issue of some 5,945,000 Fenner shares, which Hill Samuel is conditionally arranging to place in conjunction with Shearps and Chase.

## NATIONWIDE LEISURE

Nationwide Leisure has disposed of the business of its loss-making industrial subsidiary, Ashley Overhill in two deals which preserve all the 58 jobs involved. The engineering side has been acquired by J. R. Yates Engineering of Luton which has already announced development plans and the foundry business has been transferred to Saval (UK).

The Luton-based Ashley Overhill group was bought for £1 in January 1979 by the former Board of Nationwide in a deal which was never reported to shareholders. The incoming Board found it to be running at a loss of £100,000 per annum in a sphere of business totally unrelated to Nationwide's other activities.

The Board has announced its intention to develop leisure activities on a broad base.

## ESTATES AND GENERAL DEAL

AGREEMENT HAS been reached whereby Estates and General Investments will buy the minority 24.12 per cent holdings in one of its subsidiaries, Wellfall Investments, Wellfall Investments, formerly part of Weldit Group, are shown at £364,200. Management accounts for the year to August 31, 1979, indicate substantially higher profits than the £41,662 pre-tax achieved in 1977-78.

Jerome, a dealer, spinner and cloth manufacturer, in October acquired Davis Safety Controls.

## S. JEROME

Through the purchase of Meracrown, S. Jerome and Sons (Holdings) has acquired the business and assets of CMC Electronics (Lines) from its Receivers, for £389,200 cash.

The assets of CMC, formerly part of Weldit Group, are shown at £364,200. Management accounts for the year to August 31, 1979, indicate substantially higher profits than the £41,662 pre-tax achieved in 1977-78.

Jerome, a dealer, spinner and cloth manufacturer, in October acquired Davis Safety Controls.

## QUEENS MOAT

Queens Moat Houses will issue 1,612,903 ordinary shares to the vendor of Manor Hotel, Banbury.

## RESULTS AND ACCOUNTS IN BRIEF

**GIEVES GROUP (1980)**—Results for year ended January 31, 1980, reported May 24 in full preliminary statement. Pre-forma balance sheet shows fixed assets £25.8m, net current assets £25.51m. It is proposed to make an ex gratia payment to Mr. A. G. Allan, Meeting, Brown's Hotel, W. June 23, at 12.05 pm.

**COATS PATONS (textile group)**—Results for 1979 and prospects reported in full preliminary statement on May 15, 1980. Group fixed assets £165.4m (£150.2m), net current assets £243.45m (£228.58m). Historic profits of £23.53m (£7.21m) reduced to £24.82m (£8.33m) on a CCA basis. Decrease in net liquid funds £5.3m (£5m). Meeting, Glasgow, June 20 at noon.

**SCOTTISH HERITABLE TRUST (property and distribution group)**—Results for 1979 reported May 1. Fixed assets £23.0m (£20.7m). Net current assets £3.3m (£2.5m). Increase in bank and other short-term borrowings £173,000 (£625,000). Meeting, 11 George Square, Glasgow, June 25, noon.

**SECURITIES TRUST OF SCOTLAND**—Results for year to March 31, 1980, reported April 15. Net current assets £1.4m (£970,000). Meeting, Charlotte Square, Edinburgh, June 18, noon.

**LONDON AND LENOX INVESTMENT TRUST**—Results for year ended March 31, 1980 already known. Chairman says last year's net revenue received a substantial boost from the dealing subsidiary and it may be difficult to match this performance this time. Listed investments in UK £4.5m (£5.75m), abroad £2.3m (£4.12m), unlisted £0.83m (£0.45m). Net current assets £49,098 (£55,555). Liquidity decreased £53,300 (£225,000 increase). Meeting, St. Mary Axe, EC, June 18, at 12.05 pm.

**LABROCK GROUP (textile, retail and food holidays property)**—Results for year ended January 1, 1980 already reported with prospects. Group cost pre-tax profit £46.8m (£39.55m) compared with historical £48.19m (£41.45m). Group fixed assets £155.31m (£101.05m), current assets £52.21m (£48.43m), current liabilities £73.73m (£46.23m). Shareholders' funds £128.48m (£90.04m) total assets £226.69m (£178.01m). Meeting, Winchester House, EC, July 2, at 14.10 pm.

**PEARSON (merchant banking)**—On pro-forma basis, pre-tax profits for year ended March 31, 1980 £36,498 (£32,534) before exceptional items £2,914 (£2,178 0/10). Tax £22,068 (£16,268). Current assets £4.73m (£2.11m), current liabilities £4.21m (£4.2m). William Berry, director, will succeed Mr. J. G. Wallace as chairman on July 1.

**BRIXTON INVESTMENT**—Results for 1979 reported in full preliminary statement on May 9. Investment properties £150.38m (£123.58m), other fixed assets £2.01m (£0.9m). Current assets £3.19m (£2.97m), current liabilities £7.55m (£5.44m). Annual valuation of investment properties showed surplus of £18.72m (£17.11m). Meeting, 22 Ely Place, EC, June 18, 12.15 pm.

**EMRAY (industrial holding company)**—Results for 1979 reported May 20. Group fixed assets £56,536 (£549,388), net current assets £1,131,544 (£1,188,174). Working capital decreased £40,484 (£348,583 increase). Chairman considers the company well placed to continue its improvement. At May 23, 1980, Romano A.G. held 16.79 per cent of issued capital. Meeting, 81 Grosvenor Street, W, June 17, 10 am.

**BULKMER AND LUMS (worsted spinners)**—Results for year to March 31, 1980, reported May 15. Current assets £7m (£7.4m). Current liabilities £2.7m (£4.2m), including bank overdraft £307,000 (£19,457). Auditable loss £110,070 (£11,706). No dividend (same). Board states that there was improved performance by contracting company during second half. From hire operations continued to trade at a loss. Since year-end group has disposed of its plant hire fleet.

**MALLISON-DENNY (timber merchant and processor and general merchant)**—Results for 1979 reported May 8. Current assets £123.76m (£103.37m), current liabilities £73.13m (£80.01m) including bank overdrafts £21.8m (£17.63m). Historic profits of £17.84m (£9.8m) reduced to £4.19m (£7.15m) on CCA basis. Meeting, London, E, June 22, at noon.

# GARNAR SCOTBLAIR LIMITED

Turnover		1980	1979
Trading Profit		39,375	31,687
Profit before Tax		2,841	2,287
Profit after Tax		1,571	1,323
Dividends		1,289	1,129
Net Assets		9,333	7,483

Highlights from the Statement by the Chairman, Sir Kenneth Newton, Bt., O.B.E., T.D., for the year ended 31st January 1980.

- The Group has expanded to become one of the leading light leather tanners in Europe.
- Final dividend of 3.85p per share is recommended making total of 6.25p, representing an increase of 25%.
- An increase of 56% in exports to £17 million achieved despite strength of sterling indicating healthy world demand for our specialised products.
- Profits would have been considerably higher had it not been for very difficult trading conditions in heavy bovine sector of the industry.
- Future commitments in hides have been reduced, whilst safeguarding our lines of supply for sheepskins.
- Major profits contribution came from tanneries. There is a definite move in public preference towards use of natural raw materials and demand for light leathers of all descriptions remained strong.
- Raw material prices have fallen to more realistic values and Group will benefit from reduction in working capital needs.

# COSALT

Results for year ended 30th December 1979

	1979	1978
	£'000	£'000
Turnover	34,840	29,512
Profit before tax	1,713	1,602
Earnings per share	12.72p	14.28p
Dividend per share	3.50p	2.29p

In his statement to shareholders, circulated with the Annual Report, Mr. John Ross, Chairman, says: "The policies of restricting development to within existing activities and of creating a positive cash flow should bring its due reward in 1980 with increased profits and increased dividends for shareholders." He confirms that the mainstream activities of the Group continued to do well in 1979:

- Ships' Chandlery Division** sales increased by 17% and trading profits by 31%.
- Caravan Division** with sales up 25%, did well to maintain trading profits in depressed market conditions.
- Refrigeration and Air Conditioning Division** recovered well after a slow start and reported similar profits to last year.

Copies of the Report and Accounts may be obtained from the Secretary, Cosalt Limited, Fish Dock Road, Grimsby, Sth Humberside DN1 1NW.

# WestLB

Westdeutsche Landesbank now has opened a representative office in Toronto.

Mr. Thomas F.C. von Platen, Representative, will be at your disposal in all matters of international finance.

Westdeutsche Landesbank Girozentrale  
Representative Office for Canada  
1 First Canadian Place  
P.O. Box 182  
Toronto, Ontario M5X 1A6  
Telephone: (416) 869 1085  
Telex: (21) 65 22051

# Westdeutsche Landesbank Girozentrale

Düsseldorf Münster  
a strong force in wholesale banking  
Offices abroad in  
London, New York, Tokyo, Luxembourg, Hong Kong, Rio de Janeiro, Melbourne.

# Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

## Preliminary Profit Announcement and Consolidated Balance Sheet and Notice of Final Dividend on the Ordinary Shares

Subject to final audit, the abridged consolidated income statement of the Corporation and its subsidiary companies for the year ended March 31, 1980 and the abridged consolidated balance sheet at that date are as follows:—

CONSOLIDATED INCOME STATEMENT

	1980 R millions	1979 R millions
Investment income—general investments	321.4	230.6
Interest earned and fee income less expenses	113.9	82.6
Trading profits	8.4	8.4
Surplus on realisation of general investments	13.4	11.6
Interest paid	457.1	323.4
Costs of prospecting	53.4	44.1
Provision against loans	17.2	11.8
	4.0	2.5
	74.6	58.4
Profit before taxation	382.5	265.0
Taxation	24.6	16.9
Profit after taxation	357.9	248.1
Outside shareholders' interests in profits of subsidiary companies	46.8	42.7
Preferred stock and preference share dividends	4.5	3.4
	51.3	46.1
Profit attributable to Ordinary Shareholders Before Extraordinary Items	306.6	202.0
(Earnings per share) (Note 1)	(136.1 cents)	(90.2 cents)
Ordinary dividends (Note 2)	157.7	103.0
Retained profit before extraordinary items	148.9	99.0
Extraordinary items (Note 3)	2.4	6.9
Retained profit after extraordinary items	146.5	92.1
Unappropriated profit, March 31 1979	10.7	17.5
Adjustments to unappropriated profits brought forward	(0.1)	1.1
	10.6	18.6
Appropriation to reserves	157.1	110.7
Unappropriated profit, March 31 1980	140.0	100.0
	17.1	10.7

CONSOLIDATED BALANCE SHEET

	1980 R millions	1979 R millions
Ordinary shareholders' equity		
Ordinary share capital	22.5	22.5
Share premium	14.4	5.0
Non-distributable reserves	379.3	366.0
Distributable reserves	693.4	560.0
Preferred stock and preference shares	1109.6	955.0
Preferred stock	4.8	4.0
Preference share capital	1.0	1.0
Preference share premium	39.0	39.0
	44.8	44.0
Outside shareholders' interests in subsidiary companies	1154.4	1000.0
Loan capital	112.8	103.0
Life insurance funds	131.4	146.3
Loans	696.3	570.0
	1590.8	609.3
Other liabilities		
Creditors, taxation and provisions	87.7	69.0
Shareholders for dividends	113.8	72.0
Bank overdrafts	4.0	11.0
	205.5	153.0
	3885.2	2582.8

Represented by:

Investments

General Investments:

Listed—market value

R5 058.2 million	1012.4	747.0
(1979: R5 071.4 million)		
Unlisted—directors' valuation		
R384.9 million	118.0	131.0
(1979: R314.5 million)		

Life insurance investments

1130.4	878.0
787.3	678.0
1918.2	1557.0

Fixed assets

47.1	39.0
Leasing assets	9.7
Instalment debtors	113.3
Loans—less provision	326.0

Other Assets

Stocks, stores and work in progress

11.3	9.0
Debtors	191.2
Cash on deposit, at call and short notice	1379.4
1572.9	547.0
3885.2	2582.8

Notes:

- If the Corporation's share of the undistributed profits of the investments, in which it and its associates hold in aggregate 20 per cent or more of the equity, were taken into account, the estimated total earnings per share would be 260 cents (1979: 184 cents).
- Ordinary dividends comprise:  
No. 87 (interim) of 20 cents per share (1979: 14 cents) declared November 27 1979 ... 45.0  
No. 88 (final) of 50 cents per share (1979: 32 cents) declared June 2 1980 ... 112.7  
157.7
- The extraordinary items are as follows:

## FINAL DIVIDEND ON THE ORDINARY SHARES

A final dividend (No. 88) of 50 cents a share (1979: 32 cents) in respect of the year ended March 31 1980 has been declared payable on July 25, 1980 to holders of ordinary shares registered in the books of the Corporation at the close of business on June 20, 1980 and to persons presenting coupon No. 93 detached from share warrants to bearer. This dividend, together with the interim dividend of 20 cents a share declared on November 27, 1979, makes a total of 70 cents a share for the year (1979: 46 cents). A notice regarding payment of this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary on or about June 6, 1980.

The ordinary share transfer registers and the ordinary section of the register of members will be closed from June 21 to July 4, 1980, both days inclusive, and warrants will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about July 24, 1980. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 15, 1980, of the cash value of their dividends (less appropriate taxes). Any such shareholders may however elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before June 20, 1980. The effective rate of non-resident shareholders' tax is 13.684 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and at the offices of the Corporations' transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001, and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ.

By order of the board  
J. T. GOLDFINGER  
Managing Secretary

Head Office  
44 Main Street  
Johannesburg 2001











## INTERNATIONAL COMPANIES and FINANCE

## Fuji Photo Film sees second half recovery

BY YOKO SHIBATA IN TOKYO

FUJI PHOTO FILM, Japan's largest film maker, expects to achieve a 23 per cent gain in operating profits and a 9 per cent increase in net profits for the current fiscal year, ending October.

Fuji Photo Film's interim operating profits covering the six months to April 30, slipped back by 10.7 per cent from the level in the same period the previous year to ¥10,790bn (\$42.4m). Interim net profits fell by 14.8 per cent to ¥5,590bn, on sales of ¥196,400bn (\$881m), up 35.3 per cent. Profits per share were ¥18.52, against ¥21.73.

A considerable gain in sales revenue came from the raising of selling prices of film products so as to cover the dramatic climb in the price of silver, which hit a peak at the begin-

ning of this year.

A break-down of turnover by products shows amateur photographic materials accounting for 20.5 per cent of turnover (on their rise of 22.4 per cent), printing papers accounting for 17.6 per cent (on a 30.6 per cent gain), cameras for 8.8 per cent (on 7.3 per cent); magnetic tapes for 6.9 per cent (63.5 per cent), film products for medical use for 13.3 per cent (69.3 per cent), and products for graphic arts for 18.7 per cent (43.8 per cent).

The earnings reduction was blamed on the delay in passing higher silver costs on to selling prices. Cost increases were partly covered by sales expansion on non-film products such as magnetic tapes and printing paper for graphic arts.

For the full fiscal year, the company expects its sales to

reach ¥400bn, up 28 per cent, operating profits of ¥300bn up 23 per cent, and net profits of ¥140bn, up 9 per cent.

The company has recently marked down prices of film products following the sharp fall in silver costs. Negative factors such as the yen's appreciation are planned to be covered by the expansion of sales of non-film products and by an increase in exports.

TWO MAJOR Japanese metal smelters have reported that parent company net profits jumped significantly in the year to March, reflecting a sharp increase in prices of their main products such as copper, zinc and gold, AP-DJ reports from Tokyo.

The companies have increased retail prices in parallel with the steep rise of gold and other

non-ferrous metal prices on overseas commodity markets in the year.

Mitsubishi Metal Corporation said its net profit reached ¥2,050bn (\$9.2m) compared with a ¥1,090bn net loss in the previous year. Sales hit an all-time high of ¥335,110bn (\$1.5bn) up 65.2 per cent from the ¥202,880bn of 1978-79. Among major products, sales of copper totalled ¥148,430bn, up from ¥88,700bn. Zinc sales were ¥23,290bn, up from ¥18,440bn, and gold totalled ¥27,990bn, up from ¥13,550bn. Profit per share was ¥4.31, compared with a loss of ¥2.40 in the previous year, but there is no year-end dividend.

Sumitomo Metal Mining Company said its net profit rose sharply to ¥3,550bn (\$15.9m) from only ¥260m in the previous year. Sales gained 65.8

per cent to ¥284,980bn (\$1.28bn) from ¥171,930bn. Sales of copper totalled ¥77,500bn, up from ¥48,290bn in the previous year; sales of gold were ¥48,230bn, up from ¥26,660bn; and nickel sales were ¥51,360bn, up from ¥27,140bn. Profit per share was ¥12.38, up sharply from ¥0.93 and the year-end dividend is ¥5. There was no dividend last year.

NIPPON MINING Company, the petroleum and non-ferrous metals concern raised its after-tax profit some 534 per cent in the year to March 31, to ¥5,990bn (\$26.9m), from ¥916m the previous year, reports Reuters from Tokyo.

Sales increased by 74.3 per cent to ¥858,400bn (\$3.8bn), from ¥491,200bn. The dividend is raised to ¥5, from ¥4.

## BEARINGS MAKERS

## A boom in Japan

BY RICHARD C. HANSON IN TOKYO

"WE ENJOYED the skateboard boom, too," jokes an official at Japan's largest bearings maker. But today the cheerfulness at Nippon Seiko KK (NSK) reflects much more than just the transient demand for wheel bearings on skateboards. Business in this highly recession-sensitive industry could now hardly be better, with profits for most of the Japanese manufacturers at record levels.

This time, demand has come solidly from the biggest users of bearings—the motor machine tool and electronic equipment industries, where signs of an economic slowdown have yet to appear in Japan. Overseas sales, which have been strong, could be tapering off in the U.S. But with order backlog sharply (in many cases a half year is required for production to catch up with orders), the big producers are clearly enjoying their prosperity while it lasts.

The bearings industry in Japan was largely shut down by the occupation authorities following World War II as a "strategic" producer for the war effort. Unlike other such "war" industries, most notably the aircraft industry, which is only just beginning to come into its own again, bearings were revived during the Korean war—which proved to be the major post-war boost for the economy as a whole. The four companies which now command 80 per cent of the Japanese market all date from before the war. In fact, the only prominent newcomer is Nippon Miniature Bearing, which was founded in 1951 and concentrates mostly on specialised micro-bearings, and produces nearly all of them outside Japan.

NSK, with 30 per cent of Japan's production, estimates that its sales for the year ended April were up 10 per cent to ¥167,500bn (\$751m), with net profit soaring 124 per cent to a record ¥6,500bn (\$29.1m). Domestic sales were up 15 per cent while exports (about 12 per cent of sales) jumped 50 per cent, partly because of the yen's depreciation on the foreign exchanges. NTN, Toyo Bearing, the second-ranked producer (with a 23 per cent share) reported a 292.4 per cent

rise in net profit to ¥3,350bn, while sales in its March 31 year rose 26 per cent to ¥149,150bn. NTN, where exports count for about one-fourth of sales, was particularly helped by a surge in car industry demand for "constant velocity" ball joints used in increasingly popular front-wheel drive cars. It holds the rights to the Japanese market on a GKN patent for the joints.

Likewise, Nippon Miniature Bearing, the largest producer

This time demand has come solidly from the biggest users of bearings, the motor, machine tools and electronic equipment industries

of micro precision bearings in the world, had a 48.2 per cent rise in operating profits in the half-year to March 31, to ¥1,150bn, while sales rose 113 per cent to ¥2,100bn. NMB, which produces most of its precision bearings in a large Singapore plant, has benefited directly from the worldwide boom in video tape recorders. With a 60 per cent share of the sophisticated bearings used in such machines, the VTR industry almost overnight has come to account for 20 per cent of all its sales.

Nachi Fujikoshi, which, with a strong tool division, is less dependent on bearings than the other companies, had a 13 per cent sales increase in the year ended November 1979 to ¥71,700bn, while net profit more than doubled to ¥1,300bn. The exception to the current strong recovery is Koyo Seiko, which ranks third in bearings production among the top five companies, just ahead of Fujikoshi. Koyo Seiko is under financial rehabilitation, with strong support from the Toyota Motor group. Koyo recently announced a 75 per cent cut in its capital to help reduce its accumulated debts of ¥450bn (\$300m).

Koyo was the one bearings company, which found itself

unable to cope with the sudden changes brought on by the 1979 oil crisis. Its present troubles stem from an over-ambitious plant investment programme just before the recession and a particularly high export ratio. Overseas, Koyo was left with large stocks of bearings at a time when, for example, the European Community was launching an investigation of alleged "dumping" in the European market by the Japanese five years ago.

The EEG is now conducting a "second dumping" investigation, the results of which may be known later this summer. The Japanese are fairly confident that the allegations will be dismissed this time, particularly considering that they had raised their prices by about 20 per cent after the first investigation and are raising prices further this year as costs rise.

Despite the fact made in Europe over Japanese bearings sales, the Japanese share is still rather small (perhaps less than 5 per cent). Furthermore, the strategy most of the Japanese companies are adopting is to expand production overseas for the strong local markets. NSK already produces about 20 per cent of its sales for Europe in the UK at a plant started up four years ago, and has six U.S. plants, and one in Brazil.

The Japanese claim to be among the most efficient producers of bearings, mostly a result of heavy investment in modern (and large scale) plant over the past 20 years. Despite the currently satisfying level of demand, the past few years have left some fairly harsh memories for all the companies. Although the financial troubles of Koyo Seiko did not spread to the others, the industry generally has had to become leaner. (NSK has reduced, through attrition, about 20 per cent of its blue collar workforce since the first oil crisis).

The chances are, however, that the Japanese bearings industry will continue to roll along prosperously, as long as Japanese industry continues to bring out successful products which need large quantities of bearings.

## Banco de la Provincia de Buenos Aires

\$250,000,000 Euro-dollar loan

## LEAD MANAGERS:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
CROCKER NATIONAL BANK

DEUTSCHE BANK  
COMPAGNIE FINANCIERE LUXEMBOURG  
SAUDI INTERNATIONAL BANK  
Al-Bank Al-Saudi Al-Ahram Limited

## MANAGERS:

ARAB LATIN AMERICAN BANK  
—ARLABANK—  
BANCO CENTRAL, SA  
BANCO DE LA NACION ARGENTINA  
BANK OF MONTREAL INTERNATIONAL LIMITED  
THE BANK OF NOVA SCOTIA GROUP  
BANQUE EUROPEENNE DE CREDIT (BEC), S.A.  
CREDIT COMMERCIAL DE FRANCE

DAI-ICHI KANGYO BANK (SCHWEIZ) AG  
DEUTSCH-SUDAMERIKANISCHE BANK AG.  
(Overseas Bank Group)  
EURO-LATINAMERICAN BANK LIMITED  
—EULABANK—  
HESSISCHE LANDESBANK  
—GROZENTRALE—  
NATIONAL WESTMINSTER BANK LIMITED  
WUERTTEMBERISCHE KOMMUNALE LANDESBANK GROZENTRALE  
(Landesbank Stuttgart London Branch)

## CO-MANAGERS:

BANK FÜR GEMEINWIRTSCHAFT AKTIENGESELLSCHAFT  
BANQUE BRUXELLES LAMBERT S.A.  
BERLINER BANK INTERNATIONAL  
BHF-BANK INTERNATIONAL  
THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY  
THE MERCANTILE BANK OF CANADA

MITSUMI TRUST FINANCE (HONG KONG) LIMITED  
NATIONAL BANK OF NORTH AMERICA  
THE NATIONAL COMMERCIAL BANK  
(London Branch)  
NORDDEUTSCHE LANDESBANK INTERNATIONAL S.A.  
THE SUMITOMO BANK OF CALIFORNIA  
UBAF BANK LIMITED

## FUNDS PROVIDED BY:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
CROCKER NATIONAL BANK

DEUTSCHE BANK  
COMPAGNIE FINANCIERE LUXEMBOURG  
SAUDI INTERNATIONAL BANK

ARAB LATIN AMERICAN BANK  
—ARLABANK—  
BANCO CENTRAL, SA

BANCO DE LA NACION ARGENTINA  
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—EULABANK—  
HESSISCHE LANDESBANK  
—GROZENTRALE—

INTERNATIONAL WESTMINSTER BANK LIMITED

WUERTTEMBERISCHE KOMMUNALE LANDESBANK GROZENTRALE  
(Landesbank Stuttgart London Branch)

BANK FÜR GEMEINWIRTSCHAFT AKTIENGESELLSCHAFT  
Banque Bruxelles Lambert S.A.

BERLINER BANK INTERNATIONAL  
BHF-BANK INTERNATIONAL

THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY  
THE MERCANTILE BANK OF CANADA

MITSUMI TRUST FINANCE (HONG KONG) LIMITED

NATIONAL BANK OF NORTH AMERICA  
(London Branch)

THE NATIONAL COMMERCIAL BANK  
(London Branch)

## AGENT:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

This announcement appears as a matter of record only.

May 1980

## Sharp rise at Daewoo Industrial

By Ron Richardson in Seoul

CONSOLIDATED NET profits of Daewoo Industrial Company, the largest of South Korea's general trading companies, rose 52 per cent to U.S.\$37.3m in the year to December 31. Sales were up 57.5 per cent to \$1.87bn.

Accounts, prepared in accordance with U.S. accounting principles, show that almost half the sales were derived from general trading activities. Another 19.5 per cent of turnover came from textile and electronics manufacturing, while a little less came from heavy industrial activities.

However, almost 47 per cent of income was generated by the heavy industrial operations, while trading contributed 27.5 per cent, and textiles and electronics 11 per cent.

This reflected a 26 per cent fall in textile and electronics income from sales which remained almost static over the year. The income contribution from heavy industry jumped 55 per cent, on a slightly smaller sales rise.

Overall, after-tax earnings before allowing for minority interests were up \$14m to \$43.5m. Daewoo is the only South Korean company to prepare accounts in line with practices followed in the U.S. or Europe. Normally, South Korean companies do not consolidate their figures, or attempt to eliminate inter-group transactions.

The balance sheet shows a sharp build-up in the company's borrowings during the year, despite the rapid growth in sales and profit. Total long and short-term debt swelled from \$897m to \$1.1bn. The largest rise in debt came from long-term borrowings which increased by \$180m.

About \$111m of borrowings came from foreign currency loans to the company by South Korean Government-owned banks, while another \$37m came from foreign banks, taking total foreign indebtedness to \$161m.

The accounts suggest that lenders to the company showed greater caution, as \$456m out of \$644m of long-term loans is secured, compared with only \$213m out of \$344m a year earlier.

Interest charges absorbed \$120m in the latest period, up from \$66m in 1978. Total assets of the Daewoo group at the end of 1979 were \$1.87bn, concentrated in the general trading and heavy industrial operations. A total investment of \$254m had been made in the group's shipbuilding activities, concentrated in the Uge Okpo shipyard, which is still under construction and which absorbed the major portion of the increase in long-term borrowing.

June 3, 1980

## The Mitsubishi Bank, Limited

(London Branch)

US \$30,000,000

Negotiable Floating Rate  
Certificates of Deposit  
Maturity date December 3, 1981



In accordance with the provisions of the Certificate of Deposit notice is hereby given that for the six month period from June 3, 1980 to December 3, 1980 the Certificates will carry an Interest Rate of 10 1/4% per annum.

Agent Bank  
Orion Bank Limited



ALL THESE SHARES HAVE BEEN SOLD.  
THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

PETROLEX LIMITED  
ISSUE OF £6,000,000  
'A' ORDINARY SHARES

HAS BEEN ARRANGED BY

HOARE GOVETT LIMITED

The Industrial Bank of Japan  
Finance Company N.V.

U.S. \$50,000,000

Guaranteed Floating Rate Notes Due 1985



In accordance with the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated November 28, 1978, notice is hereby given that the Rate of Interest has been fixed at 10 1/4% p.a. and that the Interest payable on the relevant Interest Payment Date, December 3, 1980, against Coupon No. 4 will be U.S. \$54.33 and has been computed on the actual number of days elapsed (183) divided by 360.

June 3, 1980  
By: Citibank, N.A., London, Reference Agent

CITIBANK











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# Cocoa price hit by sales report

By Our Commodities Editor  
REPORTS that the Ivory Coast has sold 100,000 tonnes of its surplus cocoa to European consumers, via a London dealer, caused some confusion on the London cocoa futures market yesterday.  
Prices fell to new four-year lows in early trading, but rallied later as some manufacturers buying interest came in. The July position did close at \$11.50 down at \$1.0415 a tonne, after falling to \$1.026 in the morning, but the September position ended \$2.5 up at \$1.0715.  
Full details of the deal with the Ivory Coast have yet to emerge, it is said. But leading London and European dealers and processors recently visited Abidjan. It is believed that at least some of the 100,000 tonnes involved is destined for Eastern Europe, while the remainder will be divided among several leading consumers.  
If the Ivory Coast has managed to sell this large quantity, and given ahead with the deal to sell 80,000 tonnes for processing, it has effectively disposed of its surplus cocoa supplies held off the market in the hope of obtaining higher prices.  
However, the net result is simply shifting the surplus from one part of the world to another. Adding confusion to the market is the fact that Ghana is reported to have been selling steadily, and heavily, in London.  
Although the pressure on Ivory Coast to sell will be considerably lessened, cocoa production still exceeds consumption.

# Sugar market unsettled

LONDON raw sugar futures closed yesterday with modest losses following last week's rise to new 51-year highs. Morning losses of about \$4.50 a tonne were extended during the afternoon to \$5.50. The October position finished at \$387.125, down \$11.75 on Friday's close.  
Traders said that market uncertainty following last week's gains was tempered by reports of further buying by Mexico and India. Cuban officials said in London yesterday that Cuba had recently made commercial sales for cash to Mexico, but in New York, traders said that they were unable to confirm reports of a substantial U.S. sale to India.

# Copper leads decline in base metals

BY JOHN EDWARDS, COMMODITIES EDITOR  
279,200 to 275,000, according to COPPER led a general decline in base metals yesterday reflecting gloom about the recession in the U.S. hitting demand. Cash wires closed \$16 lower at \$285.5 a tonne, in spite of opening on a firm note following the rise in gold.  
Encouraging the downturn in both copper and aluminium was the announcement on Friday evening that the five leading U.S. aluminium companies had successfully negotiated new three-year labour contracts with unions representing 48,600 workers. One of the unions, United Steelworkers of America, is the biggest union involved in the forthcoming negotiations over the copper workers' contracts that expire at the end of this month.  
Although the aluminium contracts have yet to be ratified by the workers, it is felt they might well set a precedent for settling the copper contracts without any stoppage.  
However, some dealers pointed out that the recent fall in prices, and depressed outlook for demand at present, might encourage the copper companies to take a much stronger line if the cost of an early settlement was considered to be too high. Bargaining between the two sides is scheduled to begin in earnest this week, but is likely to continue close up to the deadline of June 30.  
Meanwhile, as expected, copper stocks in the London Metal Exchange warehouses rose by 500 tonnes last week increasing total holdings to 118,150 tonnes.  
Aluminium stocks fell by 2,275 to 24,775 tonnes, but prices fell back on the U.S. contracts settlement. Cash aluminium closed \$12.5 down at \$720 a tonne after rallying from the lowest levels for nine months.  
Lead continued to lose ground. The cash price closed \$15 lower at \$310.5 a tonne as new selling came into the market after a firm opening. Lead stocks rose slightly by 75 to 19,450 tonnes.  
Tin was under pressure from a sharp fall in the Penang market over the weekend. However, the cash price eventually closed only \$20 down at \$7,475 a tonne in spite of a rise in warehouse stocks, up by 85 to a total of 1,980 tonnes.  
Zinc stocks fell by 200 to 58,725 tonnes and nickel by 414 to 7,432 tonnes. However, LME silver holdings continued to climb. They rose by a further 27,000 ozs to a total of 26,110,000 ozs.

# Malaysia condemns U.S. tin policy

BY WONG SUIKUN IN KUALA LUMPUR  
DATUK PAUL LEONG, the Malaysian Primary Industries Minister, has strongly criticised the U.S. for its hardline position over negotiations for a new International Tin Agreement. He said tin producers would never agree to the abolition of export control.  
Addressing mining engineers here, he also said Malaysia was opposed to enlarging the size of the tin buffer stock beyond 30,000 or 35,000 tonnes. The U.S. had demanded the abolition of export control and enlarging the buffer stock to 70,000 tonnes during the recent Geneva negotiations on the sixth Tin Agreement.  
Datuk Leong is the most senior Malaysian leader so far to criticise the U.S. negotiating position. This reflects growing frustration in Malaysia, which takes a moderate line at commodity negotiations, over what it considers to be the "obstructive" methods of the U.S.  
The Malaysian Minister pointed out the U.S. has 200,000 tonnes of tin in its stockpile. A large buffer stock and the huge U.S. stockpile would have the effect of severely depressing tin prices and artificially lowering the price range "in a manner totally divorced from economic realities," he added.

# Brazil lowers coffee crop estimate

BY RIK TURNER IN SAO PAULO  
THE BRAZILIAN Coffee Institute (IBC) has reduced its estimate for the country's 1980/81 coffee crop by 1.7m bags, Sr. Octavio Rainho, President of the Institute, announced the cut on his return from Mexico where he had attended the inauguration of the Pan American Coffee Producers' Conference.  
The crop estimate has been cut to 19.5m bags, down from the 21.2m bags predicted by the IBC at the beginning of this year and a 1978/79 estimate of 21.6m.  
Sr. Rainho said that up to the end of July, 8.5m bags are registered for export, of which 5.5m have already been shipped. He said the cut was particularly serious, given the IBC's vulnerable stocks position.  
Our Commodities Staff writes: The London futures market, having anticipated the Brazilian revision, reacted calmly to the announcement, with prices actually moving lower at the opening yesterday. However, underlying support due to fears over the possibility of a further frost this year soon reversed the downturn, with the September position for robustas ending the day at \$1,765.5 per tonne, a \$27.5 gain on Friday's close.

# Warning to UK farmers

By Richard Mooney  
MR. PETER WALKER, Britain's Agriculture Minister, has indicated that British farmers should not count on direct Government aid to supplement the 5 per cent average price rise they will get when the UK's EEC budget problem is eventually solved.  
Speaking in London yesterday, he said the British Government had already shown its intention of backing British Agriculture by last year's devaluations of the Green Pound which had improved the farmers' competitive situation.  
The National Farmers' Union yesterday repeated its call for extra help. "An award of 5 per cent goes nowhere near covering the kind of inflation British farmers have to bear," said Mr. Alan Jackson, deputy president of the union. "We cannot continue to meet higher costs from diminishing returns."  
Mr. Walker conceded that farmers were facing a substantially increased cost burden, but he stressed that the Government's extra help was needed. He said their argument for Government aid did not take account of the benefit the industry would gain from the sheepmeat regime, which had not been included in the EEC Commission's original proposals.  
He said he did not expect New Zealand to use its effective veto over the adoption of the regime. "New Zealand has the opportunity to keep up shipments to current levels or to exchange sales reductions to the UK for lower tariffs," he said. Mr. Robert Muldoon, the New Zealand prime minister, was negotiating with the EEC Commission over certain aspects of the plan.  
The Minister rejected suggestions that the interests of the British fishing industry had been traded off in the budget deal, and his Minister of State, Mr. Allec Buchanan-Smith later emphasised that fisheries negotiations would continue to be treated on merit.  
Guidelines for future negotiations had been agreed he said, "but we have given nothing away."

# Council looks at food output plans

BY A CORRESPONDENT  
DAR ES SALAAM — The 38-member UN World Food Conference (WFC) opens its sixth Ministerial session in the north Tanzanian town of Arusha tomorrow against a background of worsening food conditions in the Third World.  
Delegates at the four-day conference will examine fresh proposals designed to stem the growing dependency of underdeveloped countries on Western food imports, and stimulate their own food production.  
A council spokesman said it present trends continue, Third World countries will need to import 145m tons of grain, mainly from North America, Australia and West Europe, by 1990. They are at present importing more than 80m tons of foodgrain a year, or 10 per cent of their 1979-80 production at a cost of nearly \$10m.  
This week's talks will come under three main headings: food strategies, food entitlement schemes and famine contingency planning.  
The "food strategy" approach to the problem, UN officials said, was promoted last year at a WFC conference and has since been adopted by 33 nations. Essentially it means the provision of a planned framework to the together the indigenous food production, and nutritional needs of individual nations and enables aid donors to inject cash where it is most useful in raising food production.  
A new report prepared for this week's conference, examines various systems of rationing, subsidies and national distribution schemes under the general heading of food entitlements.  
The report proposes the setting up of an international food entitlements scheme aimed at helping governments distribute what food is available by means of rationing or coupons while at the same time providing subsidy incentives for local farmers to increase production.  
A third report to be examined by the ministers calls for an international foodgrain reserve of 12m tons to be kept off the market and only released in times of crisis. It also suggests the construction and stocking of emergency grain silos in potential famine countries and calls for pledges by donor countries to prevent panic when famine threatens.

# Talks on grain embargo

CANBERRA — Mr. Peter Nixon, Australian Primary Industries Minister, will visit the U.S. and Canada next week to discuss the U.S. embargo on grain sales to the Soviet Union.  
Mr. Nixon will meet U.S. Agriculture Minister Mr. Bob Bergland and other ministers with responsibilities in the international grain trade field in both Washington and Ottawa.  
Australia has so far complied with the U.S. request to other grain exporting nations not to make grain sales to the Soviet Union which could offset any shortfall arising from the U.S. embargo, but is currently reviewing its position.  
Although he has allowed existing Australian sales contracts to proceed, Mr. Nixon has blocked two planned sales of sorghum and one of maize.  
Meanwhile the American Soybean Association (ASA) and the domestic crushing industry are becoming increasingly concerned over widespread rumours that West European processors are crushing U.S. soybeans and shipping the meal to the USSR.  
An official at the ASA said at least 400,000 to 500,000 tonnes of meal may be involved, and that the total shipments from Europe to the Soviet Union could be as high as 1m tonnes.

## BRITISH COMMODITY MARKETS

BASE METALS				
<p><b>COPPER</b>—Lower on the London Metal Exchange with the market unable to sustain the high opening level for forward metal of \$22.75. Persistent selling of good two-way business pushed the price down to the day's low of \$21.25, but a stronger market opening and a fall in starting metal led to a rise. But as some came out, the London price fell back to \$21.25 and a close on the LME of \$21.42. Turnover: 14,325 tonnes.</p>				
<p><b>ALUMINIUM</b>—Metal Trading reported that in the morning cash wires were traded at \$2.02, 20, 15, 14.5, 14, 13.5, 13, 12.5, 12, 11.5, 11, 10.5, 10, 9.5, 9, 8.5, 8, 7.5, 7, 6.5, 6, 5.5, 5, 4.5, 4, 3.5, 3, 2.5, 2, 1.5, 1, 0.5, 0, -0.5, -1, -1.5, -2, -2.5, -3, -3.5, -4, -4.5, -5, -5.5, -6, -6.5, -7, -7.5, -8, -8.5, -9, -9.5, -10, -10.5, -11, -11.5, -12, -12.5, -13, -13.5, -14, -14.5, -15, -15.5, -16, -16.5, -17, -17.5, -18, -18.5, -19, -19.5, -20, -20.5, -21, -21.5, -22, -22.5, -23, -23.5, -24, -24.5, -25, -25.5, -26, -26.5, -27, -27.5, -28, -28.5, -29, -29.5, -30, -30.5, -31, -31.5, -32, -32.5, -33, -33.5, -34, -34.5, -35, -35.5, -36, -36.5, -37, -37.5, -38, -38.5, -39, -39.5, -40, -40.5, -41, -41.5, -42, -42.5, -43, -43.5, -44, -44.5, -45, -45.5, -46, -46.5, -47, -47.5, -48, -48.5, -49, -49.5, -50, -50.5, -51, -51.5, -52, -52.5, -53, -53.5, -54, -54.5, -55, -55.5, -56, -56.5, -57, -57.5, -58, -58.5, -59, -59.5, -60, -60.5, -61, -61.5, -62, -62.5, -63, -63.5, -64, -64.5, -65, 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LONDON STOCK EXCHANGE

Gilt-edged fall despite fresh call for MLR reduction  
Oil and Golds enliven drab session in equity sectors

Account Dealing Dates  
Options  
First Declared Last Account  
Dealing Dates  
May 12 May 28 May 30 June 9  
June 2 June 12 June 13 June 23  
June 26 June 27 June 27 July 7  
New time: dealings may take  
place from 9 am two business days  
earlier.

Comment about the lack of  
scope for gilt-edged securities  
and the likelihood of the new  
medium term stock announced  
last Friday, overhauling the  
market coupled with predictions  
that the minimum lending rate  
would remain at its present high  
level until the late summer  
generated a nervous atmosphere  
throughout British Funds yester-  
day. Against this background,  
the market was extremely sensi-  
tive to offerings and long-dated  
debts ended the day with rates  
ranging to just over a point.  
Mediums recorded losses extend-  
ing to 1 which made the terms  
of the proposed new issue even  
more unattractive.

Still lacking in investment  
incentive, equity markets  
remained subdued as the first  
day of the new trading account  
got under way. Concern about  
UK economic prospects  
heightened following the latest  
FT Survey of Business Opinion,  
which concluded with mounting  
pessimism for the corporate  
sector and a further rapid rise  
in unemployment. Although  
there was little stock on offer,  
leading industrials drifted lower  
in the continuing absence of  
support and the FT 30 share  
index closed 3.2 down at 4127;  
threequarters of the fall, how-  
ever, was accounted for by the  
combined dividend deductions of  
four index constituents.

Among the sectors, Oil shares  
provided one of the few areas  
of activity. A revival in buying  
interest was stimulated by hopes  
of a fresh round of crude oil  
price increases, reports of  
increased Middle East tension  
and speculation about the out-  
come of the North Sea licences  
awards.

Another brisk trade developed  
in Australian mining issues and  
energy-related stocks, while  
South African gold shares made  
further progress on the back of  
the strengthening bullion price;  
the rise in gold was partly  
attributed to Middle East uncer-  
tainties.

The same buyer continued to  
show interest in Antagasta  
Railway issues and the Pre-  
ference rose 21 points to 555 ex-  
dividend, while the Ordinary  
moved up a point more to 277.  
Demand for Traded options  
improved slightly with a total of  
739 trades arranged. This com-  
pares with Friday's 671, and last

week's average of 575. Among  
the more active issues were Court-  
lands, Land Securities and  
Lombard.

**Ottoman Bank jump**  
A lethargic banking sector  
was enlivened by the overseas  
Ottoman Bank, which jumped 9  
points to 563 following specula-  
tive support ahead of possible  
dividend announcements at Thursday's  
annual meeting. Elsewhere, pub-  
licity given to a broker's favour-  
able circular helped Lloyds and  
Midland improve 3 apiece to  
290p and 320p respectively.  
N.W. West closed 5 harder at 325p.  
Discount Houses eased in  
sympathy with gilts and Union  
closed 5 down at 445p. Hare Pur-  
chases were dull as hopes faded  
of an early cut in MLR. Wagon  
Finance relinquished 3 to 42p  
and London Scottish Finance  
cheapened 2 to 34p.

Still reflecting Friday's  
announcement that Marsh and  
McLennan's bid had gone uncon-  
ditional, C.T. Bowring continued  
firmly at 180p, up a further  
10p. Composite Insurances  
drifted lower on lack of support.  
Eagle Star softened a few pence  
to 170p as did London United  
to 142p.

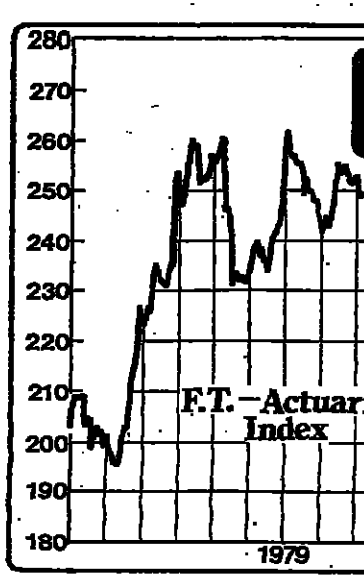
Interest in Buildings centred  
mainly on selected Timber  
issues. Fresh speculative support  
drifted lower on lack of support.  
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to 142p.

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pares with Friday's 671, and last

to 225p x d. The annual results of  
Maidenhead, which were  
deemed a shade disappointing  
and the close was 2 lower at  
194p. Formister gave up 2 more  
at 125p, but revived specula-  
tive demand lifted Ratners  
(Jewellers) 4 to 51p.  
Leading Electricals remained  
under pressure although quotat-  
ions often finished a shade above  
the day's worst. GEC, down to  
342p in the early business, rallied  
to close only 2 lower on balance  
at 344p. BICC regained an initial  
lead of 3 to end unchanged at  
108p, but Thorn-EMI, a steady



market of late, gave up 6 at  
280p. Royal, annual results  
expected later this month, fell  
4 to 231p. Selected high-fliers  
were again sold and Electro-  
composites declined 5 more to  
485p. Adverse comment clipped  
6 from Farnell, at 246p, but Press  
mention was good for a rise of  
6 in Automated Security, 256p.  
Henry Wigfall eased a few pence  
to 190p ahead of Thursday's pre-  
liminary results.

Engineering plotted an  
irregular course in this trading.  
Eva Industries stood out with a  
Press-inspired gain of 5 to 55p,  
while Johnson's Fibre rose 2  
to 40p. A similar reversal, Cham-  
berlain and Hill rose 6 to 51p x d.  
Derwent Stamping advanced  
7 to 148p x d but Peger  
Mattersey, preliminary results  
due on Thursday, eased 2 to  
102p. Watkins dipped 5 to 95p.  
Among secondary counters,  
white falls of 1 and 3 respec-  
tively were seen in Carole, 89p,  
and Ransomes Sims and Jeffries,  
145p. The leaders moved within  
very narrow limits with GKN  
easing a penny more to a 1980  
low of 230p.

British Sugar shed 4 to 196p  
on selling prompted by worries  
that S. and W. Berksford's bid  
for the company would not suc-  
ceed; the latter put on 8 to 137p.  
Movements in other Foods rarely  
exceeded a couple of pence in  
either direction. Bernard  
Matthews, however, were quoted  
on the scrip issue at 175p up 5.  
Single held at 131p; the price  
and chance published in last  
Saturday's issue were incorrect.  
Hotels and Caterers reflected  
the general market malaise.  
Ladbroke lost 3 to 155p and  
Trusthouse Forte 2 to 168p.

speculative interest lifted  
Booker McConnell 8 to 220p. On  
the other hand, nervous offer-  
ings ahead of Thursday's first-  
half figures left Burro Dean 4  
lower at 30p. De La Rue, which  
report preliminary figures today,  
declined 20 to 620p, while Alfred  
Dunhill remained depressed by  
last week's poor results and fell  
10 further to 285p. Applied Com-  
puters recorded 15 to 305p and  
Letraset, the subject of recent  
adverse comment, declined 3  
more to 108p. The leaders lacked  
investment support, and drifted  
lower. BICC regained an initial  
lead of 3 to end unchanged at  
108p awaiting today's annual  
results.

Coral Leisure Armed 4 to 65p,  
after 66p, on speculative buying.  
Elsewhere in the Leisure sector,  
Pleasurem added a couple of  
pence to 143p awaiting Thurs-  
day's half-yearly results.

Reports of 2000 redundancies  
being announced this week  
prompted a fall in Lanes, 5 off  
at 190p, and a slightly easier  
tone among other Components.  
Dowry gave up a couple of pence  
at 171p, while Automotive  
Products shed 3 to 57p. In  
Garages, Frank Gates added 2 to  
41p after the increased annual  
profits and dividend, while  
British Car Auctions rose 3 to  
64p. Henrys, on the other hand,  
fell 4 to 68p, while Appleyard,  
45p, and Lex Service, 75p, lost  
2 apiece.

Newspapers were featured  
only by East Midland Allied  
Press which rose 4 to 81p, after  
85p following pleasing annual  
results. Elsewhere, McCurquodale  
rallied 3 to 103p awaiting  
today's full-year figures.

Properties turned dull as  
hopes receded of a reduction in  
Minimum Lending Rate soon.  
With adverse Press comment an  
additional deterrent, Stock Con-  
version lost 12 to 390p, while  
Great Portland Estates, 226p,  
and Haslemere Estates, 315p,  
shed 4 apiece. Percy Bilton  
eased 5 to 190p despite the  
increased annual profits and prop-  
erty revaluation, while the  
lower revenue left Marlborough  
a penny off at 37p. Against the  
trend, Rush and Tompkins put  
on 14 to 208p on speculative  
buying fuelled by bid rumours.  
Losses among the leaders, which  
suffered a setback last week,  
were confined to a couple of  
pence with Land Securities closing  
at 325p x d and MEPC at 201p;  
the latter's half-yearly results  
are due today.

**Oils move ahead**  
Interests in Oils picked up  
considerably. Buying ahead of  
Thursday's first-quarter figures  
lifted British Petroleum 10 to

344p, while Shell added 8 to  
388p. Burmah rose 12 to 215p in  
response to favourable Press  
comment about Thistle Field  
production. Ultramar gained 14  
to 354p and Tricentrol 10 to  
356p, while LASMO attracted  
fresh speculative support and  
rose 32 to 680p, as did Siebens  
ATK 36 to the good at 910p.  
Attack put on 26 to 268p in a  
limited market and Century  
gained 11 to 165p, the latter  
following the sharply increased  
annual profits and 100 per cent  
scrip issue. CIP, Petroleum  
interest, was quoted at 508p ex the  
issue, up 12; the new oil paid  
shares opened at 282p, touched  
313p, and closed at 310p.

In Shippings, Manchester  
Liners eased 5 to 210p, after  
200p on the disclosure that Mr.  
Frank Narby's Eurocanadian  
Shipholdings has sold its 37.6 per  
cent stake in the former to a  
subsidiary of C. Y. Tung.

**Australians lively**  
Mining markets opened the  
new Account in much more  
robust form, with the excep-  
tion of Australians, which con-  
tinued their upward surge. The  
sharp rise in the gold price to  
\$655.50 helped Australian issues,  
but its effects were offset in  
South Africans by the news of  
renewed political unrest. The  
FT Gold Mines index, however,  
registered a rise of 6.4 to 339.2.

Australians maintained their  
buoyant tone, supported by  
strong London buying and the  
firmness of bullion. Poseidon put  
on 22 to 167p, Gold Mines of  
Kalgoorlie added 26 to 280p and  
Wallend rose 20 to 260p at  
405p.

London Financials opened  
better but drifted back later to  
close at or near last Friday's  
levels. Consolidated Goldfields,  
472p, Rio Tinto-Zinc, 370p, and  
Charter Consolidated, 144p, were

unchanged, but Selection  
Trust lost 10 to close at 638p.  
South African Golds followed  
the rise in the bullion price, but  
interest was tempered by the  
unsettling political news.  
Although the tone was firm,  
there was little demand and  
prices were often below the best.

Vanl Reefs added 1 to 523p;  
and among lower-priced stocks,  
Venterspost gained 47 to 701,  
while Western Areas put on 9  
to 344p.

South African Financials fol-  
lowed the trend set by the Golds  
in a quiet trading. De Beers  
rose 3 to 440p and General  
Mining added 20 to 780p, while  
Anglo American were unchanged  
at 575p; the latter's record  
results came after trading hours.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries  
and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Mon., June 2, 1980		Fri., May 30		Thurs., May 29		Wed., May 28		Tues., May 27		Year ago (approx.)	
		Index	Change %	Index	Change %	Index	Change %	Index	Change %	Index	Change %	Index	Change %
CAPITAL GOODS (172)		222.42	-0.5	223.72	7.22	223.28	224.08	224.94	226.97	226.82		226.82	
1 Building Materials (28)		220.84	-0.9	220.88	7.41	220.88	220.88	221.22	223.33	223.33		223.33	
2 Contracting, Construction (27)		237.10	-0.5	237.10	7.18	237.10	237.10	237.10	237.10	237.10		237.10	
3 Electricals (16)		236.37	-0.4	236.37	4.31	236.37	236.37	236.37	236.37	236.37		236.37	
4 Engineering Contractors (11)		255.05	-0.1	255.05	7.78	255.05	255.05	255.05	255.05	255.05		255.05	
5 Mechanical Engineering (7)		147.64	-0.6	147.64	8.55	147.64	147.64	147.64	147.64	147.64		147.64	
6 Metals and Metal Forming (16)		147.86	-0.1	147.86	11.05	147.86	147.86	147.86	147.86	147.86		147.86	
CONSUMER GOODS		198.23	-1.9	198.23	6.42	198.23	198.23	198.23	198.23	198.23		198.23	
11 (NON DURABLES) (49)		206.26	-2.1	206.26	4.67	206.26	206.26	206.26	206.26	206.26		206.26	
12 L. Electronics, Radio, TV (14)		94.27	-0.7	94.27	11.33	94.27	94.27	94.27	94.27	94.27		94.27	
13 Household Goods (14)		94.27	-1.8	94.27	10.39	94.27	94.27	94.27	94.27	94.27		94.27	
14 Motors and Distributors (21)		207.30	-0.9	207.30	7.64	207.30	207.30	207.30	207.30	207.30		207.30	
21 (NON DURABLES) (172)		207.30	-0.9	207.30	7.64	207.30	207.30	207.30	207.30	207.30		207.30	
22 Breweries (13)		263.49	-1.4	263.49	6.92	263.49	263.49	263.49	263.49	263.49		263.49	
23 Wines and Spirits (5)		225.02	-1.1	225.02	6.70	225.02	225.02	225.02	225.02	225.02		225.02	
24 Entertainment, Catering (17)		294.54	-0.2	294.54	7.58	294.54	294.54	294.54	294.54	294.54		294.54	
25 Food Manufacturers (21)		185.66	-0.3	185.66	7.55	185.66	185.66	185.66	185.66	185.66		185.66	
26 Food Retailing (13)		293.25	-0.1	293.25	5.28	293.25	293.25	293.25	293.25	293.25		293.25	
32 Newspapers, Publishing (13)		409.02	-0.1	409.02	7.18	409.02	409.02	409.02	409.02	409.02		409.02	
33 Packaging and Paper (15)		172.07	-1.9	172.07	9.85	172.07	172.07	172.07	172.07	172.07		172.07	
34 Stores (42)		201.39	-1.1	201.39	6.12	201.39	201.39	201.39	201.39	201.39		201.39	
35 Textiles (24)		126.34	-0.5	126.34	11.08	126.34	126.34	126.34	126.34	126.34		126.34	
36 Tobacco (3)		195.50	-0.1	195.50	3.62	195.50	195.50	195.50	195.50	195.50		195.50	
37 Toys and Games (5)		27.08	+3.2	27.08	17.91	27.08	27.08	27.08	27.08	27.08		27.08	
OTHER GROUPS (99)		214.17	-0.7	214.17	7.81	214.17	214.17	214.17	214.17	214.17		214.17	
41 Chemicals (16)		287.01	-0.4	287.01	8.57	287.01	287.01	287.01	287.01	287.01		287.01	
42 Pharmaceutical Products (7)		181.38	-1.5	181.38	7.43	181.38	181.38	181.38	181.38	181.38		181.38	
43 Office Equipment (6)		126.34	-0.5	126.34	8.46	126.34	126.34	126.34	126.34	126.34		126.34	
44 Shipping (10)		481.64	+0.3	481.64	7.28	481.64	481.64	481.64	481.64	481.64		481.64	
45 Miscellaneous (60)		227.25	-0.6	227.25	18.19	227.25	227.25	227.25	227.25	227.25		227.25	
INDUSTRIAL GROUP (492)		233.95	-0.8	233.95	7.49	233.95	233.95	233.95	233.95	233.95		233.95	
51 Oils (8)		770.06	+2.7	770.06	6.49	770.06	770.06	770.06	770.06	770.06		770.06	
52 SMO SHARE INDEX		257.69	-0.1	257.69	7.31	257.69	257.69	257.69	257.69	257.69		257.69	
FINANCIAL GROUP (118)		195.48	-0.4	195.48	6.31	195.48	195.48	195.48	195.48	195.48		195.48	
62 Banks (6)		207.52	+0.7	207.52	47.19	207.52	207.52	207.52	207.52	207.52		207.52	
63 Discount Houses (10)		225.02	-1.1	225.02	7.42	225.02	225.02	225.02	225.02	225.02		225.02	
64 Hire Purchase (5)		191.51	-0.3	191.51	2.66	191.51	191.51	191.51	191.51	191.51		191.51	
65 Insurance (Life) (10)		182.84	-0.5	182.84	6.96	182.84	182.84	182.84	182.84	182.84		182.84	
66 Insurance (Composite) (9)		123.50	-0.9	123.50	8.71	123.50	123.50	123.50	123.50	123.50		123.50	
67 Insurance Brokers (14)		293.49	-0.4	293.49	7.22	293.49	293.49	293.49	293.49	293.49		293.49	
68 Merchant Banks (14)		105.87	-0.1	105.87	5.81	105.87	105.87	105.87	105.87	105.87		105.87	
69 Property (45)		382.99	-1.4	382.99	7.93	382.99	382.99	382.99	382.99	382.99		382.99	
70 Miscellaneous (9)		126.34	-0.5	126.34	8.46	126.34	126.34	126.34	126.34	126.34		126.34	
71 Investment Trusts (109)		234.76	-0.8	234.76	6.82	234.76	234.76	234.76	234.76	234.76		234.76	
81 Mining Finance (4)		179.89	-3.9	179.89	14.78	179.89	179.89	179.89	179.89	179.89		179.89	
82 Overseas Traders (19)		360.18	+0.3	360.18	7.40	360.18	360.18	360.18	360.18	360.18		360.18	
99 ALL-SHARE INDEX (750)		242.89	-0.3	242.89	7.83	242.89	242.89	242.89	242.89	242.89		242.89	

FIXED INTEREST PRICE INDICES		Mon., June 2, 1980
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# FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

Stock	Price	Change	Stock	Price	Change
177	123	14	178	123	14
179	123	14	180	123	14
181	123	14	182	123	14
183	123	14	184	123	14
185	123	14	186	123	14
187	123	14	188	123	14
189	123	14	190	123	14
191	123	14	192	123	14
193	123	14	194	123	14
195	123	14	196	123	14
197	123	14	198	123	14
199	123	14	200	123	14

HOTELS AND CATERERS

Stock	Price	Change	Stock	Price	Change
201	123	14	202	123	14
203	123	14	204	123	14
205	123	14	206	123	14
207	123	14	208	123	14
209	123	14	210	123	14
211	123	14	212	123	14
213	123	14	214	123	14
215	123	14	216	123	14
217	123	14	218	123	14
219	123	14	220	123	14

INDUSTRIALS (Misc.)

Stock	Price	Change	Stock	Price	Change
221	123	14	222	123	14
223	123	14	224	123	14
225	123	14	226	123	14
227	123	14	228	123	14
229	123	14	230	123	14
231	123	14	232	123	14
233	123	14	234	123	14
235	123	14	236	123	14
237	123	14	238	123	14
239	123	14	240	123	14
241	123	14	242	123	14
243	123	14	244	123	14
245	123	14	246	123	14
247	123	14	248	123	14
249	123	14	250	123	14
251	123	14	252	123	14
253	123	14	254	123	14
255	123	14	256	123	14
257	123	14	258	123	14
259	123	14	260	123	14
261	123	14	262	123	14
263	123	14	264	123	14
265	123	14	266	123	14
267	123	14	268	123	14
269	123	14	270	123	14
271	123	14	272	123	14
273	123	14	274	123	14
275	123	14	276	123	14
277	123	14	278	123	14
279	123	14	280	123	14
281	123	14	282	123	14
283	123	14	284	123	14
285	123	14	286	123	14
287	123	14	288	123	14
289	123	14	290	123	14
291	123	14	292	123	14
293	123	14	294	123	14
295	123	14	296	123	14
297	123	14	298	123	14
299	123	14	300	123	14

FOOD, GROCERIES, ETC.

Stock	Price	Change	Stock	Price	Change
301	123	14	302	123	14
303	123	14	304	123	14
305	123	14	306	123	14
307	123	14	308	123	14
309	123	14	310	123	14
311	123	14	312	123	14
313	123	14	314	123	14
315	123	14	316	123	14
317	123	14	318	123	14
319	123	14	320	123	14
321	123	14	322	123	14
323	123	14	324	123	14
325	123	14	326	123	14
327	123	14	328	123	14
329	123	14	330	123	14
331	123	14	332	123	14
333	123	14	334	123	14
335	123	14	336	123	14
337	123	14	338	123	14
339	123	14	340	123	14
341	123	14	342	123	14
343	123	14	344	123	14
345	123	14	346	123	14
347	123	14	348	123	14
349	123	14	350	123	14
351	123	14	352	123	14
353	123	14	354	123	14
355	123	14	356	123	14
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387	123	14	388	123	14
389	123	14	390	123	14
391	123	14	392	123	14
393	123	14	394	123	14
395	123	14	396	123	14
397	123	14	398	123	14
399	123	14	400	123	14

CHEMICALS, PLASTICS—Cont.

Stock	Price	Change	Stock	Price	Change
401	123	14	402	123	14
403	123	14	404	123	14
405	123	14	406	123	14
407	123	14	408	123	14
409	123	14	410	123	14
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413	123	14	414	123	14
415	123	14	416	123	14
417	123	14	418	123	14
419	123	14	420	123	14
421	123	14	422	123	14
423	123	14	424	123	14
425	123	14	426	123	14
427	123	14	428	123	14
429	123	14	430	123	14
431	123	14	432	123	14
433	123	14	434	123	14
435	123	14	436	123	14
437	123	14	438	123	14
439	123	14	440	123	14
441	123	14	442	123	14
443	123	14	444	123	14
445	123	14	446	123	14
447	123	14	448	123	14
449	123	14	450	123	14
451	123	14	452	123	14
453	123	14	454	123	14
455	123	14	456	123	14
457	123	14	458	123	14
459	123	14	460	123	14
461	123	14	462	123	14
463	123	14	464	123	14
465	123	14	466	123	14
467	123	14	468	123	14
469	123	14	470	123	14
471	123	14	472	123	14
473	123	14	474	123	14
475	123	14	476	123	14
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481	123	14	482	123	14
483	123	14	484	123	14
485	123	14	486	123	14
487	123	14	488	123	14
489	123	14	490	123	14
491	123	14	492	123	14
493	123	14	494	123	14
495	123	14	496	123	14
497	123	14	498	123	14
499	123	14	500	123	14

DRAPERY AND STORES

Stock	Price	Change	Stock	Price	Change
501	123	14	502	123	14
503	123	14	504	123	14
505	123	14	506	123	14
507	123	14	508	123	14
509	123	14	510	123	14
511	123	14	512	123	14
513	123	14	514	123	14
515	123	14	516	123	14
517	123	14	518	123	14
519	123	14	520	123	14
521	123	14	522	123	14
523	123	14	524	123	14
525	123	14	526	123	14
527	123	14	528	123	14
529	123	14	530	123	14
531	123	14	532	123	14
533	123	14	534	123	14
535	123	14	536	123	14
537	123	14	538	123	14
539	123	14	540	123	14
541	123	14	542	123	14
543	123	14	544	123	14
545	123	14	546	123	14
547	123	14	548	123	14
549	123	14	550	123	14
551	123	14	552	123	14
553	123	14	554	123	14
555	123	14	556	123	14
557	123	14	558	123	14
559	123	14	560	123	14
561	123	14	562	123	14
563	123	14	564	123	14
565	123	14	566	123	14
567	123	14	568	123	14
569	123	14	570	123	14
571	123	14	572	123	14
573	123	14	574	123	14
575	123	14	576	123	14
577	123	14	578	123	14
579	123	14	580	123	14
581	123	14	582	123	14
583	123	14	584	123	14
585	123	14	586	123	14
587	123	14	588	123	14
589	123	14	590	123	14
591	123	14	592	123	14
593	123	14	594	123	14
595	123	14	596	123	14
597	123	14	598	123	14
599	123	14	600	123	14

ELECTRICALS

601	123	14	602	123	14
603	123	14	604	123	14
605	123	14	606	123	14
607	123	14	608	123	14
609	123	14	610	123	14
611	123	14	612	123	14
613	123	14	614	123	14
615	123	14	616	123	14
617	123	14	618	123	14
619	123	14	620	123	14
621	123	14	622	123	14
623	123	14	624	123	14
625	123	14	626	123	14
627	123	14	628	123	14
629	123	14	630	123	14
631	123	14	632	123	14
633	123	14	634	123	14
635	123	14	636	123	14
637	123	14	638	123	14
639	123	14	640	123	14
641	123	14	642	123	14
643	123	14	644	123	14
645	123	14	646	123	14
647	123	14	648	123	14
649	123	14	650	123	14
651	123	14	652	123	14
653	123	14	654	123	14
655	123	14	656	123	14
657	123	14	658	123	14
659	123	14	660	123	14
661	123	14	662	123	14
663	123	14	664	123	14
665	123	14	666	123	14
667	123	14	668	123	14
669	123	14	670	123	14
671	123	14	672	123	14
673	123	14	674	123	14
675	123	14	676	123	14
677	123	14	678	123	14
679	123	14	680	123	14
681	123	14	682	123	14
683	123	14	684	123	14
685	123	14	686	123	14
687	123	14	688	123	14
689	123	14	690	123	14
691	123	14	692	123	14
693	123	14	694	123	14
695	123	14	696	123	14
697	123	14	698	123	14
699	123	14	700	123	14







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# FINANCIAL TIMES

Tuesday June 3 1980

**WORLD LEADERS IN db**  
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Preston, Co. Durham

## Alfred Herbert to sell subsidiary

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE RUNDOWN of Alfred Herbert, the State-owned machine tool group, continued with the announcement yesterday of "an understanding" to sell Herbert Tooling, a profitable subsidiary with 1,000 workers and an £18m turnover.

Clarkson International, a subsidiary of Thorn EMI, based at Nuneaton, hopes to conclude a final agreement for the purchase by the end of this month.

Mr. Walter Lees, chief executive of Alfred Herbert, said last night talks were also under way for the possible sale of other parts of the group. He thought

the company might eventually be reduced to merely the Edgwick machine tool site at Coventry, currently employing 950 workers and with a projected turnover of around £24m. Herbert, once one of the world leaders in machine tools, had a workforce of about 15,000 in the mid-1960s.

Mr. Lees said resources had to be concentrated in high-technology machine tools. The future of the company lay at Edgwick where three new numerically controlled machines had recently been launched. The range of products was good and

orders were coming in, he said. The National Enterprise Board, which owns Alfred Herbert, told the company it could not expect any more money. In the five years since Herbert was rescued by the Labour Government, it has received £43m in public money, £18m of it to pay off pre-nationalisation debts.

Mr. Lees said the sale of Herbert Tooling, which manufactures, distributes and sells small tools, would be "to the benefit of everyone concerned." The company's activities were

complementary to those of Clarkson which employs around 3,000 workers and manufactures engineering cutting tools. Clarkson would retain both the Herbert management and workforce, said Mr. Lees.

Other Herbert subsidiaries are also being sold. Though he would not reveal the possible purchaser, Mr. Lees said talks were "relatively well advanced" for the sale of the Mackadon Lane machine tool factory, at Birmingham. The plant employs 600 and makes single and multi-spindle machines.

Talks are also continuing for the sale of Herbert Sigma, a profitable Letchworth-based subsidiary which employs 300 and makes measuring and inspection equipment.

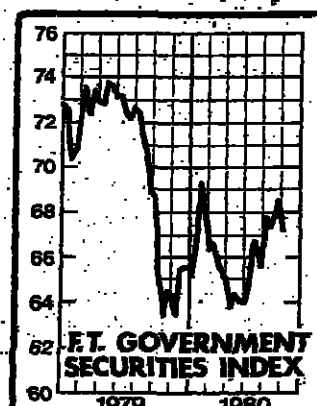
The company has already agreed in principle to sell its profitable Lutterworth machine tool factory to De Vlieg, of the U.S.

The Red Lane plant, Coventry, was sold recently. Herbert Numerical Controls, making equipment for the machine tool industry, is to close its Surrey factory with the loss of around 60 jobs.

### THE LEX COLUMN

## The good news and the bad news

Index fell 3.2 to 412.7



It might have been expected that the reduction in Britain's contribution—generally felt to be crippling—to the EEC Budget would be enough to take away the sour taste left in the financial markets by Friday's unwanted gilt-edged tap stock. After all, the authorities had been at pains to point out, at the time of the Budget, that the £8.5bn forecast for the 1980-81 public sector borrowing requirement was conservatively stated since it assumed that there would be no cut at all in payments to the EEC. The implication then was that any bonus from Brussels would bring the achievement of the medium-term strategy that much closer.

Perhaps no one believes PSBR forecasts any more, since the Budget estimate for 1979-1980 turned out a few weeks later to have been overbooked by £0.7bn. And in any case, the reduction in the PSBR (which supposes the Government does not simply spend its £10n rebate somewhere else) will do nothing directly to help monetary policy or bring lower interest rates, unless the domestic institutions are so impressed by the settlement that they fall over themselves to buy gilt-edged. Domestic credit expansion will be lower than it would otherwise have been, but the drop in the PSBR will be offset by a fall in external and foreign currency finance, and there will be no overall impact on sterling M3. Put another way, the amount by which the budget contribution has been reduced would have been financed by the overseas sector in any case.

What the lower contribution to the EEC will do, though, is increase the UK's surplus on the invisible account of the balance of payments and put further upward pressure on sterling. It is rather as though another oil well has been discovered, another dose of disastrously good news for British industry.

small loss, and profits in the U.S. and Mexico have declined. Against this, European results have been healthy.

Profitability has also been hit by the increased depreciation associated with the ambitious capital expenditure programme, although there are tax benefits. Capital spending worldwide is likely to be some £120bn in the three years to the end of 1982 and this, together with the softer markets, will take its toll. The post-tax result for the year is not likely to be much improved on the 87 per cent decline in the first quarter. But with only Ford U.S. and General Motors exceeding VW's capital spending plans, the longer-term future looks bright. The share price dropped DM3.30 yesterday to DM182.20, about 1½ times last year's cash flow.

### J. Sainsbury

The supermarket's concern before the last Budget that they might lose their favourable treatment over stock relief turned out to be unjustified, but perhaps only until the next time, and continuing caution is visible in the J. Sainsbury accounts. Whereas a year ago Sainsbury thought it necessary to provide only for £6m out of a total £25.5m of potential stock relief liabilities, this time the company is providing for £15.5m out of a total which has swollen to £34.2m. In contrast, there is only minimal provision against any clawback of capital allowances.

Meanwhile the company's actual tax payments last year appear to have amounted to no more than the ACT associated with dividends—some £3.6m on profits of £43.8m pre-tax. This helped Sainsbury to achieve a

### Marley

Marley's 29 per cent rise in first half pre-tax profits to £10.3m looks healthy but compares with corresponding 1978-79 results depressed by bad weather and the haulage strike. The current figures are mildly disappointing, partly because of declining growth in the DIY business in Britain and partly because of the high cost of money borrowed to buy sites for still more DIY stores. Interest charges absorb a third of trading profits. The U.S. plastic housewares maker, Ingrid, acquired a year ago, will show a £1m loss for the year and the Wallington floor covering business is also still losing.

On the plus side, roofing tile volume grew by 13 per cent despite a 7 per cent drop in new housing, proof that the repair and improvement market is more than compensating for the scarcity of new roofs. In the second half interest charges will remain uncomfortably high and prospects are fading in the UK and Eire, but there should still be a small profit for the full year—perhaps to £4m. Despite the unpromising conditions, Marley pushed the interim dividend up by a third—taking the prospective yield to near 10 per cent at 8½—and the company seems impatient to grow by acquisitions as well as internal expansion.

## EEC may speed up plan for Mid-East peace talks

BY JOHN WYLES IN BRUSSELS

THE EEC may try to launch its long-awaited Mid-East peace initiative through the so-called "Euro-Arab dialogue" following President Carter's weekend warning that the Europeans should steer clear of the issue for the time being.

There was considerable irritation, blended with curiosity in EEC capitals yesterday, after the President's blunt threat to veto any move they might make in the UN Security Council which would risk undermining the Camp David accords.

As a result, the EEC heads of government will discuss at their summit in Venice next week the possibility of holding a first ministerial-level meeting with the Arab League since the Euro-Arab dialogue was created nearly six years ago.

Palestinians have formed part of the Arab League delegation to the dialogue and a ministerial level meeting would take the Nine closer to formal recogni-

tion of the Palestine Liberation Organisation than ever before. There is no suggestion yet that the Community is ready to sit down with Mr. Yasser Arafat, chairman of the PLO. But it has not escaped anyone's notice that Mr. Arafat takes over the Arab League Presidency in September and that it would be better for the first overtures to be played before then.

The dialogue has been silenced since the League split in 1978 after Egypt signed the Camp David accords. But in the last few months discreet discussions between the EEC and the Arabs have been focusing on a possible re-launch of the dialogue with the Arab League's Tunis-based majority.

If the Venice summit decides to re-launch the dialogue on the basis of discussions between Ministers then the significance could be enormous. It would almost certainly signal a readiness on the part of the Nine to

abandon its consistent rejection of Arab requests that the dialogue should embrace the Arab-Israeli question.

At this stage it is not clear what the Europeans would be seeking from the Arab side but a declaration covering Israeli sovereignty and security in return for recognition of Palestinian rights to autonomy could be part of the objective.

The Venice summit has long been expected to make some declaration on the Middle East question, not least because the Europeans have lost faith in the Camp David process.

But the effect of President Carter's public warning could be to push the Nine heads of government somewhat further than they might otherwise have gone. An ineffective declaration from Venice would be seen by several leaders, notably President Valéry Giscard d'Estaing of France, as an unacceptable loss of face.

## Shell starts round of petrol price rises

BY MARTIN DICKSON, ENERGY CORRESPONDENT

A NEW ROUND of petrol price rises began at midnight. Shell, the joint UK market leader, added 2.41p a gallon to its wholesale prices—equivalent to about 3p a gallon at the pump. The increase will take the average pump price of a gallon of Shell four-star to about £1.37.

The company is also raising the price of its other oil products. The wholesale price of commercial diesel goes up 2.05p a gallon, standard grade burning oil by 2.73p and gas diesel oil by 2.05p.

Shell is the first large oil company to raise its prices after last week's increase in the cost of North Sea crude. Other companies are expected to follow suit.

Only two to three weeks ago the leading companies, including Shell, increased prices by the equivalent of 2p to 3p at the pump.

Other leading companies said last night they were still reviewing their prices in the light of the North Sea increases.

There were suggestions that some might try to hold down prices until after the Organisation of Petroleum Exporting Countries summit meeting in Algeria. This is scheduled to begin on June 9 and could mean another round of producer price rises.

The petrol price increases of the past few weeks stem largely from Saudi Arabia's decision on May 14 to add \$2 a barrel to its prices to try to restore pricing unity to OPEC.

The move backfired, setting a price increase by other OPEC members. These in turn led the British National Oil Corporation to increase the price of North Sea crude by \$2 a barrel.

### OECD counts cost of oil

As a direct result of oil price increases, member countries of the Organisation for Economic Co-operation and Development will suffer a loss of real income of about \$150bn, equivalent to 2 per cent of GNP. But the economic slowdown during the second half of this year will add another \$250bn to this sum, bringing the total loss in income to \$400bn, the OECD believes, writes Robert Mauthner.

But the OECD believes that the Western industrialised nations face no more than a mild recession in the second half of this year and the first half of 1981.

Mr. Emile Van Lennep, the Organisation's Secretary-General, said the industrialised countries appeared to be in a better position today to absorb oil price increases into their economies than they were in 1974-75.

## New chief for Antony Gibbs

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

MR. DAVID MACDONALD, a leading City merchant banker and former Director-General of the Takeover Panel, is expected to become the next chief executive of Antony Gibbs, the small merchant bank recently acquired by the Hongkong and Shanghai Banking Corporation. His appointment is expected to be agreed at a Gibbs board meeting tomorrow.

It was announced over the weekend that Mr. MacDonald would be resigning from the board of Hill Samuel, the City accepting house and financial services group which he rejoined only last year after serving at the Takeover Panel.

Mr. MacDonald will succeed Sir Philip de Zulueta, Antony Gibbs's present chairman and chief executive. Sir Philip, 55, a former private secretary to three Tory Prime Ministers,

will remain as a non-executive chairman of the bank, which was valued at £18m in the Hongkong and Shanghai takeover deal.

It is thought that Mr. MacDonald has been attracted to Gibbs by Hongkong and Shanghai's expansion plans for the business. The bank hopes to build up Antony Gibbs into one of the leading merchant banks in the City over the next decade. At present it is a relatively minor member of the City's merchant banking community.

About a month ago Antony Gibbs was asked to resign from the Accepting Houses Committee, a long-standing elite club for City merchant banks, as a result of its acquisition by the foreign-owned bank.

Apart from the attraction of running a merchant bank, it is thought Mr. MacDonald may have been influenced by

believed that Mr. MacDonald may have been influenced by some recent appointments at Hill Samuel.

Last month Sir Robert Clark, the Hill Samuel chief executive, announced that Mr. Christopher Castleman, until recently managing director of Hill Samuel's South African subsidiary, was to be his successor. At the same time it was announced that Mr. Richard Lloyd was to become chief executive of Hill Samuel and Co., the accepting house part of the group. Mr. MacDonald, Mr. Castleman and Mr. Lloyd had been deputy of the group.

Mr. MacDonald, 44, is a solicitor. He had worked at solicitors Slougher and May with Sir Robert Clark before they both moved into merchant banking.

## Bamfords to go into voluntary liquidation

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

BAMFORDS, one of Britain's oldest makers of agricultural machinery, is to go into voluntary liquidation.

Shares in the company were suspended 10 days ago, and the directors say there is little likelihood of anything being available for ordinary shareholders.

The company employs 580 people at its factory in Uttoxeter, Staffordshire, although 93 of these were dismissed last month following a six weeks strike at the plant.

Redundancy notices have not yet been issued to the remaining employees but consultation with the unions will begin shortly.

Bamfords has been trading at a loss for at least the past 18 months. A complete review of the company was undertaken by independent consultants, and the board took advice from Hambros Bank.

It was decided that a substantial injection of capital was needed, and that even then the company's long term future would not be assured.

A statement from Bamfords yesterday said: "Without the prospect of an immediate injection of capital the company's bankers have indicated that they cannot grant the additional facilities which the board and its advisers believe necessary for the company to continue trading."

Bamfords was established in 1871, and pioneered the steel plough and the cylinder lawn

mower. In recent years, however, it has failed to capitalise on its early successes and has turned increasingly to importing machinery or manufacturing under licence rather than developing its own products.

In haymaking machinery it has been overtaken by Continental developments, all factors leading to the company having an inadequate line of products to compete against other specialised manufacturers.

In addition, one of Bamford's main products is the baler, which has suffered from weak demand in the past couple of years. It is also a product in which Bamfords is in competition with the multi-nationals.

They too have had to adjust their capacity in line with falling demand. The UK market for most types of agricultural equipment, including tractors, has been depressed in recent months.

The ultimate holding company of Bamfords is Frederick H. Burgess, a distributor of agricultural equipment. Burgess, an unlisted company, holds nearly 60 per cent of the equity, and about 10 per cent is held by the Bamford family.

The Burgess stake was purchased originally as a means of blocking a bid for Bamfords by J. C. Bamford, makers of construction equipment. The bid failed, and Burgess has subsequently built up its stake over the past 10 years.

### Weather

**UK TODAY**  
CLOUDY in most places, but sunny periods developing in central and eastern England.  
London: rest of England except Lake District, Wales, Channel Isles  
Fog and drizzle, giving way to bright intervals. Cooler on coasts. Max. 21C (70F).  
**Elsewhere**  
Rather cool and cloudy, with some rain and fog. Max. 14C (57F).  
**Outlook:** Unsettled, rain at times.

### WORLDWIDE

	Y'day	Today	Y'day	Today
	°C	°F	°C	°F
Algeria	19	66	18	64
Algiers	22	72	21	70
Amman	18	64	17	63
Bahrain	34	93	33	91
Bangkok	29	84	28	82
Bombay	32	90	31	88
Buenos Aires	15	59	14	57
Calcutta	30	86	29	84
Cairo	20	68	19	66
Cardiff	14	57	13	55
Cebu	28	82	27	81
Chicago	21	70	20	68
Cologne	17	63	16	61
Conchun	15	59	14	57
Dublin	16	61	15	59
Dhaka	28	82	27	81
Edinburgh	17	63	16	61
Fukuoka	22	72	21	70
Glasgow	15	59	14	57
Hankow	28	82	27	81
Hong Kong	28	82	27	81
Imbabura	13	55	12	54
London	14	57	13	55
Lyons	15	59	14	57
Manila	28	82	27	81
Medan	28	82	27	81
Metz	15	59	14	57
Mumbai	30	86	29	84
Nairobi	22	72	21	70
Paris	15	59	14	57
Rangoon	28	82	27	81
Reims	15	59	14	57
Rome	15	59	14	57
Singapore	28	82	27	81
Sourabaya	28	82	27	81
Taipei	28	82	27	81
Tokyo	22	72	21	70
Yokohama	22	72	21	70

## Canadians seek gold in Roman mine in Wales

BY KENNETH MARSTON, MINING EDITOR

THE OGOFU gold mining area in Wales, first worked during the Roman occupation of Britain, is to be drilled in the next fortnight by a Cardiff University team acting on behalf of Canadian interests.

Anglo Canadian Exploration, a subsidiary of Quebec Sturgeon River Mines, and its financing partner Anglo Dominion Gold Exploration, hopes to find an extension of the gold deposits, which could be similar to those at the U.S. Homestake mine in the Black Hills of South Dakota.

The prospecting licence granted by the Crown Estate Commissioners to Anglo Canadian covers some 14 square miles in the vicinity of the old mine. This lies in National Trust ground about a half-mile south-east of the village of Pumpsaint, some 30 miles north of Cardiff, in Dyfed. All gold deposits in Britain are owned

by the Crown.

In the early 1930s, Roman Deep Holdings carried out a fair amount of underground development.

The lease was transferred in 1937 to British Goldfields (No. 1), but the mine closed in 1938 because of financial and technical problems.

It may have yielded up to 1m ounces of gold—mostly to the Romans—but it is the surrounding area's possibilities that are now of prime interest. This has been intensified by the price of gold and advances in mining and metallurgical technology.

Dyfed County Council has given planning permission for the sinking of 10 drill holes. There are two major geological anomalies to be examined, the Allt Brunant north-east of the old mine site, and the Allt Ynysau to the south-west. Initial drilling will be done at the larger Allt Brunant.

## Industrialists quit Games body

BY JAMES McDONALD

THE 100 leading British industrialists and businessmen who form the Olympic Appeal Council—established last year to raise money, mainly from big business, to send teams to the Moscow games in July—decided yesterday to withdraw from the council in support of the Government's stand against the Russian invasion of Afghanistan.

Sir Anthony Tuke, chairman of Barclays Bank and of the Appeal Council, announced after consultation with Sir Denis Follows, chairman of the British Olympic Association, that "the council have decided they must now stand down."

He said the industrialists

and businessmen on the Appeal Council "have agreed that, in the present international situation, they cannot do other than support the Government of the day on a matter of foreign policy."

Sir Denis Follows said yesterday that he was "very sad" about the decision, "but I fully understand the present difficulties of big business. The members of Sir Anthony's council felt that they could not go against the Government."

Had there been no controversy over the Moscow games, the council would have been expected to raise about £200,000 towards the £1m originally needed for the UK contingent. Sir Denis

said: "They would have done it easily. They were probably the best fund-raising council the British Olympic Association had ever had."

Mr. George Nicholson, the association's appeals secretary, said the council was just one group of people raising funds for the Olympics. So far £555,000 had been raised, with promises from organisations and local councils bringing the amount to about £700,000. A further £200,000 is still needed to reach the new target of £900,000 which the association believes now may be enough to send a smaller contingent to Moscow, since a number of competitors have dropped out.

The Foreign Office said of

the council's decision: "Obviously we are pleased. Anything which makes the boycott effective must be welcomed."

Companies which contribute financially towards sending a British contingent to the Olympics may expect protests at their annual meetings if Sir Frederic Bennett, Conservative MP for Torbay, Lady Bennett and many of his friends are shareholders.

They are writing to the companies seeking an assurance that "no financial contribution has been made or will be made from any corporate source to the British Olympic Association intended to assist it in sending a 'British' team to Moscow."

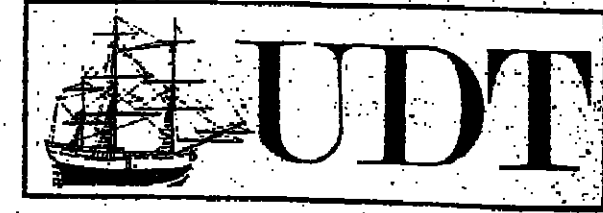
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